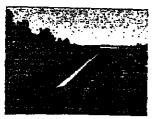


FINANCIAL TIMES



Environment

Cars powered by fuel cells

Technology, Page 15



Nato and Russia

A fresh

Hong Kong Making money

Today's survey

Spain

Cigarette rivals in legal conflict over new brand

Two big tobacco companies are locked in a legal wrangle involving their Australian divisions over an alleged lookalike cigarette brand. WD & HO Wills, owned by Britain's BAT group, claims the new Summit brand of US rival Philip Morris was deliberately packaged to look like its six year-old Horizon brand, which accounts for about 14 per cent of a market worth A\$6bn (\$4.6bn) a year. Page 20

Japanese move on security role: The push in Japan to overhaul its 1947 pacifist constitution and expand its international security role has gained momentum with the setting up of the first parliamentary group openly support ing revision of the constitution. Page 8

Gazprom assurance: Russia's first deputy prime minister, Boris Nemtsov, has promised the interests of foreign investors in Gazprom, the gas monopoly, will be protected in any gov-ernment action to simplify the company's dual shareholding structure. Page 20; Nemtsov interview. Page 19; Polish deal, Page 24

Gevaert rises on asset move: Shares in Gevaert, Belgium's fourth-largest holding company, jumped 12 per cent on the announcement that its BFr77bn (\$2.2bn) worth of assets were to be split between two main shareholder holding companies, Almanij, the country's third-biggest and Cobepa, ranked fifth. Page 21

Thai trading disrupted: Recurring computer breakdowns limited dealing on Thailand's stock exchange to about half an hour, following the breakdown of takeover talks between Thai Danu Bank and debt-laden Finance One, the country's biggest finance company.

Dutch plea on jobs policy: The Dutch presidency of the European Union has urged Germany to sign the employment chapter proposed for the revised Maastricht treaty, arguing that economic and monetary integration cannot be separated from the convergence of labour markets and employment trends. Page 4

HK extends groundings: Hong Kong's civil aviation authorities asked Garuda, the Indonesian carrier, to suspend flights of its Airbus 300 aircraft to the British colony. The action came three days after Cathay Pacific and Dragonair grounded their Airbus 300-330 jets because of problems with Rolls-Royce Trent 700 engines.

German tax reforms advance: Germany's political parties moved closer to a deal to reform the country's tax system. Government leaders welcomed elements of a Social Democratic party plan to cut basic income tax but also to make companies pick up much of the bill by adopting tighter American style treatment of reserves.

BHP, Australia's largest company, saw the euphoria in its shares evaporate when it warned of flat earnings and abnormal charges. Shares tumbled 40 cents, to close at A\$18.92 (\$14.60), after a rise of more than 11 per cent in May on news of a steel restructuring. Page 24

Ninnon Credit Bank reported a record loss in the year to end-March 1997, mainly stemming from write-offs for property-related bad loans.

.

EU drops Seoul complaint: The European Union has dropped its threat to challenge South Korea's "frugality" campaign in the World Trade Organisation, following actions by the Seoul government to ensure that the campaign does not discriminate against imports. Page 6

Military rebukes Turkish PM: Turkey's generals, self-appointed guardians of the country's secular system, rebuked prime minister Necmettin Erbakan over his Islamic policies and announced a purge of pro-Islamic military officers. President warns against coup, Page 2

Israeli iets strike in Lebanon: Two Israeli warplanes fired four missiles at suspected Hezbollah guerrilla bases in southeastern Lebanon, in apparent retaliation for a bomb ambush that injured two Israeli-allied militiamen.

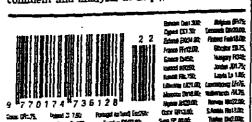
Dinosaurs rule: The dinosaurs of Steven Spielberg's film, The Lost World: Jurussic Park, trampled box office records by taking \$85.7m for the US four-day Memorial Day weekend, beating the previous \$56.8m record of Mission: Impossible last year and the one-day and three-day records of 1995's Batman Forever. Page 6

Japanese block island protesters



Dozens of boats carrying protesters from Taiwan and Hong Kong retreated from the East China Sea after being bumped about by Japanese coast guard ships blocking their landing on the disputed Diaoyu islands, called Senkaku by Japan, which claimed them in 1895. The islands lie between Taiwan and Okinawa.

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French premier to stand down Gaullist leader Alain Juppé pays price of poll defeat week. Mr François Hollande, the socialist party's spokes-

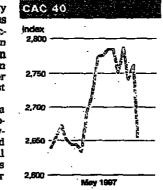
By Andrew Jack, David Buchan and David Owen

Mr Alain Juppé said yesterday that he would stand down as prime minister after the sec-ond round of voting in France's general election on June 1, as the ruling coalition met in emergency session after its unexpectedly low score last Sunday.

The move appeared to be a last-ditch attempt to rally support for the centre-right government. Mr Juppé had scored historically low opinion poll ratings in the last few months and become a focal point for critics of the government.

"A new step (in the cam-paign) has to begin now," Mr Juppé said yesterday. requires a new team, led by a new prime minister.'

The decision was announced after the close of the financial while the franc slipped in early ment, said Mr Juppé had



markets, which dropped sharply yesterday in the wake of the results. The CAC-40 index of leading companies fell 3.9 per cent during the day,

trading, but then held relatively steady.

Shares in Thomson-CSF, the struct." French defence electronics giant, fell by 9.6 per cent amid fears that a victory for the left would threaten privatisation of the group, which Mr Juppé had strongly advocated, Final figures released by the

interior ministry yesterday for 566 of the 577 electoral districts showed the combined left-wing parties with 40.2 per cent of the votes, against 36.5 per cent for those on the centre-right. Several polling organisations predicted this would lead to a

narrow left-wing majority in the parliament.

Mr Jacques Toubon, the Gaullist justice minister and number two in the govern"paved the way to the new majority we are trying to con-

The prime minister's resignation had been mooted several times during the campaign. Yesterday morning there were hints he was likely to go from two senior Gaullist figures - Mr Philippe Séguin. the National Assembly leader, and Mr Raymond Barre, the

former prime minister. The announcement triggered intense speculation on a possible successor if the centreright won re-election.

Names mentioned have

included Mr Seguin, Mr Toubon, Mr Edouard Balladur, the former prime minister, and several leading businessmen.

Editorial Comment and Observer.

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Page 32

rally support were set to continue tonight with a television address by President Jacques Chirac, who has already intervened twice during the cam-

Currencies

World stocks

paign in favour of the governg coalition. Meanwhile left-wing parties began gearing up yesterday to capitalise on

man, stressed his commitment to monetary union.

But he criticised the "arithmetical approach to 3 per cent" for the government deficit in the Maastricht treaty on European monetary union, and pledged unot to impose auster-

ity on the French people." Mr Robert Huc, leader of the Communist party, which cap-tured 10 per cent of the vote, yesterday indicated his willingness to be part of a left-wing government,

He stressed that there was considerable common ground between the socialists and the communists, but laid down France's conditions including an immediate reduction in value added tax, an increase in the mini-Sunday's success, with the mum wage, and a cut in the everal leading businessmen. socialists saying they would working week without any. The centre-right's efforts to join the communists and the accompanying fall in wages.

Yen's rise threatens wave of Japanese bond losses

By Gillian Tett in Tokyo

The recent rise of the yen against the dollar is threatening to trigger a wave of bondrelated losses among Japanese stockbrokers and investors.

Since the beginning of this month the yen has appreciated some 10 per cent against the US dollar, leading to losses on so-called "dual currency" bonds. These are denominated in yen but pay interest in higher-yielding currencies such as the US dollar and Australian dollar.

Small savers who bought these bonds heavily in the past two years will bear some of the losses. Also hit will be many smaller Japanese stockbrokers which have sharply increased their dealing in such bonds recently, in an effort to carve out a business niche before Tokyo's planned financial deregulation. They have been left with the bonds on their books as investor demand has dried up.

Ms Mineko Sasaki Smith, chief economist at Credit Sui-sse First Boston, said: "It has been a very very hard lesson for the securities houses and investors. They basically have been assuming that the dollar would only appreciate."

The scale of the losses remains unclear, partly because disclosure in the market is very patchy.

About Y2,066.5bn (\$18bn) in mainly two-to-10-year dual currency bonds were sold between April and December last year and sales during the first four months of this year have been heavy.

Some traders suggest that about Y200bn in a new threeand six-mouth dual currency paper has been sold so far this Matters are complicated

because some dual currency bonds contain clauses which mean that investors receive the repayment of principal in dollars or other foreign currencies if the yen-dollar exchange rate rises above a

These so-called "knock-out" clauses have been set at a level of between Y115 and Y120 per US dollar and have been triggered by the yen's recent rise. After trading near Y127 at the start of this month, the yen rose to near Y112 before falling back to about Y116 yesterday.

\$11bn deal puts Roche at top in diagnostics

Roche, the Swiss pharmaceuticals group, is paying one of the world's two biggest \$11bn for Boehringer Mann-companies in the field with heim Group, a leading medical diagnostics company, in the biggest acquisition in its history. The deal will make Roche a world leader in the \$19bn-ayear market in equipment

used to diagnose illnesses. Roche has agreed to buy all the shares of Corange, a private Bermuda company which owns Boehringer Mannheim Group, and 84.2 per cent of DePuy, a US-based manufac-About two-thirds of Boehringer Mannheim's sales of **2**3.5bn are in diagnostics and the rest

Mr Fritz Gerber, Roche's chairman and chief executive said Roche saw "long-term potential in the areas of disease management and patient care, both of which are gaining importance in the context of continuing efforts to reduce

tics business, the smallest of its four divisions, and create companies in the field with annual sales of SFr3.5bn (\$2.4bn) and 13,500 employees. Abbott Laboratories of the US claims to be similar in size.

The acquisition will also increase Roche's share of the global pharmaceuticals market from 2.7 per cent to 3 per cent. DePuy will take Roche into an area of healthcare where it has not been represented.

Ms Birgit Kulhoff of UBS in Zurich said the deal "made a turer of orthopaedic products. lot of strategic sense". However, she was worried that Roche was paving a high price to expand in a business where it is currently doing little more than breaking even, and where margins are lower than in the pharmaceuticals business Boehringer Mannheim,

founded in 1847, is one of the last big family-controlled pharmaceuticals companies. It employs 18,000, nearly half based in Germany. However, The acquisition will quadru- the company has had difficulty



Roche chief executive Fritz Gerber (left) and Gerhard Moeller of Boehringer Mannheim

in maintaining its position as and 25 times prospective 1997 one of the world's leading diag- earnings. nostics companies and broad-

ening the base of its pharma-ceuticals operations. Mr Henri Meier, Roche's

Corange reported net income

of \$520m in 1996, but after decided whether to raise a adjusting for the extraordinary gain on the initial public chief financial officer, said offering of DePuy on the US Roche was paying between 24 stock market, its net income

dropped to \$366m, or SFr512m. SFr15bn and has not yet

Continued on Page 20 Lex, Page 20; Roche confounds analysts, Page 21

it's a Cinven fact

Italy's northern separatists step up the pressure

shirts.

Italy's populist Northern League, yesterday stepped up his confrontation with the central government in Rome by calling for an official referendum on the independence of "Padania", an as yet ill-defined

area of northern Italy. In tough language, he also said the league would play no part in the work of the constitutional reform commission which is considering innovative proposals to turn Italy state. into a federal state.

expected.

"Our people are in a full state of rebellion," he said. The new outburst from Mr Bossi came at a press conference in the wake of Sunday's unofficial referendum, staged by the league in the cities and small towns of northern Italy around the Po Valley. League officials claimed

The episode has generated political controversy with complaints from securities companies to government officials from companies bitter that the Japanese government did not prevent recent currency volatility.

than boasted by the League, and a thin turn-out except for Mr Umberto Bossi, leader of hard-core supporters of the movement dressed ostentatiously in their green uniform

> Several journalists even said they had voted in up to 10 different places without any real control Voters were asked: "Do you

want Padania to become an independent, sovereign, federal state?" However, the voting slips did not attempt to define the real area of this notional

The main parties yesterday dismissed Mr Bossi's antics as little more than a propaganda stunt after months of silence in the wake of his declaration last September of an indepen-dent republic of Padania.

But party leaders underlined that there was an urgent need to address the north's discontent with an inefficient central government in Rome. some 4.8m people had voted at

more than 13,000 white gazebo-"There hasn't been a referen dum on the independence of style tents. Mr Bossi declared Padania," observed Mr Franco the result - a 99 per cent vote Bassanini, minister in charge in favour of northern secession - to be better than he had of the public administration. 'Let's call things by their

Continued on Page 20

However, witnesses reported many fewer voting stations CONTENTS European News -Managed Funds 28-30 Assa-Pacific Naws 31.32 World Trade News Bourses ...

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Doubts remain over Russia and Nato

By Bruce Clark in Washington

Today's agreement between Russia and Nato could mean the advent of a new era in European security, with Moscow playing an important part in coping with every problem the continent faces, from Balkan squabbles to biological warfare.

On the other hand, as western diplomats freely acknowledge, it could mean virtually nothing at all.

The unknown factor, they add, is how much use Russia will make of a consultation process that is designed to be as long as the proverbial piece of string - creating the potential for co-operation without tying either side

Russia has sent out some confusing signals in recent years over the depth of the relationship it wants with Nato - often making loud demands for wide-ranging co-operation and then abruptly losing interest. The Russians have

always been very ambiguous about co-operation with Nato, particularly military-to-military links," said one Nato official, noting that Moscow's enthusiasm for Partnership for Peace, the Nato-led military co-operation programme, had fluctuated considerably.

Russia joined PFP in June 1994, froze its participation 1994, froze its participation six months later – in protest against Nato's enlargement plans – and formally plans - and formally restarted co-operation the following summer, but with little practical effect. The

made under a bilateral UShave limited its capacity to Russian arrangement that participate in expensive, multinational war games which are one of the main activities of the PFP.

Western diplomats say Mr Pavel Grachev, the former Russian defence minister, was desperately keen for his country to show the flag when Nato launched its peace-keeping effort in Bosnia in December 1995. But the Russian contribu-

avoided the humiliation of direct Russian subordination to the alliance - has clearly stages of pooling their the so-called "founding act" stretched Moscow's

Today's accord sets out a long list of topics which a new institution, the Nato-Russia council, might consider. They include conflict systems - an area in which prevention, peace-keeping,

Russian military appear to tion of 1,000 crack troops - trol, nuclear safety, counter- pan-European shield to proproliferation and even theat tect the continent from tre missile defences.

> Since Nato's existing members are only in the earliest efforts in the field of counter-proliferation, the idea of co-operating with Russia is strictly hypothetical. But in fication - will not force theory at least, western and Russian missile interception ther than it wishes. Russian technology excels - the new arrangements "do military doctrine, arms con- could one day be part of a not provide Nato or Russia.

rogue states further afield.

Back in the real world, diplomats are stressing that of the new relationship which is not a legally binding treaty and needs no ratieither side to go a step fur-

As the text makes clear.

with a right of veto over the actions of the other, not do they infringe upon or restrict the rights of Nato or Russia to independent decision-making and action". This provision will be vitally important in selling the agreement - and the broader US vision of a new

European security order based on an expanded Nato - to a sceptical US Senate. While many European politicians, and some liberal Democrats in Washington, worry that the US administration's plans are too provocative towards Russia, most members of the Republican-controlled Senate have the opposite fear - they think it gives Russia too much.

Senator William Roth, who heads an "observer group" of US legislators with a keen interest in Nato expansion, says vigilance will be required to prevent the Russians from obtaining too much say in Nato affairs.

Senators will be particularly concerned to safeguard the independence of the North Atlantic Council, the institution which groups the full 16 members of the alliance, he said. The Russia-Nato agreement "provides for close consultation on many different matters. which is all right as long as it doesn't interfere with the NAC," said Senator Roth. This is something we have to watch with considerable care and concern."

In particular, the alliance must be careful not to give Russia any veto over future candidates for Nato member-Bussian nationalists demonstrating in Moscow yesterday hold anti-Nato slogans warning of a threat to world peace as ship, said the senator.

Turkish president warns | Czech currency against military coup

Nato leaders prepared to sign a treaty in Paris with Russia

Immediate elections, not a military coup, would be the right solution to Turkev's political crisis, according to President Süleyman Demi-

Mr Demirel, twice deposed as prime minister by the armed forces in 1971 and 1980, said yesterday there was no reason to fear another coup. But he went on, in an interview with the Financial Times, to give what sounded like a warning to the army not to stage one. And he lamented that the constitution does not give him power to dissolve parliament. "I would do it now." iour of politicians in the present parliament was "degrading democracy".

As the president spoke, the uneasy stand-off continued between the army and the Islamist prime minister, Mr Necmettin Erhakan, Yesterday Mr Erbakan had to preside over a special ses-

orders dismissing a number broadly similar to his own.

The government, which narrowly survived a parliamentary challenge last week, has since suffered further defections from its secular component, the True Path party, whose leader, deputy prime minister and foreign minister Mrs Tansu Ciller, faces a spreading revolt.

A cabinet meeting today will, if it goes ahead, be the first for seven weeks. The two parties are unlikely to reach agreement on an extension of compulsory he said, because the behav- state education; which the armed forces have demanded to counter the influence of religious schools - an issue which is bound to come up again on Saturday when political and military leaders meet, under Mr Demirel's National Security Council. In the interview, Mr Demi-

sion of the Supreme Military rel defended the council's Council and countersign role, claiming: "When soldiers sit there they are not of army officers accused of soldiers any more." The gov-harbouring political views ernment would have no excuse for not implementing its recommendations, he said, since senior ministers including Mr Erbakan and

Mrs Ciller were members of it and had signed its decisions. "If they are not able to implement it, either they should not have signed, or they should resign," he said. The president insisted that all problems would be resolved democratically according to the constitution, and that there was no

need for a coup. The armed forces, he pointed out, "have intervened three times in political matters" [in 1960, 1971 and 1980] "and it didn't work. They were not able to solve any problem. On the contrary, our difficulties were increased." Indeed, he said, Turkey's present problems were largely due to the chairmanship, in the fragmentation of its political structure caused by the coup

abandons link to US dollar

By Vincent Boland in Prague

The head of the Czech central bank said last night the bank was linking the currency directly to the D-Mark from today and abandoning its policy of linking it to a basket of the D-Mark and the US dollar. Mr Josef Tošovský, gover-nor of the Czech National

Bank, told a joint news conference with Mr Václav Klaus, prime minister, that the trading band was being abandoned and that "the relation of the koruna to the mark will be decisive" The move follows 10 days also compounded by further

of speculative attacks on the political deadlock in the govkoruna on foreign exchange ernment. Attempts to finalmarkets during which the CNB has spent an estimated \$3bn trying to maintain the currency within its trading Mr Klaus said the govern-

ment supported the central bank's decision to ahandon the trading band. He said the attacks on the koruna had become "too expensive to fight" and acknowledged they were motivated "partly due to political instability." expected the government to make additions to a recent package of measures to revive the economy. Mr Klaus said he would announce further policy

changes in the next few The move came as the Czech Republic's foreign trade deficit, which lies per cent in April compared behind many of the problems currently facing the country on foreign exchange markets, widened further last month despite a rare been predicted by the prime good performance by export- minister. He was reported

Continued nervousness deficit for the month would

ise a cabinet reshuffle were postponed to today, when coalition leaders are due to meet again, under intense pressure from the public and President Václav Havel, to hammer out a new govern-

According to figures released yesterday by the Czech Statistics Office, the cost of imports exceeded the value of exports in April by Kc15.3bn (\$512m), It brings Mr Tošovský also said he the total foreign trade deficit for the first four months of 1997 to Kc53.6bn.

The figures added to the

last week to have said the

jitters surrounding the Czech koruna on foreign exchange markets yesterday. Analysts said the deficit figure was disappointing despite a strong recovery by exports, which rose about 23 with the same month last year. Import growth rose by was 11.2 per cent. The figure was also higher than had

Blow to inquiry into ferry sinking

By Greg McIvor in Stockholm

The international inquiry into the Estonia ferry disaster in 1994 was joited yesterday when its Swedish chairman was forced to resign after admitting to lying over the existence of a document sent to the inquiry.

Mr Olof Forssberg stepped down after acknowledging that he lied to cover up the mislaying of papers he received two weeks ago that shed light on which Swedish regulatory body was responsible for inspecting the fer-

Faulty locking on the bow door and inner vehicle ramp was the prime cause of the sinking, the inquiry's interim report in 1995 said. The disaster, Europe's worst peacetime maritime accident this century, claimed the lives of 837 people.

Mr Forssberg's actions are a further blow to the credibility of an inquiry which has been beset by delays and internal frictions since its formation. The communications minister, Ms Ines Uusmann, who yesterday summoned Mr Forssberg for a meeting shortly before his resignation, indicated the inquiry's credibility would be irrevocably tarnished

unless he resigned. She said it was too early to gauge the effect on the investigation, and rejected opposition calls into the han-

dling of the inquiry. The final report into the sinking had been due to be published by mid-year, having first been expected to be ready by September 1995. The commission of experts from Estonia, Finland and Sweden was hit by delays believed to have arisen from internal disputes.

EUROPEAN NEWS DIGEST

Investment blow to Germany

FUNANCIAL LUVIES LUESUAT WATER 1997

Foreign direct investment in Germany dropped last year to a record low of DML 14bn (\$860m) from DM18.23bn in 1995 as Canadian and Japanese investors pulled capital out of the country, the economics ministry reported yesterday.

German direct investment abroad also declined to DM38.8bn in 1996 from DM52 16bn in 1995, when the flow of funds abroad was swelled by some exceptionally large transactions, including Hoechst's acquisition of Marion Merrell Dow of the US and Dresdner Bank's purchase of Kleinwort Benson, the UK investment bank.

The US was the most favoured destination for German foreign direct investment last year, accounting for DM8.77bn, followed by Austria (DM4.89bn) and the UK (DM4.72bn). German investments in the former communist countries of eastern and central Europe increased to DM4.4bn from DM4.15bn while those in other

European Union states fell to DM18.87bn from DM32.46bn. Pointing out that the net outflow of direct investment increased to DM37.7bn last year from DM33.9bn, Mr Ginter Rexcodt, the economics minister, said the figures underlined the need for structural reform including the implementation of the government's tax reform plans. However, the large-scale foreign direct investment by German companies would safeguard jobs at home by

securing new markets abroad. ■ Consumer price inflation quickened in Germany this month with provisional returns from four western Länder showing a 1.5 per cent year-on-year rise after 1.3 per cent in April, the federal statistics office said. Prices rose 0.4 per cent from April to May, reflecting more expensive . Peter Norman, Bonn seasonal foods and holidays.

Slovak foreign minister quits

Slovakia's foreign minister, Mr Pavol Hamžík, resigned yesterday, saying the circumstances surrounding the failure of a two-pronged referendum at the weekend had made it impossible for him to serve in the government of prime minister Vladimir Mečiar.

The referendum on Nato membership and direct presidential elections collapsed in chaos after accusations of rigged ballot papers led to a boycott by voters. Less than 10 per cent of the electorate voted, rendering the result invalid.

The failure of the referendum was caused by the omission of a question on whether Slovaks wanted their president to be directly elected. It is the most serious development yet in a long-running feud between Mr Mečiar, who opposed direct elections, and President Michal Kováč, who supported them. Mr Hamžík, a former Slovak embassador to Bonn, said in a statement that "the foreign minister cannot effectively seek to realise his goals in a situation when everything, including the vital international interests of Slovakia, is subordinated to domestic fights for power". Vincent Boland, Prague

Goncz visits Romania

President Arpad Goncz, on the first ever visit to Romania by a Hungarian head of state, yesterday unveiled a monument to the leaders of the 1956 Hungarian uprising in the Romanian village of Snagov, where they were imprisoned after the rising was crushed by Soviet troops. Prime Minister Imre Nagy and his companions were later returned to Hungary and executed.

The visit was praised as a "historic step" by President Bill Clinton, in a letter delivered yesterday to Mr Goncz and Romanian President Emil Constantinescu. In their speeches, both men have stressed the significance of the visit as a symbol of reconciliation between the two countries, which during this century have been bitter enemies. A protest meeting by Romanian nationalists in the city of Cluj, which Mr Gontz is visiting, sought to draw on these bitter memories, but only attracted around 1,000 participants.

Underlining the progress in relations between the two countries, the Romanian government over the weekend issued decrees allowing the use of the Hungarian language by local councils in areas where the Hungarian minority is strongly represented. The Hungarian Export-Import Bank has also extended a \$12m credit line to Romania to finance the purchase of Hungarian products, the first such facility offered to Romania by the Anatol Lieven and Kester Eddy, Budapest

France hopeful on Nato deal

A deal giving Europeans more command responsibility within Nato would be reached before the Atlantic alliance's summit in July, Mr Hervé de Charette, the French foreign minister, forecast yesterday after holding talks with his US counterpart, Mrs Madeleine Albright.

In talks on the eve of today's signing ceremony in Paris of a new charter between Nato and Russia, the French and US diplomatic chiefs also discussed the issue of Nato's enlargement to embrace several east European countries. A State Department spokesman said the US and France agreed "on certain [new candidates] but need more discussions to get a consensus". France and the US were understood to agree on Poland, the Czech republic. and Hungary joining Nato, but Washington still balks at France's promotion of Romania as a new alliance David Buchan, Paris

Missile contracts go-ahead

The ministries of defence of Italy, France and Britain yesterday gave the go-ahead for the awarding of contracts for the development and initial production of Paams, the missile system being developed by the three nations. The missile system is being developed to defend frigates in the navies of the three countries.

This was announced in a statement from the consortium Eurosam, which has a 66 per cent stake in the joint venture developing the missile. Reuter, Rome

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surrounding the koruna was be Kcll.4bn. Relief as short-term money flees Warsaw By Christopher Bobinski in Warsaw

The Czech Republic's financial crisis has seen "several hundred million US dollars" of short-term investments leave Poland in the past few days, according to Mr Marek Belka, the deputy premier responsible for the economy. But this has been greeted with relief in Warsaw, Mr Belka said, as "anyway we want to discourage the inflow of speculative investments which we estimate stood at around \$1.2bn in short-term government paper before the withdrawal

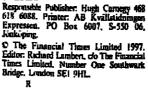
Despite the outflow, foreign currency reserves, which stayed stable at \$18bn in the first quarter of the year, have now risen to \$19bn, Mr Belka said. Nevertheless the government is confident that this year's inflation target of 13 per cent will be met. Last year inflation reached 18.5 per

year to \$12.6bn from \$8.2bn in 1996, will continue to devalue the zloty gradually through a monthly "crawling peg mechanism" giving a 9.1 per cent fall in value for the

But the government, which is working closely with the to spend \$15m to raise the rate of the zloty by 1 per cent last Friday," he added.

Poland, which expects to see its trade deficit grow this

central bank on exchange rate policy, does not see any need for an increase in the devaluation rate, Mr Belka said. "Indeed, the pressure isn't there. The central bank only had



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Publishing Director: P. Maraviglia, 42 Rue La Boëtie, 75008 PARIS. Telephone (01) 5376 8254. Fax (01) 5376 8253. Printer: S.A. Nord Eclair, 15/21 826 Rue de Caire, F-59100 Roubaix Cedes I. Editor, Richard Lambert. ISSN 1148-2753. Commission Partaire No 67808D.

GERMANY:

FRANCE:

SWEDEN:

O The Financial Times Limited 1997. Editor: Richard Lambert, cto The Financial Times Limited, Number One Southwark Bridge, Lendon SEI 9HL.

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is seat in Chamalteres dietelene in central has also present Bull-Dill amproved Party candidate

NEWS: THE FRENCH ELECTION

French PM quits an untenable position NF supporters

By David Buchan in Paris



The French centre-right coalition now bas a lame duck premier leading it into next Sunday's second-round parliamentary election, after Mr Alain Juppé said

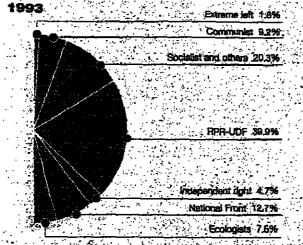
yesterday that ELECTIONS the country

"needs a new team run by a new prime

Mr Juppé broke the news that he would quit after the June 1 run-off election to the campaign committee of the Gaullist RPR and centreright UDF coalition, a day after it had taken a hammering in Sunday's first round with the coalition's vote

cent, the lowest for decades. Even adding in an Independent Right score of 6.5 stantially outpolled by the combined forces of the left, which topped 40 per cent. The presence of the far-right matters whether the prime National Front, which is minister jumped of his own election, in nearly a quarter Chirac, because Sunday's of the second-round contests results had made his posi-

How the French voted



for the 577 National Assembly seats will probably hit the conventional right harder than the left, because Front candidates tend to draw more support from

right than left. Mr Juppé made his resig-nation announcement after a brief afternoon visit to see President Jacques Chirac at the Elysée. But it scarcely accord, or was pushed by Mr

tion untenable. Indeed, the speedy

announcement of his impending departure is intended to reassure the electorate that it can vote the centre-right back into office secure in the know-ledge that the country will not be led by the unpopular Mr Juppé for the next five

The issue of Mr Juppé's personality has dogged the five-week campaign, in candidates declined offers by

RPR-UDF 29.93% ndent right 6,52% National Front 15.06% the prime minister to speak

polls has at times over his two years in office sunk to record lows. It never really recovered from the strategic blunder he made in November 1995 when he overloaded his reform agenda by coupling sweeping overhaul of the health and welfare system

with attempts to abolish

productivity out of the rail-

at their rallies. His popular-

ity rating in the opinion

ways. Five weeks of massive strikes followed. Thereafter Mr Juppé never shook off the image of a cold-blooded technocrat in a hurry, even though be subsequently slowed down the pace and scale of reform.

Extreme left : 2.52%

Communist 9,98%

Socialist and others 27.65%

In the final week of the election campaign, the left will now have to look for another target. Mr Chirac is unlikely to help them find one by saying this week public sector pension priviwhom he would appoint in Gaullist president still

hopes, the centre-right wins. In the past two weeks, Mr Lionel Jospin, the Socialist leader, had begun to take the precaution of broadening his attack beyond Mr Juppé to other possible premiers, mentioning Mr Jacques Toubon, the justice minister, Mr Edouard Balladur, who was Mr Juppé's predecessor as prime minister, and Mr Nicolas Sarkozy, the former budget minister

Significantly, he never mentioned Mr Philippe Séguin, now a serious contender to lead any centreright government precisely because he is quite popular

All these men are Gaullists. But there is just a possibility that if the right scrapes home, the next prime minister might come from the UDF, possibly its president, Mr François Léo-

The UDF has always been the RPR's junior partner, and sometimes rival, because the centre-right federation has always commanded fewer seats. The balance of power inside the coalition might change next Sunday, if for instance Paris, hitherto almost entirely a

ponder which way to jump

By David Owen in Paris

They may still not win a single seat. But the result of the first round of the French general election leaves the hard-right National Front in a position to exert a heavy perhaps determining - influence on Sunday's run-off.

The increase of more than

2 percentage points in its share of the popular vote, from 12.7 per cent in 1993 to a shade under 15 per cent this time, will almost certainly not be enough for Mr Jean-Marie Le Pen's party to meet its objective of holding the balance of power in the next parliament.

Its score is marginally lower than that achieved by Mr Le Pen in the last presidential election in 1995.

But it has proved suffi-Front candidate through to the second round in 133, or almost a quarter, of the country's 577 constituencies enough for the party to be said to have achieved a sort of critical mass.

In practical terms, the hard right's influence may be most telling in the up to 78 so-called triangulaires, or three-cornered contests, where a National Front candidate will meet rivals from the left and the centre-right in a single constituency.

The consequent split in the rightwing vote could, in certain cases, enable a Socialist or Communist canshare of the vote. For instance, Mr Bruno Goll- the centre of the country.

nisch, the party's secretary general, came second in a Rhône contest with nearly 29 per cent, against 31 per cent for the incumbent Socialist

and 22 per cent for the UDF. In the 444 constituencies where there is no secondround National Front candidate, much will depend on whom the party leadership recommends its supporters vote for and whether the

supporters accept. Mr Le Pen, who is not contesting a seat, has indicated his readiness to call on his supporters to vote Socialist to force President Jacques Chirac into a damaging and extended - period of "cohabitation" with the left. But other National Front leaders are thought to favour a case-by-case approach, with the party's support pledged, for example to candidates prepared to come out against the

Maastricht Treaty. Many observers, in any case, believe those who voted for defeated National Front candidates in the first round will have their own views on who to support on Sunday. According to Mr Dominique Moïsi, deputy director of the Institut Francais des Relations Internatio nales, "Some of them - and probably a lot of them - will either abstain or vote for the right because they now consider that a win for the left

is possible. The party made particular didate to squeak through first-round headway in eastwith a comparatively low ern France and in some, principally rural, areas in

Paris bourse prices tumble in wake of poll result

By David Owen

The unexpectedly strong showing of the left took its toll on the Paris Bourse yesterday, with shares recording their biggest single-day percentage fall in more than four

The benchmark CAC 40 index closed down 108.16 points, or 3.91

The tumble follows a period right victory.

Among the stocks losing the most ground were some of those tion of Thomson-CSF, the defence electronics giant, which the Social-

trading volume of some FFr7.4bn ist party has pledged to stop if it gains power. Thomson-CSF itself was down

on expectations of a clear centre- FFr171.30, while Dassault Electronique - part of the Dassault group, which has made a joint bid for Thomson with Alcatel Alsthom, involved in the planned privatisa- the telecoms and engineering group - fell FFr41, or 6.9 per cent, from FFr590 to FFr549. scepticism that the acquisition of

siles group that is Alcatel/Dassault's rival bidder, shed FFr10.80, when the market has been buoyant FFr18.20, or 9.6 per cent, at or 5.8 per cent, to FFr174.50. Alcatel itself was hit less hard, falling FFr19, or 2.8 per cent. to FFr661, a phenomenon perhaps reflecting both the apparently improving prospects of its core telecoms division and continuing

good for the group. Financial institutions also suffered, with falls ranging from 6 per

cent to 8.75 per cent. On the Matif futures market, the 10-year Treasury bond contract settled with a loss of 0.54 at 128,30. After slipping in early trading, the French franc held relatively steady against the D-Mark at FFr3.375.

Battle continues for many big names

By Andrew Jack in Paris

Some of France's more influential and well known politicians have been forced into a humiliating second round of fierce campaigning this week as a result of lower than expected scores in the ballot for the country's National Assembly las

Just 12 of the 577 seats were won outright in the first round of voting including among the Gaullists Mr Nicolas Sarkozy, the former finance minister, and Mr Bernard Pons, the transport minister. At the opposite extreme, candidates in 105 districts face a three-

way run-off. Among those whose seat is threatened is Mr Jacques Toubon, a close ally of President Jacques Chirac and a candidate for re-election in Paris. His current role as justice minister is particu-larly sensitive at a time of numerous corruption investigations and a pledge by the president to remove any political interference into

the judiciary.

Mr Jean-Louis Debré, the interior minister whose legislation introduced this year to toughen immigration controls provoked a fierce debate, is also in a close

So too are a number of other senior cabinet members: Mr Alain Lamassoure, the budget minister and government spokesman; Mr Dominique Perben, the civil service minister, Ms Corinne Lepage, environment minister; and Mr Pierre-André Périssol, housing minister.

Mr Jean Tiberi, the Gaullist successor to Mr Chirac as mayor of Paris, who has held his National Assembly seat since 1968 and has only once been forced into a runoff, in 1973, will also be required to compete against a Socialist candidate next

His sharp drop in support partly reflects the national trend away from the RPR, but also a number of corruption allegations centred on his management of the city

of Paris. He was placed under formal investigation by a judge earlier this year in relation to a FFr200,000 (\$34,000) report commissioned from his wife by an RPR local

authority. Mr Valéry Giscard d'Estaing, the centre-right UDF former president who has held his seat in Chamalières in Auvergne in central France, has also been pushed into an unprecedented run-off against 2 Green party candidate, although he seems certain



Toubon: Chirac ally







Tiberi: sharp drop



Hopes and fears raised in Europe

By Wolfgang Münchau in Paris, Peter Norman in Bonn

French voters' surprise swing to the left has raised hopes as well as concerns across Europe.

The European Commission said yesterday that morieits scheduled start on January 1 1999, whoever won the second electoral round next

Sunday. Mr Yves-Thibault de Silguy, the economics commissioner, proclaimed that "there is no alternative" to the agreed timetable for Emu and the tough fiscal

policies needed. Speaking at the annual meeting of the Organisation for Economic Co-operation and Development, Mr de Silguy said the stability and growth pact, agreed by the EU summit in Dublin last year to rem in deficit spend

ing, was there to stay. Ahead of the French election, Mr Lionel Jospin, the French Socialist leader, said the stability pact constituted an aspiration expressed by EII governments, but would not be strictly binding on an incoming Socialist adminis

The comments prompted a clarification by Mr Jacques Delors, the former president of the European Commission and a fellow Socialist, who reaffirmed the commitment by the French Socialists to Emu and the Maastricht

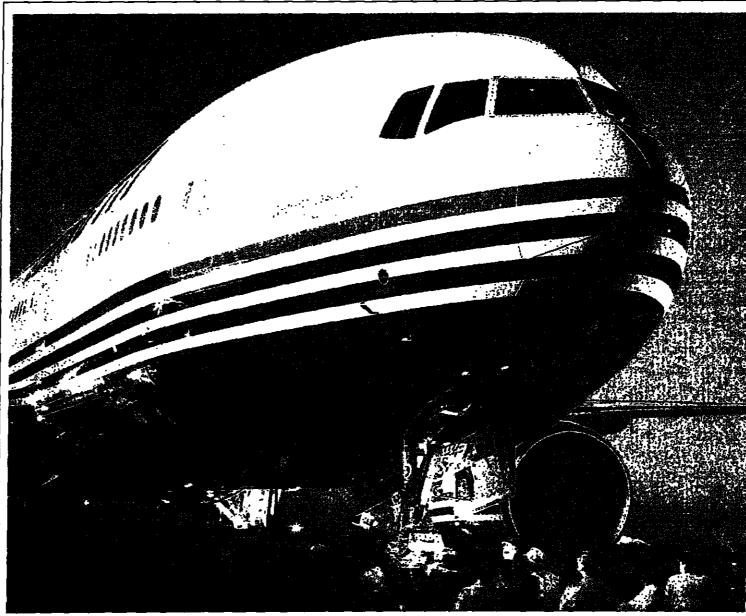
Italy's foreign trade minister, Mr Augusto Fantozzi, said yesterday the swing to the left should lead to further discussions about the

Maastricht criteria. He said his sense of the result so far was that "it puts attention on the internal opinion of the French being sceptical on Emu" and would "probably make evaluation of the criteria more flexible"

Germany's Social Democratic and Green parties hailed the success of the French left but there was a muted response from Chancellor Helmut Kohl.

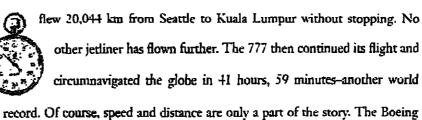
A buoyant Mr Oskar Lafontaine, the SPD leader, said the success of the French Socialists, coming so soon after Labour's election victory in Britain, was an additional encouraging sign pointing to a change of government in the German general election at the end of

September 1998. Mr Kohl, conscious that a defeat for the French government could pose problems for greater European integration, said one must await the impact of the weekend's developments on next Sun-



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Neighbours differ on who should head European central bank Dutch in plea on jobs

Paris, Bonn at odds over ECB

Economics Correspondent,



the French Preparing and Germans will get along. for Emu In particular, how will the

two countries bridge their differences over economic European central bank in mind for the presidency of

man media, about an apparent attempt by France to ing political views. press for its own candidate as head of the ECB, instead of Mr Wim Duisenberg, the Dutch central bank governor who is everybody else's favourite candidate to head the future central bank.

Few aspects of international diplomacy are laden picious of anything that with as much vanity as senior appointments to international institutions. But France's concerns about Mr Duisenberg go much deeper. The dispute is not about the personality of Mr Duisenberg but about the politics

of central banking. France wants a candidate with much international political and economic experience. French officials acknowledge that Mr Duisenberg – a former European central banker of the year - his appointment. is sufficiently experienced. He is even a French speaker. which gets round one poten

tial French objection. For the French, the quesing questions tion appears to be more the whether Mr Duisenberg has the right kind of experience.

The French are looking for a multi-talented personality, whose antennas reach beyond the monetary and economic minutiae.

Mr Michel Camdessus, managing director of the International Monetary Fund, seems to have a propolicy and over the role and file much closer to what organisation of the future senior French officials have the ECB. He has experience In the last few months, not only as a central banker attention has focused on but as a diplomat, and posreports, largely in the Ger- sesses the skills to strike a compromise between oppos-

> The Germans, meanwhile, want a competent central banker to lead a team that would relentlessly and independently pursue the Maastricht treaty's prescribed goal of price stability. The Germans are also deeply sussmacks of political interference in monetary policy.

Mr Camdessus has been rumoured to be the French government's preferred choice for the job, although this is strongly denied by officials. A senior French official insists that France has not yet rejected Mr Duisenberg, and may not do so. There appears to be less suspicion of Mr Duisenberg himself than about the motives behind the push for

The final decision on the ECB is not due until next May, giving him 10 months to allay French fears, after he takes over as president of the European Monetary Institute (Emi) in July.

Much crucial preparatory work has already been done, but there remain some delicate issues to be decided. Among them is the degree

of decentralisation of the European System of Central Banks. France favours a more decentralised system than the other EU countries. The French view appears consistent with the Maastricht treaty, which specifically calls for a decentralised system. But there are shades of grey - each involving central banking jobs.

A compromise appears likely on this. Mr Alexandre Lamfalussy, the outgoing Emi president, said in a recent Financial Times interview that the ECB would be sufficiently equipped to handle transactions if the need arose, but that the system itself would normally operate on a decentralised basis.

This could satisfy France's viewpoint that the European System of Central Banks the ECB and national central banks - should not favour any particular financial centres, especially Frankfurt, the ECB's home base. Foreign exchange operations, and in particular open market operations, will continued to be carried out largely on the level of national central banks.

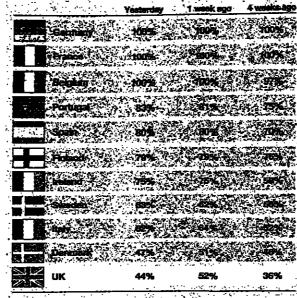
The real conflict is politi-

cal, as both sides remain sus- day's second round of parliapicious of each other's intentions, a suspicion that ever the outcome, the whole largely reflects the difference in central banking and political cultures.

those differences over Emu may even widen if the governing centre-right coalition is dismissed in next Sun-

mentary elections. But whatrow over who governs the future European central bank has already left a bad French officials believe aftertaste in Germany. One German official remarked: "This is precisely the kind of thing that gives the single currency a bad name."

Emu: who's going to make it



events, real time, the probability of inclividual countries Johnng Germany in a monetary union in 1999 implied by financial market prices Market probabilities are derived from the Interest rate sweps market, in which investors swep floating-rate interest payments for fixed-rate ones. The implied probability of Italy participating in Emu in 1999 can be calculated

looking at where the spread between post-1989 line and D-Mark swap rate lies. teen the zero level implied by Emu and the level we would expect if Italy is not in Emu, italy's non-Emu spread is estimated by currency si J.P. Margan using the pre-1992 correlation of the Ma-D-Mark swep spread with similar spreads outside Europe.

The Dutch presidency of the European Union yesterday urged Germany to sign up to the employment chapter proposed for the revised Maastricht Treaty, arguing that economic and monetary integration cannot be separated from convergence of labour markets and employment

Mr Ad Melkert, the Netherlands minister for labour and social affairs, told a conference on EU reform organised by Germany's opposition Social Democratic party that it was "unthinkable" that the euro could be a strong and stable currency while unemployment in Europe was rising to 20m and beyond.

The proposed employment chapter in the new treaty

ployment had an explicit the Masstricht Treaty reviplace on the European politi- sion in both houses of the cal agenda. Mr Melkert fore German parliament if "procast that employment would posals for an active employbe one of the most important ment policy" were included. EU issues after the start of the single European currency on January 1 1999.

Britain's Labour govern- policy should be handled at ment. Chancellor Helmut a national level and was Kohl's administration is the has not decided in favour of negotiations on the Treaty an employment chapter in revision. the treaty. Under pressure from its small marketoriented Free Democrat junior coalition partner, the government has argued that it does not want employment policy dictated from Brus-

Bonn's stance was sharply

Mr Peter Hausmann, the German government spokes-Following the election of Bonn believed employment waiting to see what emerged only EU government that from the intergovernmental

Mr Melkert appeared to address some of Germany's worries yesterday. He said employment policy would remain "primarily" a matter of national competence and that there was no need for large-scale job creation measures organised or financed criticised yesterday by Mr from Brussels. But national Oskar Lafontaine, SPD efforts to boost employment leader, who warned that his could be better co-ordinated would ensure that unem- party would only vote for at the European level.

Maastricht goes to court

Maastricht treaty, currently

conference (IGC), but the

prospect of a long delay by

Denmark has receded since

the 11 citizens were given

permission by the Supreme

Court last August to proceed

Lawyers said at the time

that it could take four years

for the case to be completed.

but it is now expected that a

in Copenhagen

A musician, a lawver, a computer salesman and a member of the landed aristocracy are among 11 concerned citizens whose claim that Denmark's signature to the Maastricht treaty is in conflict with the country's written constitution opened before a district court here

If, against expectations, the complainants win their case, the Danes will have to either review their membership of the European Union or amend their constitution.

A further concern for Europe is that the court case

LONDON

early next year. The hearings which began

with their case.

could delay Denmark's ratifi- But whichever side wins, the cation of the revisions to the verdict will be sent by the losers on appeal to the the subject of negotiations at Supreme Court, which is the EU's intergovernmental expected to hear the case in the aurumn, handing down its verdict in early 1998.

Only at this stage will the Folketing - assuming that the government wins the case - proceed to call a referendum on the revised Maastricht treaty.

The complainants argue that the powers of the ministerial council exceed the limfinal verdict can be expected its allowed by the Danish constitution, and that, more broadly, the treaty has so yesterday will last until mid- reduced the power of the June, with a ruling from the Folketing that it is incomcourt expected by early July. patible with the constitution.

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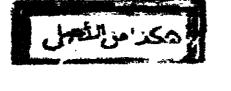
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Value beyond chemistry

Thailand is betting on an export revival to save the country's battered currency. Ted Bardacke reports

LAST WEEK the danger of Thailand's economic dilemma became fully apparent. Economic policy makers appear to have ruled out what would be a painful devaluation of the baht. But their currency defence strategy raising interest rates to astronomical levels and

telling local banks not to sell baht to foreigners - could deflate the economy into an equally painful financial crisis.

The only way out, and the one Thai authorities are betting on, is a massive recovery in exports over the next year. Exports fell 0.2 per cent in 1996. A rebound

would improve the country's current account deficit and keep economic growth high enough to avoid a rash of bankruptcies.

This would lead to resumption of largescale capital inflows to the point where the country could lower interest rates again.

Thailand is in the midst of an uneven structural transition. For all the growth in the export of computer parts and electronics there are corresponding declines in exports by labour-intensive and commodities-based industries.

Meanwhile, expanding

plant capacity and training an under-educated workforce in the country's growing export sectors take time. But the declining. industries could pick up again quickly if upgrading programmes are successfully implemented.

Two export industries among Thailand's top 10 - computer parts and shrimps, the former booming and the latter in crisis - convey the same message. Those who invest in capital and education will prosper; those who do not will fail.

On the high-tech ladder

omputer parts over-took textiles as Thailand's number one export last year. Economists say this was an historic event - as when textiles overtook rice two decades

Thailand now competes with Taiwan and Malaysia in high-tech "cleanrooms." rather than with Vietnam and Indonesia in low-wage "sweatshops"

Seagate, the world's largest manufacturer of computer disc drives, is at the heart of this transformation. With 42,000 employees it is

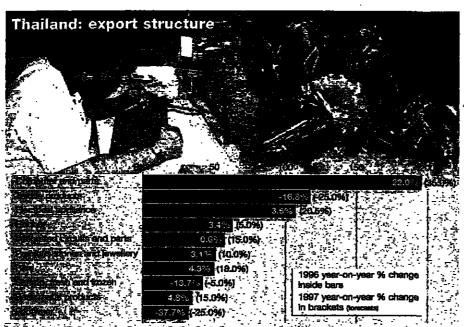
Thailand's largest private sector employer and on its own accounted for 4 per cent of the country's total export earnings last year. Its six factories operate 24 hours a day, seven days a week. When International Busi-

ness Machines, the world's largest computer company, was looking for a place to double its own production of hard discs, previously concentrated in Japan, it never seriously considered anywhere but Thailand.

IBM's investment of \$560m in two new factories, expected to generate \$2bn a year in export revenue, should be ready by early 1998.

"With new product development, the life of a product is only about one year," says Mr Norio Okumura, director of storage manufacturing and development at IBM

"When we first looked at Thailand in 1988 we didn't have so much confidence that we could change cycles so quickly. Now there is a structure in place and we



disc drives."

World demand for disc drives grew 18 per cent last year and Dataquest, an industry forecaster, expects it to expand 26 per cent this

Yet this dependence on the world market is just one of the constraints facing Thailand's booming high-tech industries, as growth appears to come more from volume increases than from the introduction of new-tech-

"Our expansion in Thailand has come from internal growth and acquisitions." says Mr Javed Chaudhary, vice president and general in Thailand. "It's foolish to have that confidence. Thai- move production processes

around the world. The technical support structure is just too hard to duplicate."

There is a larger problem for Thailand. Companies' production lines are still very labour-intensive, but the mostly female labour must have at least a ninthgrade education, under a law introduced in Thailand last year but still largely unimplemented, thanks to a shortage of teachers and problems at the education ministry.

Seagate is already facing difficulties hiring enough workers for its new facility in Korat, built in the country's impoverished northeast region precisely to get away from the labour constraints around Bangkok. Besides education, the shortage is to move even higher up the value-added ladder, where investments of \$1bn give rise to only about 1,000 well-paying jobs.

So far Thailand has failed, as evidenced by the crumbling plans of the Alphatec Group to push the country into the manufacturing of silicon wafers, the basic building blocks for computer

This kind of business has flourished in Asia only with government financial support, something the Thais have vet to muster.

Until that happens, Thailand will be stuck in the middle of the high-tech foodchain, reliant on everyone else and never large enough to control its own destiny.

A sea change in shrimp farming

ver the past decade, Thailand became the largest world's exporter of farmed shrimp and helped the CP Group become Asia's leading agribusiness conglomerate.

Yet farmers rushing to get in on the boom destroyed much of the country's pristine coastline, tearing up half the country's mangrove forests for aquaculture use. Now the country is paying the price.

Two viruses are attacking Thai shrimp. Known as white spot and yellow head, the diseases kill shrimp before they can reach harvesting size. As a result, Thai shrimp production has failen 10 per cent annually for each of the past three

"I keep trying to produce," says Mr Vichien Jaidee, whose small four-hectacre farm along the Gulf of Thailand shows signs of its former glory in boasting a satellite dish, several mobile phones, a fancy 4x4 pickup and a 100-gallon exotic fish tank. "But usually after a few weeks the shrimp die and I have to drain the whole system and bring in new seawater and try

farming technique is to blame for Thailand's problems. He and most other farmers simply bring in ocean water, 'produce shrimp and then drain their

directly back into the sea. filter the drained water, this waste has turned coastal agents for the viruses, gents which sully the ponds

when they are filled anew. Small farmers, the environment and Thailand's export performance are not the only victims of white spot and yellow head. Food processors who

invested to prepare shrimp for export, big investors who established industrial-size farms and the CP Group itself, are also feeling the pain. Together they might just save the shrimp industry from oblivion Lacking raw material for

their food factories, processors are starting to take over ravaged farms and employing a "closed" production technique limiting the amount of contaminated sea water-used and recycles waste water. Success, if it comes, will not be immedi-

"Over the next one or two years we will try to fix the problem," said Mr Joe Lee, a shrimp production expert system for Contessa, a Taigain." wanese company with two Mr Vichien's primitive under-utilised Thai processing plants."If we can. Thailand still has huge poten-

One obstacle to the closed system is cost. Infrastructure costs are 30 per cent ponds, by this time full of higher than for a traditional and chemicals, system, not including the

extra land needed, which With few wetlands left to - makes it prohibitively expensive for many.

Large-scale investors also marine life into breeding rely on bank financing, which gives them only a couple of four-month production cycles to experiment with before interest payments start coming due, making upgrading risky.

Yet unlike small farmers these investors are likely to educate themselves and change their production techniques - once they have the money.

CP is also getting into the act. At its cutting-edge Shrimp Culture Research Centre, Dr Boonsirm Withyachumnarnkul has developed additives to water and feed that help stave off white spot disease in some cases and is helping turn shrimp waste into fertiliser.

"We are trying to help farmers survive for a little while so they can move to a new system," says Dr Boon-

Yet despite its power over the industry, CP doesn't control the production process and will still sell feed to and buy production from any

This includes farmers who have moved inland to Thailand's central plains to escape the contaminated sea. These farmers, using concentrated saltwater, drain their dirty pends directly into rice fields, thus threatening the ecological balance that has made Thailand the world's largest exporter of rice.

EU drops complaint on Seoul 'frugality' campaign

By Guy de Jonquières

The European Union has dropped its threat to challenge South Korea's "frugality" campaign in the World Trade Organisation, following actions by the Secul government to ensure that the campaign does not discriminate against imports.

However, Sir Leon Brittan, the EU trade commissioner, told Mr Chang-Yeul Lim, Korea's trade and industry minister, at a meeting in Paris yesterday that he would continue to monitor the Korean policy and would be ready to respond to complaints by European companies that they were being unfairly treated. EU officials said they were

atisfied that Secul had "bitten the bullet", after Sir-Leon wrote to the Korean government two months ago saying the frugality campaign - which seeks to discourage consumption of huxuries - violated WTO rules. Seoul on May 9 empha

sised the campaign should not target particular types of products or impede trade It instructed customs and tax officials not to discriminate against imports and appointed an ombudsman to hear complaints by foreign

B US and European trade officials today resume efforts to salvage talks suspended at the weekend on so-called "mutual recognition agreements" designed to boost transatlantic trade in pharmaceuticals, information technology, telecom and pleasure craft. President Bill Clinton and EU leaders in December committed themselves to MRAS in time for tomorrow's summit of the US leader and his EU counterparts.

MRAs would allow EU qualifying bodies to perform certain procedures to approve entry into the US market, and vice versa

NEWS: THE AMERICAS

Left stakes its claim to Mexico Cit

Mr Cuauhtémoc Cárdenas, the standard-bearer of the left, has significantly strengthened his claim to the country's second most important electoral post, the governorship of Mexico City, after an unprecedented triumph in a televised debate over a rival from the ruling Institutional Revolu-

While the new post will have limited powers and

only a three year term, it PAN candidate mauled Mr will give its incumbent enor- Cárdenas in a presidential

A third candidate, Mr Carlos Castillo Peraza of the centre-right National Action party (PAN), is also standing in the July 6 poll, along ruling party candidate. with a host of minor parties. But Mr Castillo was excluded from the weekend

A poll taken before the

ebate gave Mr Cárdenas a 44 per cent popularity rating among voters, compared with 22 per cent for Mr Castillo and 21 per cent for Mr Alfredo Del Mazo, the One poll after the debate

indicated 73 per cent of voters regarded Mr Cárdenas as the victor. In another poll 51 frontrunner for several per cent of voters felt he

elections on July 6 besides having proposed an educaand the PRI is likely to get an overall majority.

Much of what the two main candidates proposed in the debate was similar, and similarly sketchy.

But the encounter was distinguished by their mutual attacks. Mr Del Mazo accused Mr Cárdenas of having passed a \$400,000 apartment to his son just days before

nor of Michoacán state decade and a half ago.

Mr Cárdenas said when Mr Del Mazo was a governor himself he pushed through a bill that threatened detractors with imprisonment.

"They seemed to be competing to see who was the worst governor in the 1980s," said Mr Gonzalo of PAN, the second largest

Mexico City's governship. tion bill that violated reli- probably not have been a The most important is for gious freedom when gover- problem for the PRI, long accustomed to winning every election it contests.

But the disastrous economic slump of 1995 and the corruption scandals still swirling around the government of former President Carlos Salinas have given Mr Cárdenas an edge.

He is helpfully remem bered as the most implaca-

AMERICAN NEWS DIGEST

Spielberg film a record beater

Steven Spielberg's dinosaurs trampled box office records over Memorial Day weekend in the US as The Lost World Jurassic Park opened with an estimated \$85.7m for the

four-day period, according to studio estimates yesterday. The special effects extravaganza beats the previous record held by Mission: Impossible, which earned \$56.8m over the Memorial Day holiday last year.

Its three-day total (Friday to Sunday) of \$69.1m beats. the \$52.78m that Batman Forever earned in its first three days in 1995. The film's \$22m opening on Friday also heat the \$20.1m opening for Batman Forever. The Lost World: Jurassic Park features Jeff Goldblum, who battles against raging velocoraptors in a loose adaptation of Michael Crichton's The Lost World. Reuter, Los Angeles

Mexican trade surplus down

Mexico recorded a trade surplus of \$109m for April, according to preliminary figures at the weekend compared, with \$793m in the same month last year. Exports of \$9.1bn were 15 per cent up on last year, but imports jumped 27 per cent.

The most dynamic exporters were Mexico's maquiladoras, or customs exempt assembly plants, which saw sales increase by 21 per cent on April last year. The Mexican government said part of the reason for the small surplus was delays in imports caused by the Easter holiday. The delay meant that goods normally imported in March were imported in April and had helped push up the March surplus to \$636m. In addition, falling oil prices pushed petroleum sales down 4 per cent on April 1996 to Daniel Dombey, Mexico City

Venezuela fish row flares up

A dispute between Venezuela and Trinidad and Tobago over fishing rights in the Caribbean waters separating the two countries has flared up again despite recent talks to diffuse the standoff.

Trinidad and Tobago has threatened to take the issue for the Organisation of American States (OAS) at a meeting in Peru after six of its fishing vessels were detained by Venezuela's coastguard last week, Venezuela's foreign ministry denied there was gunfire involved, but said that one of the vessels tried to escape. Venezuela says fishing boats from Trinidad and Tobago repeatedly violate its maritime sovereignty.

Mr Miguel Burelli Rivas, Venezuela's foreign minister, did not recommend his colleague from Trinidad and Tobago "take the issue to the OAS or the United Nations, as Venezuela will not accept any non-bilateral foreign intervention". The two countries are negotiating a two-year fishing rights treaty to replace one that expired

St Lucia banana shake-up Mr Kenny Anthony, the newly elected prime minister of

St Lucia, is to restructure the island's banana industry, the largest in the Caribbean. Mr Anthony, whose Labour party won Friday's election on the eastern Caribbean island of 140,000 people, said restructuring the industry was important to turning around the economy, which contracted by 1.9 per cent last year. The Labour party won all but one of the 17 seats. Mr Vaughan Lewis, former prime minister and leader of the United Workers party,

Argentina seeks suitors for its 'uglies'

Ken Warn senses a desperation to sell postal service and mortgage bank

impressive neo-baroque pile that looms over downtown Buenos Aires.

But its opulent exterior and plush, echoing interior, conceal a mundane reality it is deep in the red and up for sale. The postal service, known by the acronym Encotesa, is part of the latest wave of privatisation that includes the national mortgage bank and the country's main airports.

The government is also eventually looking to the private sector to finish and run the monumental Yacyreta hydro-electric scheme it shares with Paraguay, and to take over its three nuclear energy plants, one of them

The sell-off programme, launched by president Carlos Menem's government in the early 1990s, has transferred public utilities, telecommu- polls. nications and swathes of industry to the private sec- \$2.7bn, has been profitable tor. But the latest phase is being pushed forward in the face of stiff political and

technical difficulties. "They are certainly the rump of the uglies, with the exception of the airports," said Mr Christopher Ecclestone of the brokers, Interacciones. "You can see why

they left them until now." Most crucial to the governsale of the Banco Hipoteca- BHN president, "but it will

The beadquarters of rio Nacional (BHN), the Argentina's state national mortgage bank. Argentine President Carlos postal service is an Founded in 1886, BHN is Argentina's biggest mortgage lender.

The government plans to divide most of the \$3bn it hopes to raise from the sale between national and provincial public works schemes. This has provoked opposition charges that the sell-off is aimed at raising cash ahead of October's midterm elections and the 1999 presidential race.

Mr Roque Fernandez, the finance minister, maintains that the sale of BHN is to make the mortgage and housing markets more an enormous boom," Mr dynamic, and to create jobs. But the opposition charges that government moves to secure a bridging loan of up to \$2bn, to be paid back with the sale's proceeds, are intended to allow it to get spending programmes under way ahead of the October

BHN, with a book value of since a restructuring in the early 1990s. It has more than 30 per cent of Argentina's under-developed mortgage market. However, almost 24 per cent of outstanding loans are non-performing, down from a peak of almost 33 per

cent in mid-1995. "We still have work to do cleaning up the bad loans before we bring the bank to ment in the short term is the market," said Mr Pablo Rojo, alleged both sales were on the airport sale, said that

Menem (right) arrived in Germany yesterday for a three-day state visit that will include the opening of a new ambassador's residence in Berlin and a private dinner with Chancellor Helmut Kohl, AP reports from Berlin. German President Roman Herzog praised Mr Menem's role in Argentina's political and economic stability. "Under your leadership, your precepts of the social market economy brand like no other and has witnessed

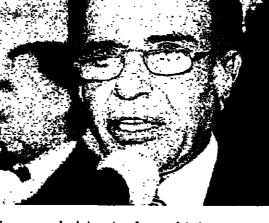
Herzog said. not have an impact on the

net value of the bank." Another possible worry for investors is that a privatised BHN may also lose legal privileges such as the right to repossess properties with-

out recourse to the courts. A bitter debate last month ended in slaps, scuffles and a hail of insults on the floor of the lower house of Congress opposition deputies fought an unsuccessful last-ditch battle to derail the

But the battle outside Congress over the sale of the airports and postal system has en even more heated. Mr Domingo Cavallo, for-

mer economy minister, has



the monopoly interests of postal entrepreneur Mr

The sell-off plans were pushed through by decree by President Carlos Menem after Congress failed to agree on how to proceed.

Mr Cavallo alleges that Mr Yabrán secretly controls a network of companies that dominates Argentina's private postal operators and some airport services which are already under concession, such as duty-free shopping. Mr Yabrán has angrily

denied the charges. Mr George Camarci, managing director of UBS Securities, financial the adviser to the government

complete transparency. "There has to be fairness for all potential bidders."

The government aims to sell a concession to run 28 airports, including the Buenos Aires international and national airports, for the next 30 years, with a possible 10-year extension. A further nine airports could be dent, is confident that a priincluded subject to the approval of provincial governments.

It hopes the winning bidder will pay an annual rent of \$40m-\$50m, but will also invest at least \$1bn in infrastructure improvements tor could turn it around." over the lifetime of the concession, with up to half the spending in the first five

British, US, Canadian,

French, Italian, Dutch and Spanish companies had expressed an interest in the sale, Mr Camarci said. An international roadshow to promote the sale, due to completed by September,

winds up in Germany this Nonetheless, a group of opposition deputies continues to harass the government over the sale and is seeking to have it declared unconstitutional.

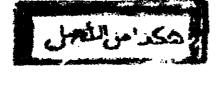
Encotesa is also in dire need of investment. It hopes the winning bidder will invest \$25m in the service every year for the first 10 years of a 30-year concession, while fighting off competition from the aggressive private postal companies which sprang up after deregulation in 1993.

The company, with less than 40 per cent of the market, had an estimated operating deficit of \$40m last year, little changed from 1995. Nonetheless, Mr Arturo Puricelli, Encotesa presi-

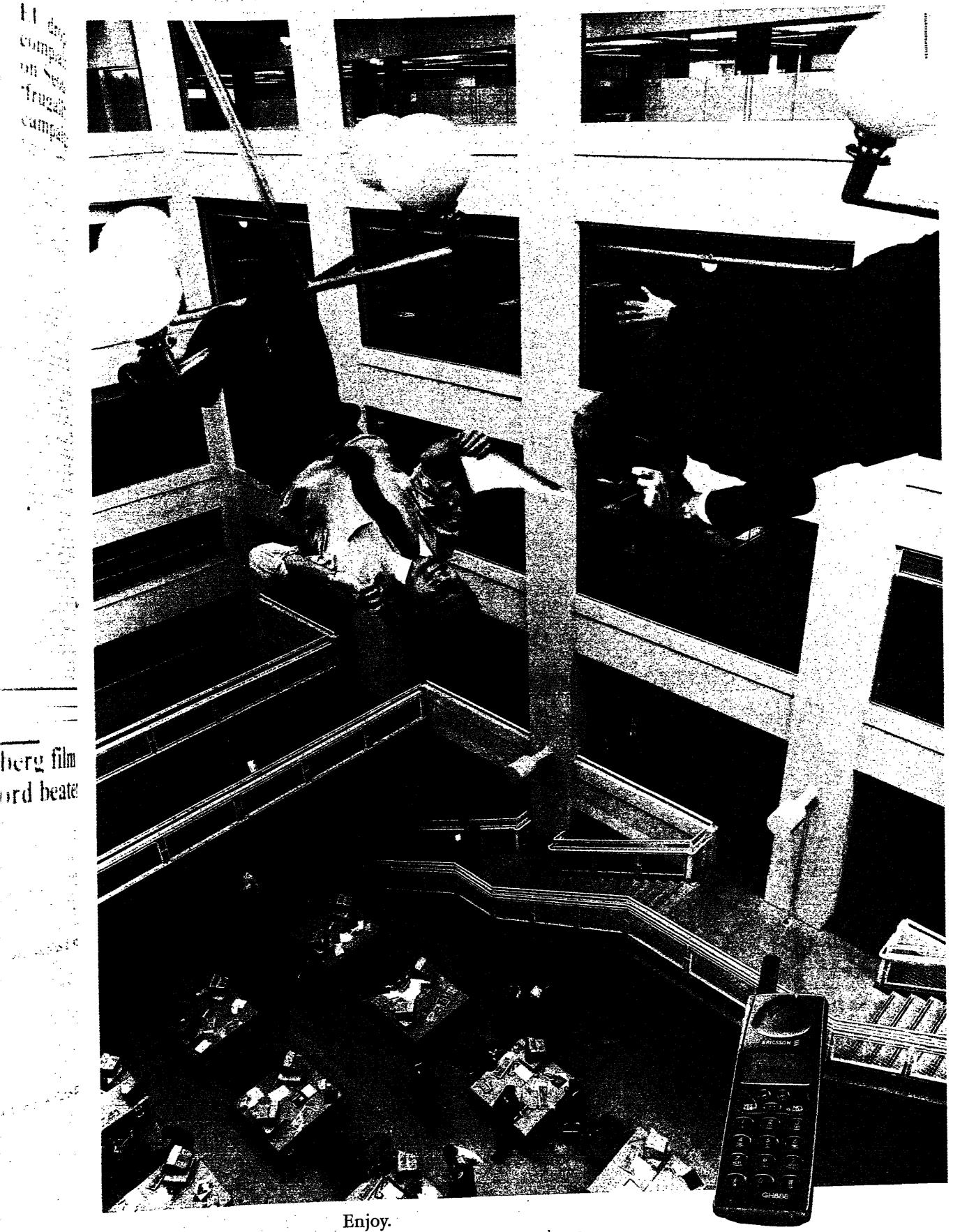
vatised service will be more

efficient and be able to offer a wider range of services, including banking. "It is not exactly a gem," said Mr Ecclestone. "But a decent international opera-

"Uglies" or not, the government shows no sign of wavering in its determination to push the sales



being structured to entrench it was being bandled with



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By Tony Walker in Beijing and John Burton in Seoul

Red Cross officials from North and South Korea yesof 50,000 tonnes of food aid to help the hunger-stricken North cope with the looming threat of famine

Separately, the European Union will contribute \$63m in food aid and health assistance for North Korea, making it the single largest contributor to a humanitarian relief effort being conducted by the United Nations.

The UN has sought nearly \$100m in its latest appeal for food aid to the North but the response has been limited,

By Gwen Robinson in Tokyo

The growing push in Japan to overhaul the country's

1947 pacifist constitution and

expand its international

security role has gained

momentum, with the setting

up of the first parliamentary

group openly to support revi-

The non-partisan group of

nearly 300 parliamentarians

held its first meeting last

Friday in Tokyo, but left-

wing politicians have

already boycotted the group,

warning any revisions could

The move comes at a cru-

cial time, when Japan and

the US are completing a

ioint review of their bilateral

defence arrangements under

the US-Japan Security

Treaty. An interim report

next month will urge Japan

to take a more active role in

regional security and to sup-

port US forces in any

regional conflict, according

to a draft report leaked to

revive pre-war militarism.

sion of the constitution.

to allow international relief workers unrestricted access and its reluctance to join proposed peace talks.

The EU donation will purchase 155,000 tonnes of grain, about a tenth of North Korea's request for international aid this year.

The emergency deal bro-kered by Red Cross officials from the North and South is the first such agreement since 1985 and raises hopes of progress towards four-way talks aimed at bringing lasting peace to the Korean pen-

The US and South Korea proposed the talks with was "quite small in compari-North Korea, also involving son with the total effect of China, to resolve the military standoff along the 38th it's enough, but anyhow it expressed satisfaction over hoped South Korea's gesture. North Korea.

Drive in Japan for

greater security role

been lobbying for a perma-

Council and has got US sup-

The government, mean-

draft bill that would ease

restrictions on weapons-

usage by Japanese troops

involved in international

peacekeeping operations.

The bill will be submitted to

parliament in a special ses-

Recent opinion polls and

public statements by busi-

ness and political leaders

suggest that such develop-

ments have contributed to

growing opinion in favour of

between constitutional pro-

Taro Nakavama, a former

governing Liberal Demo-

cratic party and chairman of

the parliamentary group.

"We aim to address all ques-

tions about this gap."

In addition, Japan has ral meeting, Mr Yasuhiro endum.

constitutional reform.

sion this autumn.

nent seat on an expanded

United Nations Security proponent of expanding

while, has just completed a bill this week in parliament

"There is a wide gap further discussion about a

visions and reality," said Mr just the security-related

foreign minister with the Kato, LDP secretary-general.

After the group's inaugu- majority in a national refer-

parallel, which divides North and South. The 1950-53 Korsigning of a peace treaty. South Korean Red Cross

International relief agencies estimate that 4.7m North Koreans, about a fifth officials said the food aid of the population, face staragreement would provide vation this summer from food shortages caused by

North and South agree on aid shipment for hunger victims

mutual co-operation between the two Koreas on the basis of humanitarianism". A North Korean Red Cross official said the promised aid

minister and well known

Japan's military capabilities,

said the group would formal-

ise its role by presenting a

to establish a standing com

mittee on constitutional

Mr Nakasone hailed the

plan as "epoch-making". The

proposal, however, is bound

to provoke fierce debate

between conservatives and

leftwing groups, including Japan's socialist and com-

The group does not intend

to propose specific amend-

ments to the constitution,

but will focus on generating

wide range of provisions, not

Article 9, said Mr Koichi

stitutional amendments need

a two-thirds majority in both

houses of parliament, as well

as approval by a simple

Under current laws, con-

munist parties.

and 1996. North Korea had asked South Korea's Red Cross for 100,000 tonnes of food. The South Koreans initially offered 40,000 tonnes. South Korean officials

will help, this or that way," he said.

devastating flooding in 1995

allow the food aid to be Cross societies and also clearly labelled as having other governments to come from South Kores The North also agreed to

open more delivery routes, but it would not allow aid shipments through Panmunjon, the town which straddles the border.

Representatives of the International Committee of the Red Cross (ICRC), which has been monitoring the North-South discussions, said the South Korean food aid, mainly corn, would help feed about 500,000 people. The first shipment of 15,000 tonnes is on its way by train from China.

tance because aid is needed".

The EU donation is the latest sign of Brussels' increased diplomatic role involving Korea. It also recently signed an agreement to join the Korean Peninsula Energy Development Organisation, which is providing new light-water nuclear reactors as part of a promise by Pyongyang to freeze its suspected nuclear weapons programme.

Mr Tue Rohrsted, the EU ambassador to Seoul, said the contribution was neces-An ICRC official said he sary to promote stability in

Leading manufacturer's move highlights growing importance of electronic commerce in Japan

NEC to use internet to order supplies

in Tokyo

NEC, one of Japan's leading electronics manufacturers, is to begin using the internet for about 90 per cent of its procurement activities worth Y2,000bn (\$17.3bn) a year, in a move that highlights the growing importance of elec-

tronic commerce in Japan. The switch to use of the internet for procurement activities represents a big move by NEC, which currently uses the telephone, mail and private leased lines for procurement-related exchanges with its suppliers.

Japanese companies have been slow to make greater use of the internet, compared with those in the US, in part because of the slower spread of computers in offices and the traditional importance of personal contact in business

However, the use of the internet has mushroomed in Japan in the past year. The Ministry of Posts and Telecommunications reported recently that cyber businesses in Japan aimed at

include inter-company trans- advanced information sys- interchange with its top 10 actions, an area for which tem which it will use to statistics are not available at carry out a large part of its the ministry.

The Japanese market for nesses, which comprises 8 ment on the internet. per cent of world share, is

ket, which at Y268.7bn, dwarfs all other markets, the ministry said.

Most of these businesses were small, individually run operations and only 20 per cent of those that responded to the survey were profitable, while 17 per cent managed to break even.

One-fourth of the businesses had headquarters overseas, highlighting the potential the internet offers

Japanese companies have been slow to use the internet because of the slower spread of computers in offices and the traditional importance of

consumers grew from about have often found Japanese Y700m in fiscal 1995 to markets difficult to break

personal contact

procurement activities, ranging from procurement independent cyber busi- notices to, eventually, settle-

second only to the US mar- scheduled for completion next spring, will be based on NEC's own technology and will involve 400 of its suppliers in Japan and overseas, the company said.

It said it had decided to begin using the internet since it was easier for new suppliers to join than its private leased line system which requires specialised

software. The use of the internet was also expected to cut costs of linking with suppli-

ers on-line, NEC said. It has been conducting experiments in electronic commerce since last autumn and decided that in order to improve its system, it needed actually to use it and gain first-hand experience of any problems that might arise, the company

Japanese industry has been working on the development of a domestic version of "secure electronic transactions" (SET), an international industry standard designed to safeguard electronic commerce.

Fujitsu, the computer and electronics company which is also a leading network services provider, has been conducting transactions buvers and suppliers.

Fulitsu expects that next year, when the Japanese version of SET becomes available, more companies will move to electronic com-The system, which is merce in order to cut costs.

ASIA-PACIFIC NEWS DIGEST

China slows

Foreign investment in China is expected to be down in 1997 to less than \$40bn, suggesting that investment flows have peaked for the time being. Mr Li Xiaoxi, a researcher at the State Council's Development Research Centre, forecast that utilised investment would reach 30bn-\$40bn, compared with last year's record \$48bn.

"Although the figure is smaller than that for 1996, it is still large for China's economic development," Mr Li was quoted as saying by the official Xinhua newsagency. China had attracted \$177.3bn in actual investment by the end of 1996, but growth has been slowing since the

early 1990s when investment more than doubled. Utilised investment rose by 12.2 per cent last year, but contracted investment was down about 20 per cent to \$73.2bn. Utilised investment reached \$4.66bn in the first two months, up 1.5 per cent on the same period last year. "Slower rates of investment are expected to continue

over the next few years," said a report prepared by a foreign embassy in Beijing. "Rising costs in coastal regions are deterring investment. The poor infrastructure and bureaucratic hurdles of China's less developed interior still present significant barriers to investment in Tony Walker, Beijing these regions."

Thai projections scaled down

Theiland's central bank revised downward its 1997 projections for economic growth, export performance and current account deficit in a chaotic day which saw only 33 minutes of trading on the Thai stock market because of a

The Bank of Thailand said economic growth this year would be 5.9 per cent, export growth 7.2 per cent and the current account deficit 6 per cent of GDP, down from earlier projections of 7.1 per cent, 7.7 per cent and 7.9 per cent respectively. Many economists believe the new figures are optimistic.

The bank also said it was changing its method of alculating commercial bank lending rates, freeing them from their link with deposit costs. Banks will be allowed more discretion in charging different rates to different clients. After the announcement, Bangkok Bank and Thai Farmers Bank cut their prime rates by 25 basis points to 12.75 per cent.

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Progress on HK aircraft

Cathay Pacific, Hong Kong's main airline, should see its fleet of Airbus A-330-300s operational and airborne within three weeks, Mr Roland Fairfield, engineering director, said yesterday.

The airline grounded 11 A330-300s on Saturday because of problems with their Rolls-Royce Trent 700 engines, prompting the cancellation of over 40 flights. Bragonair, Hong Kong's other airline, has also grounded four A330-300s fitted with Trent 700 engines.

The decision to ground the aircraft followed a number of incidents in which pilots shut down an engine in flight. The latest case came last week when a Dragonair Airbus made an emergency landing in the Philippines en route to Malaysia. Cathay said Rolls-Royce engineers had presented a modification proposal involving the revision of the oil feed arrangement to a bearing in the engine John Ridding, Hong Kong

Burma opposition man jailed

Burma said yesterday it had sentenced a member of opposition leader Aung San Sun Kyi's National League for Democracy (NLD) to four years in fall on a charge of falsifying documents. Myo Khin, 39, NLD secretary for Yankin township in Rangoon, was arrested on May 12 and list and citizen registration card, the Burmese government said.

The government statement said Myo Khin's arrest and sentence had nothing to do with an NLD gathering planned for today to celebrate the anniversary of the NLD's landslide victory in the 1990 election which was not recognised by the ruling State Law and Order Restoration Council (Slorc).

Australian banker on insider trading charge

By Nikki Tait In Sydney

The Australian Securities Commission (ASC) yesterday filed a charge of insider trading against Mr Simon Hannes, an executive director of Macquarie Bank, the listed Australian investment bank, over the purchase of options in TNT.

TNT, the transportation group, was taken over by the Dutch KPN group for A\$2bn (US\$1.5bn) last year, with Macquarie Bank advising on the transaction.

Mr Hannes has already been charged with two breaches of the Financial Transactions Reports Act in relation to the same matter. But his lawyers have indicated that he will plead not guilty and the high-flying executive, who is in his late 30s, has been released on

Yesterday, however, the ASC laid the new charge and gave further details of

It claimed that in mid-Sep-

Ord Minnett to buy TNT call options at a cost of almost A\$90,000. In the wake of KPN's bid in early October. the value of the options

increased to around A\$2m. The ASC went on to allege that Mr Hannes had talked to someone in the bank's corporate advisory department, who was working on the takeover in the previous July and was told that the valuation range on TNT shares was over A\$2.

It also claimed that Mr Hannes attended meetings where Macquarie's fee for "Project Tennis" – the bank's name for the KPN/TNT takeover - was

Mr Hannes was on leave from the corporate advisory department from August, but the ASC now alleges that he retained his magnetic access key and on six occasions in August and September entered the offices late at night. The tember Mr Hannes - using ASC also claims that docu-

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the name "M. Booth" - ments relating to the TNT Y28.5bn last year. locked filing area or locked

The ASC added that it had no suspicion that anyone else from Macquarie Bank was involved in any of the matters alleged against Mr

The abnormally heavy options trading was noticed the time of the bid. prompting the ASC to seek an injunction over the funds in question, which remains in place.

In a voluntary interview with the authorities five months ago, Mr Hannes indicated that he was acting on behalf of an unidentified individual who he said was involved in an investment syndicate with him.

According to portions of the interview made public by the ASC, Mr Hannes said that he never talked to Mr X about Macquarie's work on TNT, and that "if he had any knowledge of that, it wasu't through me".

Sino-Singaporean industrial park idea starts to lose some of its shine

Admiration for Singapore model is tempered by reality, says James Harding

7 hen President Jiang Zemin met Singapore's prime minister, Mr Goh Chok Tong, earlier this month, the Chinese leader made a point of praising the success of the China-Singapore Industrial Park in Suzhou.

But, he concluded, there would be no more such Singaporean parks in China. The decision was the first official indication that the project, which opened three years ago in a blaze of generous publicity, had perhaps lost some of its shine.

At the 70 sq km site in Suzhou, an historic town just west of Shanghai, some duction and construction is progressing on others, but most of the area remains a

Total investment to date has been \$2.5bn, substantially lower than initially forecast, and the Singaporean managers of the park have scaled back forecasts of investment from \$1bn to \$600m-\$700m for 1997.

The management company is a 65:35 joint venture between a consortium under the umbrella of Singapore's Economic Development Board (EDB), parents of there is a certain halo other Singaporean townships operating throughout Asia, and a group of Chinese companies. It is making a

Revenue from the 89 projects that have committed park since 1994 has been \$180m against total investment and working costs of about \$290m. Most of the infrastructure for the first 8sq km district is in place, but as yet only 3sqkm of land has been leased



Jiang Zemin (left): praised China-Singapore Industrial Park in Suzhou when he met Singapore's premier Goh Chok Tong, but said there would be no more such parks in China

published any data on profits and loss, because we do not have a lot to crow about...but we are not China where a foreign gov-wortied. When we got into ernment body has been this, we recognised this would be a long-term play."
He forecast profitability after at least another three

He accepted that enthusiasm may have slipped, but largely because the initial euphoria was misplaced: When something is new, halo means the idea has not really matured...We have a better understanding of China now than we did three

years ago."
When the project was launched in 1994, expectations were certainly high. The park was the symbol of the special bilateral relationship between China and Singapore and had the blessing of Singapore's senior minister, Mr Lee Kuan Yew, as well as support at the

tive of the managing com-pany, said: "We have not enthusiasm that the local government ceded majority side - the only place in given such a free hand. At the time Mr Zhang Xinsheng, mayor of Suzhou, explained that Beijing's support reflected its preference

> pore's disciplined development to the laissez-faire Hong Kong model. The Chinese government would monitor the success of the industrial township, with a view to replicating the formula elsewhere in

for the example of Singa-

China, Mr Zhang said. A few years on, Mr Zhang · like the Chinese leadership - is maintaining that the project has had "a successful start", but is realising that China "cannot transplant the Singapore experience... We have to proceed from our

own reality." Mr Goh says Singapore does not want to dilute its attention from the Suzhou companies were suddenly project by opening other required to pay tax on the Singapore way."

So what has changed? In part. China's admiration for the Singaporean model of prosperity and tight social control has been tempered by reality. More importantly, the Singaporeans in Suzhou. despite the best political flats in east Shanghai was patronage, have found that exempt from the tax, making China is a tough place to do

business. Western observers suggest today's muted enthusiasm for the park is in part national pride. "Chinese officials are ask-

ing themselves: what does a city state of not even 3m people have to teach China, it is the size of one of the suburbs of Shanghai," said

One European diplomat said China had scaled back its ambitions for the Singaporean park, simply because "the idea of recreating Singapore in its entirety has come to look very far-fetched when you measure the model up against the size of .China's problems."

r Lim insisted it was never the Singapore EDB's idea to offer a model "for replication, as much as an influence", rejecting the notion that the Suzhou park's slow progress had anything to do with development ideologies.

Instead, it was simply a story of the unpredictable world of business in China. Last year, investment fell to half the rate expected, as only \$500m was committed against a target of \$1bn. This was because "the Chinese changed the rules", accord-

ing to Mr Lim. From April 1996, foreign

imported capital equipment, raising investment costs and halting the flow of new companies coming to the Suzhou

park for six months. What made things worse was that the free trade zone in Pudong, the former mudattractive location for invest-

ment. The growth of alternative. often cheaper, industrial parks, notably a Suzhou municipal district on the opposite side of town, has also made life more difficult than expected for the Singa-

porean park. Nevertheless, those companies that have set up shop in the China-Singapore

township swear by it. "They save you alot of daches in administration and have created a comfortable business environment." said a representative of Harris Semiconductor, one of more than 20 investors from

the US. "In China, electricity is not a given right, but at the Suzhou park the infrastruc-ture is reliable. It gives a company a sense of security. You know you will be open for business tomorrow," said the general manager of another US high-tech com-

Given such praise, Mr Goh probably has good reason to "think the most difficult

period is over". As he put it to the Singaporean press: "We have two sets of people looking after the baby, one used to looking after the baby in the Chinese way and the other in the Singapore way. And we are trying to teach them how to handle the baby in

Hotel Majapahit, Surahaya Hotel Bela Vista, Macau Mandarin Oriental, Kuala Lumpur (1997) 1 K 0800 90 26 07 (tell free) - France 0800 90 76 97 (tell free) - Conname 0130 81 40 67 (tell free) - Spain 900 99 32 67 (tell free)

world.



NEWS: INTERNATIONAL

China may lead world output by 2020



put of the economies which

The study says that if mar- economies and in Argentina Europe could fall to about past 25 years. Productivity

By Wolfgang Münchau in Paris

social policy at the annual meeting

the Paris-based think-tank for

Mrs Helen Liddell, economic sec-

ministers that the UK would put

skills at the centre of its economic

growth strategy. She also under-

industrialised countries.

and Robert Chote in London

per head 270 per cent by 2020. Their share of world output would rise to 60 per cent from 40 per cent in 1995, exceeding that of industria-

More than a third of world while output per head in several fast-growing east Asian unemployment rate in of almost 3 per cent in the

ket reforms continue, devel- and Chile could equal or 5 per cent by 2020. oping countries could raise exceed the present average real gross domestic product for the OECD's 29 existing

But OECD countries could still expect to increase their is sometimes blamed for GDP per head by 80 per cent by 2020, bringing it to double lised nations and making the level projected for develthem a driving force in the oping economies at that

> The OECD says that if countries continue to press ahead with domestic reforms and liberalise international trade and financial flows the 2 per cent, from an average

However, the study finds some OECD countries showing signs of a backlash against globalisation which creating persistent unemployment, widening income

If governments do not liberalise and reform further, the study says annual growth rates in OECD countries could fall to about

inequality and de-industriali-

erty and economic marginal- ney Bickerstaffe, its head, isation would remain a big problem for many developing countries

Another OECD study forecasts that more aggressive and better co-ordinated regulatory reform would increase GDP in the more heavily regulated OECD economies by between 3 per cent and 6 per cent, while hoosting productivity, cutting prices and stimulating innovation.

The OECD studies were strongly criticised by the

accused the OECD of promoting "tried, washed-out 1980s" remedies and said of globalisation risked triggering a popular back-

The unions also called on South Korea, the OECD's newest member, to amend further its controversial labour laws to bring them fully into line with the International Labour Organisa tion's standard for freedom

Mahfoud Nahnah: 'There is a double standard at work here Islamist party may pull out of Algeria poll

Mr Mahfoud Nahnah, leader of Algeria's largest legal Islamist party, yesterday threatened to pull out of the June 5 legislative elections after accusing the government of interfering in the

the Movement for a Peaceful Society (MSP), formerly known as Hamas, was being cies. He said pro-government parties were enjoying the support of the administration, which facilitates their campaigns by giving them easy access to government buildings.

"There is a double standard at work here, and there are abuses," Mr Nahnah said. "Our candidates held a meeting in a café yesterday and the owners were later questioned by security forces. Unless the administration stops interfering, we will have to pull out because we will not be part of a

rigged election." The army-backed Algerian government is holding the elections in the hope they will replace the 1991 poll cancelled by the army after a victory by the Islamic Salvation Front (FIS). With the FIS now banned, the government has tried to promote the MSP as one of the moderate and acceptable Islamist

alternatives. over are," one official said. The new Algerian consti-

based on religion, but Mr Nahnah was simply asked to change his party's name. He has been accommodating to the regime in recent years. hoping the FIS ban will belp him woo former FIS supporters to his party's ranks, But worried that Mr Nahn-

Mr Nahnah said his party, ah's appeal will widen beyond the scope desired by the government, officials have been attacking him in prevented from holding recent days, and reminding voters he was once responsible for sabotaging govern-

ment property.

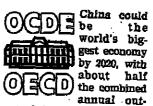
Mr Nahnah said his party has lodged as many as 70 complaints with the independent commission set up to monitor the the elections and with the international that complaints are not taken seriously," he said.

The Algerian elections are taking place in abnormal circumstances, in which massacres of civilians have become weekly, sometimes daily. events. An estimated 60,000 people have died in Algeria

The army-backed government has severely narrowed the political field. The assembly which will emerge from the elections has been

stripped of most powers. But the transparency of the election and the preceding campaign are important to show the regime is willing

By Guy de Jonquières in Paris



today make up the industria- output could be accounted lised world, according to a for by China, Russia, India, study by the Organisation Indonesia and Brazil in 2020, for Economic Co-operation

UK marks out agenda for social policy

"The key to [labour market]

flexibility is not lower standards,

The British government yesterday it is a higher skilled workforce." outlined an ambitious agenda for While the policies are not in of the Organisation for Economic themselves new, the strong empha-Co-operation and Development, sis on social cohesion and social inclusion as a centrepiece of economic strategy marks a radical departure from the previous govretary to the Treasury, told fellow ernment's laissez-faire approach.

With its emphasis on skills and standards - backed by the commitment to sign the EU's social chapter - the UK government is now European partners and also the Clinton administration.

Mrs Liddell's comments coincided with publication of the OECD's latest report into the implementation of its jobs strategy. The report hailed the UK under the Conservatives as a leading example of a country which had implemented the jobs strategy and enjoyed improved labour market performance as a result.

The OECD did, however, argue that skill improvements and more

much more closely aligned with its should be an important element of the strategy in countries suffering rising income inequality, poverty and slow real income growth. The UK has, until the last couple of years, seen one of the biggest ses in income inequality of

any industrial country.

Continental European countries were urged to improve the flexibility of their labour and product markets. Several were encouraged to modify minimum wage schemes and to decentralise wage setting. The OECD's economic and develeffective labour market policies opment review committee also

lege and school-based route, and a work-based apprenticeship and training route'

interest rates.

restrain government borrowing.

although some were also urged to

implement tax reductions. It

suggested that countries combin-

ing low inflation with spare capac

ity should continue to use low

Mrs Liddell outlined plans for an

education and training system

based on the German model: 16-

year-olds would be offered "a col-

lined Labour's commitment to Israel refuses to give way on homes

By Mark Huband in Cairo and Judy Dempsey

Mr Benjamin Netanyahu. Israel's prime minister, is unlikely to back away from expanding Jewish settlements in Arab land when he meets President Hosni Mubarak of Egypt today at the Egyptian Red Sea resort of Sharm el-Shiekh.

The summit, initiated by Mr Mubarak, is an attempt to kick-start the peace process suspended two months ago after Israel began building the Har Homa Jewish settlement in Arab east Jeru-

Mr Mubarak is hoping to reach an agreement on Jewat Har Homa.

Mr Netanyahu may instead offer Mr Mubarak a commitment to build new Arab housing alongside the Jewish homes. He may also offer to stop confiscating hard to say. Jerusalem residence permits for Palestinians who have compromise will have to be policy.

seven years, and accelerate

plans to open a port and airport in Gaza. Mr Netanyahu has come ish expansion, but Israeli under renewed pressure officials yesterday tried to from the Land of Israel damp expectations that any- Front, a nationalist group of come out of the summit. who have threatened to pull They said Israel would nei- out of his centre-right coali-

> halted or suspended. "Whether he is using this pressure not to make concessions or whether he really believes in Har Homa and

The point is that some

A Palestinian holds his property deeds yesterday as he calls for Israeli bulldozers on the West Bank to stop work not lived in the city for over made by both sides to restar the talks," an Israeli foreign

ministry official said. Egyptian officials have been hoping that Israeli pubhic opinion could be stirred into opposing the building programme. But Israelis have continued to be swayed by immediate security concerns rather than long-term

ther halt nor suspend work tion if work on Har Homa is relations with the Arabs. Consequently, the Egyptian leadership has opted to try and diminish Arab-Israeli distrust, by continuing to talk to Israel. Confidenceexpanding the settlements is building, of a kind which hard to say.

building, of a kind which can affect Israeli public opinion, also remains Egypt's

Coup leaders strive for control of Sierra Leone

debilitating six-year civil

By Antony Goldman

Sporadic gunfire and looting continued in the Sierra Leonean capital, Freetown, yescoup against the elected civilian government of President Ahmed Tejan Kabbah tried to consolidate their hold on power

The United Nations, the Organisation of African Unity and several European countries have joined the Commonwealth in condemning the takeover by the Armed Forces Ruling Council (AFRC).

"The people of Sierra Leone will not accept this," said Mr James Jonah, a close associate of President Kab bah and a former under secretary-general at the UN

They want democracy." However, by last night several former ministers and security officers had surrenters at the insistence of the

Mr Kabbah is believed to have fled to neighbouring Guinea.

In radio broadcasts yesterday, Major Johnny-Paul Koromah, the new selfdeclared head of state, said the ousted civilian administration had failed to deliver either stability or peace to

E GERMANY

racked by a brutal and

While elections last February were widely praised as free and fair, the victorious Sierra Leone People's party had shown itself increasingly incapable of controlling the army, cementing the peace it signed with Revolutionary United Front (RUF) rebels last November or of promoting economic recovery in what was already one of the most impoverished

countries in Africa. Coup leaders are reported to have called on Mr Foday Sankoh, the RUF leader, who has spent the last two months in Nigeria officially

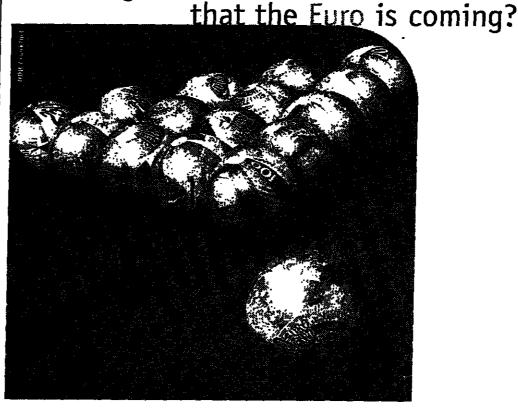
istry, to return home and join in government. It is not clear, however, how free he is to do so.

Nigeria, which also has a number of troops based in Freetown as part of a bilateral defence agreement, has yet to react officially to the

The rebels say they remain committed to a negotiated solution to Sierra Leone's problems, and have instructed their troops to abide by an existing ceasefire until the situation in Freetown becomes more

"We want to know who these people who have taken

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INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effecti Suchange rate is an index with 1985-100.

	Experts	Vinitio tracia intence	Current seconst balance	Rice exch. ruto	Ellegilre Cath. 1980		Egens	Visiție trade futușe	Current acotumi trafagos	Ety erchange rate	Slouive exclusive rate		Esporte	Visitie trate balance	Current account balance	Ecz embiogo rabi	unio emparado Especiale
1986	231,0	-140.6	-153.4	0.9836	B1.4		208.9	94.2				_	248.5	53.5			
1987	220.2	-131.8	-144.1		71.9		194.7	83.7	75.5				254,4	56.8			
1988	272.5	-100,2	-107.4		67.0		218.7	79.8			153.7		272.6	61.4			114.1
1989	330.2	-99.3	-94.3		70.0		245.5	70.6			147.0		310.1	65.1	51.5		113.3
1990	309.0	-79.3	-72.7	1.2745	66.7		220.0	\$0.0			132.5		324.6	51.8			118.1
1991	340.5	-53.5	-6.0	1.2391	65.7		249.4	77.7	57.4	165,44	143.7		327.6	11.1	-14.6		117.1
1 9 92	345.9	-65 .2	-47.5	1.2957	84.4		256.6	98.2	86.7	184,05	150.7		330.9	16.8	-15.0		120.6
1993	397.3	-98.7	-85.4	1.1705	65.3	٠.	300.3	118.6	112.4	130.31	181.0		325.2	30.6	-12.1		125.3
1994	432.3	-127.0	-125.2	1.1857	65.1		325.0	121.7	110.5	120.99	184.8		360.3	37,5	-17.8		125.6
1995	452.3	-122.8	-114.6	1.2928	61.2		331.1	101,3	85.3	121,43	204.8		404,4	45.9	-18.3		132.1
1996	498.6	-133.1	-131.8	1_2526	64.4	_	319.8	66.6	52.6	136.24	177.7		416,4	52.2	-11.4	1.8844	128.6
2nd qtr.1996	126,2	~33.0	-32.8	1.2362	64.6		B1.7	16.3	12.9	132.90	180.8		101.6	11.5	-2.7		128.2
3rd qtr.1996	122.3	-36.6	-37.9	1.2613	64.4		78.7	15.7	13.2	137,43	176.9		104.8	14.5	-6 .7	1.8884	128.7
4th qtr.1996	128.8	-32.6	-33.0	1.2557	85.0		80.4	17.0	13.1	141.72	171.2		107.0	14.7	-1.3		127.0
1st qtr.1997	140.4	-39.3		1.1713	68.3	_	83.3	14.9	13.2	141.82	164.3					1.9415	124.8
April 1996	41.6	-10.6	n.s.	1.2421	64.3		26.7	3.9	3.5	133.12	180.7		34.2	4.3	-0.7	1.8715	129.0
May	42.8	-11.8	Π.S.,	1.2282	64.6		28.5	6.D	4.8	130,67	183.1		33.8	4.3	-1,6		127.7
June	41.9	-10,5	n.a.	1.2383	64.8		26.6	6.3	4.5	134.91	178.2		33.6	3.0	-0.4	1,8921	127.8
July	40.0	-12.5	សូវ	1.2563	64.6		26.7	4.6	4.3	137,21	176.8		35.4	5.5	-3.2	1.8888	128.5
August	41.3	-11.4	ก.ส.	1.2688	84.1		26.6	6.2	6.1	136.84	178.2		34.6	4.4	-3,2	1.8808	129.2
September	41.0	-12.7	73.84	1.2587	84.7		25.4	4.9	2.8	138.24	175.7		34.8	4.8	-0.3	1.8957	128.3
October	43.0	-10-2	П.A.	1.2538	65.0		27.1	5.5	4.4	140,92	172.2		35.5	4.9	-1.2	1.9157	127.3
November	43.0	-10.1	n.e.	1.2706	84.4		27.1	6.7	4.7	142.64	171.3		35.8	5.1	. 0.1	1.9207	127.3
December	42.8	-12.3	r.a.	1.2428	65.5		26.2	. 4.8	4.1	141.59	170.2		35.7	4.6	~0.5	1.9286	126.2
January 1997	43.1	-14.5	11. 6 .	1.2105	66.7		28.4	5.9	5.8	142.63	166.5		34.6	3.3	-5.0	1.9414	125.3
February	47.2	-13.7	T.B.	1.1587	68.9		27.5	4.1	4.1	142.52	162.3		36.4	5.2	-0.8	1.9412	124.5
March	50.3	~11.0	n.a.	1,1447	69.5		27.3	4.8	3.4	140.32	163.7			<u></u>		1.9418	124.5
	# FR	ANCE					İTAL	Y.					חאט	ED K	INGD	MIC	1
	Esperte	Visible trade betance	Current account belance	Ect contends pain	Ellection extil. rate		Épers	Weble trade belance	Connect actount belence	Ser exthange Inio	Migdin extension isin		Esports	Vieitor trade judices	Correct sconant judinoce	išaj enchingė spie	Elisatio exchinge rate
1986	127.1	0.0	3.0	6.7946	102.7		99.4	-2.5	-1.4	1461.6	101.4		108.3	-14.2	-1.3	0.6709	91.1
1987	128.3	-4.6	-3.7	6,9265	102.7		101.0	-7.7	-2.1	1494.3	101.1		112.3	-16.4	-6.8	0.7047	89.3
1988	141.9	-4.7	-3.4	7.0354	100.6		108,3	-8.9	-8.0	1536.8	97.7		20.9	-32.3	-24.8	0.6643	94.7
1989	162.9	-6.3	-3.6	7.0169	99.6		127.8	-11.3	-17.0	1509.2	98.6	1	137.0	-36.7	-33.3	0.6728	91.9

	Esperte	Visible trade betance	Current account between	Ecr contemps cate	Ellection excl. rate	Éports	Weble trade balance	Connect actount belence	Ser exthange tain	مشهرات الوصائد الد	Esperts	Viellair trade halates	Current soment judinger	Ecy enchange spin	Elisativo exchingo nite	
1986	127.1	0,0	3.0	6,7946	102.7	99.4	-2.5	-1.4	1461.6	101.4	108,3	-14.2	-1.3	0.6709	91.1	
1987	128.3	-4.6	-3.7	6,9265	102.7	101.0	-7.7	-2.1	1494.3	101.1	112.3	-16,4	-6.8	0.7047	89.3	
1988	141.9	-4.7	-3.4	7.0354	100.6	108,3	-8.9	-8.0	1536.8	97.7	120.9	-32.3	-24.8	0.6543	94.7	
1989	162.9	-6.3	-3.6	7.0169	99.6	127.8	-11.3	-17.0	1509.2	98.6	137.0	-36.7	-33.3	0.6728	81.9	
1990	170.1	-7.2	-7.2	6,9202	103.8	133.6	-9.3	-18.0	1523.2	100.1	142.3	-26.3	-26.2	0.7150	89.8	
1991	175.4	-42	-49	6,9643	102.1	137.0	-10.5	-17.7	1531.3	98.7	147.7	-14,7	-11.4	0.7002	90.5	
1992	182.5	4.5	2.9	6,8420	105.4	137.9	-8.0	-21.5	1591.5	95.6	145.9	-17.B	-13.8	0.7359	87.1	
1993	179.6	13.3	8.0	6.6261	109.1	144.9	18.1	9.7	1836.7	80.5	156.0	-17.3	-13.8	0.7780	79.9	
1994	198.8	12.9	5.4	8,5659	110.1	161.4	18.8	13.1	1908.6	77.0	174,1	-14.0	-3.1	0.7736	80.1	
1995	222.1	15.9	10.9	6.4460	113.4	181.0	21.6	20.1	2106.4	69.4	186,9	-14.1	-4.6	0,8190	76.2	
1996	230.6	17.6	16.8	6,4069	113.3	200.3	35.0	21.0	1932.1	75.8	206.9	-1 <u>5.2</u>	0.0	0.8026	77.5	
2nd atr.1996	56.2	3.8	2.7	6,3772	113.4	51.6	9.8	10.7	1922.3	75.9	51.2	-3.7	0.9	0.8113	76.1	
3rd qtr.1996	58.2	5.1	3.7	6.4242	113.2	47.6	11.3	B.8	1918.4	76.7	51.4	-3.6	-0.4	0.8113	76.8	
4th atr.1996	58.2	4.0	4.3	6.4976	112.5	53.4	9.2	29	1911.2	77.B	54.9	-3.4	1.1	0.7670	82.1	
1st qtr.1997				6,5517	110.9			<u>-7.1</u>	1917.8	77.0				0.7186	87.0	
April 1996	18.4	0.5	0.8	6,3489	113.9	16.2	2.3	2.4	1944.9	74.8	16.8	-1.5	пa	0.8201	75.2	
May	19.3	1.8	0.9	6,3707	1133	. 18.1	3.9	4.0	1912.2	78.2	17,3	-1.1	n,a.	0,8106	76.0	
June	18.5	1.5	1.2	8,4121	113.0	17.4	3.7	4.3	1909.8	76.8	17.1	-1.1	n.a.	0.8031	772	
July	19.1	1.6	-0,6	6.3965	113.7	19.7	6.2	2.7	1918.1	76.6	17.3	~1.4	RA	0.8085	77.0	
August	19.6	2.1	1.6	6,4231	113.2	11.9	3.5	5,4	1923.8	76.4	16.9	-0.8	n.a.	0.8185	76.1	
September	19.5	1.4	2.7	6.4532	112.8	16.0	1.4	0.7	19132	77.0	17.3	~1.4	n.a.	0.8070	77.4	
October	19.7	1.B	1.8	6,4770	112.8	19.1	4.0	1.3	1911.4	77.5	18.2	-0.9	n.a.	0.7904	79.4	
November	18.7	1.0		6,5001	112.6	17.1	3.0	1.6	1922.6	77.2	18.0	~1.3	n.a.	0.7642	82.6	
	19.8	1.3	1.6	6,5156	111.9	17.2	2.2	-0.t	1899.5	78.1	18.7	-1,1		0.7465	84.4	
December	19.1	1.8	3.2	6,5512	111.2	14.3	0.9	-3.9	1896.7	78.2	19.7	-0.7		0.7298	86.2	
January 1997 Sahusasi	19.8	1.7		6.5539	110.6	18.0	1.9	-1.3	1918.8	76.8	18.9	-1.1	n.a.	0,7132	87.5	

Due to the Introduction of the Single Market, EC countries are currently changing to a new system of compiling trade statistics. All trade figures are seasonally adjusted, except for the Resian sense and the German current account. Imports can be derived by subtracting the visible trade between separate. Export and import date are exicutated on the FOS (free on board) basis, except for German and Italian Imports which use the CIF method (Including carriege, insurance and freight charges). German date up to and including June (1990, shown in Italian, refer to the former West Germany. The nominal effective exchange rates are period evenages of Bank of England trade-weighted indices. Date supplied by

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Labour may modify rights demand

By Guy de Jonquières

Britain's Labour government appears to be backing away from earlier plans to press for a "social clause" in international trade agreements, intended to encourage respect for core labour standards.

Lord Clinton-Davis, a trade minister, said yesterday that although the government was committed to eliminating abusive labour should focus for the time International Labour Organi-

His statement, at a ministerial meeting of the Organisation for Economic Cooperation and Development in Paris, is in contrast with the enthusiasm expressed by

several other government members for the use of trade British Industry [the principolicy to enforce labour pal employers' lobby group] Mr Robin Cook, the Labour foreign secretary, Mrs Margaret Beckett, the chief trade and industry

minister, and Ms Clare practices worldwide, efforts Short, the international development minister, have idea. A Labour party indussation, rather than in the trial policy document, pub- ment powers, any move to

for a social clause in trade

Lord Clinton-Davis said Labour's definitive position would be decided after consultations with other ministers, the Confederation of and the Trades Union Congress. The CBI strongly opposes linking trade and labour standards, while the

TUC supports the idea. "We think the ILO is the most appropriate forum at this stage," Lord Clintonall said that they favour the Davis said. Although the organisation lacked enforce-

port the free-trade principles labour standards in the WTO would be a "difficult matter" embraced by its Conservafor developing countries, he

He said it was strongly committed to the WTO and However, the government would respect its decisions might review its position if on trade disputes, even if the ILO proved slow to they did not agree with UK

At their ministerial meet-He said Britain would ing in Singapore in Decemaccept a recent WTO panel ber, WTO members rejected ruling, which found the a controversial ITS-led cam-European Union's banana paign to raise labour stanimport regime violated world dards in the organisation, trade rules, if it were upheld and agreed that further talks on the issue should take The EU regime discrimiplace in the ILO. Many countries condemned the US

demand as protectionist.

nates in favour of imports from former UK colonies in Lord Clinton-Davis said

warning on open border exemption By Emma Tucker in Brussels

'Obstacle'

The Dutch presidency of the European Union yesterday warned that fundamental obstacles would have to be overcome before the UK could be granted exemptions from EU plans for open borders and common asylum and immigration policies.

The warning came as Mr Jack Straw, the home secretary, used his first meeting in Brussels to reiterate the UK's insistence on retaining frontier controls and the right of the Westminster parliament to control policy on immigration, asylum and

"We are clear that the UK has to maintain its own border controls at ports of entry and control of the UK parliament over related matters which include immigration and asylum policy," said Mr Straw.

Britain is demanding a 'cast iron legal guarantee' which it wants written into the revised EU treaty to ensure the permanent right of the UK authorities to run their own border policy.

But with only three weeks to go until the Amsterdam ammit, at which the treaty is due to be revised, Dutch officials said the scale of work still to be completed was formidable.

Officials said they believed the UK would accept the incorporation of ement into EU law. But the British had not yet made clear how they expected their opt-out from what would become KU policy to

work. However, Mr Straw said there was a "high degree of understanding" among Britain's EC partners about Britain's particular situation as an island.

"Border controls would make very little sense for Germany which has a border with other countries of 6.000km. whereas border controls for us make every sense," said Mr Straw.

Although striking a firm line on British demands over borders, Mr Straw also signalled a more co-operative approach on justice and home affairs, pointing out that Britain had a lot to learn from its European partners.

"We can learn a lot from the Continent in the field of organised crime," he said. how these great plagues on democratic countries are to be tackled."

Several conventions were signed at the meeting in Brussels including an agreement designed to combat corruption involving civil servants working for the EU or member states. The idea is to ensure that corruption offences involving civil servants is considered an offence throughout the EU. The measures would also cover businesses caught up in corruption involving civil

UK NEWS DIGEST

Group admits planting bomb

The Loyalist Volunteer Force, a breakaway unit of anti-republican paramilitaries, yesterday claimed responsibility for a bomb which was planted in Dundalk, a town in the Republic of Ireland near the border with Northern ireland. The device was left in an alley on Sunday and was blown up by Irish Defence Force experts. ...

"This bomb failed to go off because of a technical problem which has now been sorted," the Loyalist Volunteer Force said. 'Further attacks will continue as long as Dubim interferes in Ulster affairs. These attacks will take the form of no-warning bomb attacks as in Dundalk."

Members of the force are frustrated by the refusal of the Combined Loyalist Military Command, an umbrella group for established anti-republican paramilitary organisations, to abandon its 21/2-year ceasefire in the face of attacks in England and Northern Ireland by republican

 Ms Roisin McAliskey, who is wanted in Germany in connection with an Irish Republican Army attack there last year, gave birth to a girl yesterday in a London hospital. There was a police guard at the Whittington hospital in Highgate, where Ms McAliskey arrived three days ago from nearby Holloway Prison, but no member of the security services was present at the birth.

Ms McAliskey's mother, the former nationalist Northern Ireland MP Ms Bernadette Devim, who was understood to have been present at the birth, expressed the family's gratifude to the hospital. "We are overwhelmed at the goodness, the skill, the kindness, the professionalism, and the dignity with which we have all been treated by this hospital," she said. Ms McAliskey has been held on remand in Holloway while fighting extradition to Germany in connection with an IRA mortar bomb attack on a British Army base in Osnabruck.

BANK OF ENGLAND

New committee to meet in June

The first meeting of the Bank of England's new monetary policy committee, given the power to set interest rates, will take place on June 5 and 6. The committee will hold two-day meetings every month, Its decisions will be armounced at noon local time on the final day of the meeting. The Bank also named the members of the interim committee to decide rates until the full nine-men ber panel is appointed. Mr Eddie George, the Bank's governor, will chair the group, which will include the Bank's executive directors, Mr Mervyn King and Mr Ian Plenderleith, and Mr Howard Davies, the current deputy gover-Richard Adams, London

Monetary constitution, Page 18

BANKING INDUSTRY Health too good to last' warning

The health of the UK banking industry is too good to last. the Bank of England has warned in what may be its valedictory assessment of the sector before it hands over esponsibility for banking supervision to the Securities and investments Board.

Mr Michael Foot, head of the Bank's supervision and surveillance division, said the health of the banking system today, in aggregate, was "truly staggering".
"The fact that these people can be earning in some

cases 30 per cent return on equity is clearly unsustainable. I'm not sure where the problems will come from, but they will come," he warned.

The Bank is required to present the report to the chancellor of the exchequer each year under the terms of the 1987 Banking Act. But the changes announced last week by Mr Gordon Brown, the new chancellor, will transfer the responsibility to SIB. George Graham, London

■ OFFSHORE INDUSTRIES

Fear over lack of young recruits

The Offshore Contractors Association says a rapidly rising age profile in the offshore oil and gas industry poses a long-term threat to the viability of the sector. spite of growing demand - especially in the operations and maintenance segment of the market, officials of the ssociation say.

The association, whose members include the big fabricators of North Sea oil and gas platforms as well as specialists in operating and maintaining them, says the average age of blue collar workers is now between 40 and 50. The offshore industry faces "a real problem if we don't attract more young people", said Mr Syd Fudge, the chairman of the OCA and chief executive of Kvaerner Oil and Gas in Aberdeen. He added that some specialist areas

were already experiencing difficulty in filling positions. Mr Fudge said a public perception that the offshore oil industry was "environmentally unfriendly" was partly to blame for the difficulty in attracting young workers and apprentices - a perception which was untrue, he said. He added that public concerns about safety standards offshore were also inaccurate. Robert Corzine, London

Track test for Channel rail link

brought in to take A charge of the construction of the high-speed rail link to the Channel tunnel between England and expects to see the first commercial test of the project's financial forecasts next

month. That is when the international construction groups which are in line to carry out work on five tunnelling projects put in their bids. They will show whether Union Railways' own costings for the £3bn (\$4.9bn) project - at 1995 prices and excluding financing costs are accurate.

Mr Neerhout, who experienced the problems which come with large engineering contracts during three years spent working on the building of the Channel tunnel itself, is confident that the financial projections are

They were calculated by calculations up to now." teams from Union Railways. the company responsible for designing and building the 110km link from London to Six months earlier, he had the Channel tunnel, which Mr Neerhout now heads.

They were reviewed by London & Continental Rail- shareholder in LCR. ways, the private sector grouping which last year won the 999-year concession to build and operate the link. Last week they were scrutin-

US troubleshooter positive on projections for tunnel scheme

Connecting with the coast



high speed lines. "When we get the tenders

in, we will do completely new estimates," says Mr buster changes in our cost

Mr Neerhout started work at Union Railways after just one week's notice on April 8. retired from a 30-year career to tender as early as possiwith Bechtel, the US engi- ble. The tender to extend St relationship with the chosen neering group, which is a Pancras station, the London contractors.

But when Mr John Armitt, forward to this year. managing director of Union Railways, was headhunted to become chief executive at ing a successful flotation, Mr the Costain construction Neerhout has made plain to ised by French railway engi- group, Mr Neerhout, who is his engineers that they must

66, was invited to take on the job. The pressure on Mr Neerhout and LCR is to show the City of London, which will be asked to fund

Neerhout. "We have had a filbn offering of the comsome puts and takes but pany next year, that the have not found any block- project is under firm control. onstruction groups from around the world have been vetted in advance and the big

terminus, will be brought But while all these prepa-

rations are aimed at ensur-

not be diverted from their true job by financial consid-"I wanted our people to

focus on the 5%-year construction programme and not on the financial close flotation - in 1998," he says. The reason for this change

of emphasis is Mr Neerhout's experiences at Eurotunnel, the company which runs the Channel tunnel, where he was called in during 1990 to get the construction programme back on track. "Eurotunnel was fighting TML - the construction consortium - on claims," he says. "The bulk of the efforts of the engineers was concentrated on writing claims letters.

"As a result, the engineering and design work was woefully behind I told the engineers that I would take the claims under my wing. This meant the designs got done and the engineers got up to speed."

Mr Neerhout hopes that the wrangles which dogged the Channel tunnel project will not resurface on the raff tunnelling contracts put out link because he plans to establish a more co-operative

> Contracts will allow both sides to share in any cost savings which result from improvements in performance and efficiency.

Charles Batchelor

Hands-off approach urged over mergers Minister's decision to overrule Office of Fair Trading leads to calls for less political control

ter, to refer two acquisitions to the Monopolies and Mergers Commission against the advice of the Office of Fair Trading has brought renewed calls for the politics to be taken out of merger Critics of Mrs Beckett's

move argue that such political involvement increases the unpredictability of merger regulation. It could prompt companies to restructure deals so that they qualify for scrutiny in ds, bypassing UK con-

The degree of the minister's discretion over referrals to the MMC was the cris Crisp, a City of London the acquisition by National Express of two privatised

In a call for reform last year, Sir Graeme Odgers, chairman of the MMC, said duces a political input at too 'second stage inquiry' [car-

ast week's decision by
Mrs Margaret Beckett,
chief industry minis
Scholing Competition authority
Scholing Competition authority

early a stage of the regulatory process Reducing the political involvement would bring the

UK into line with other Mr Nigel Parr, a competisubject of mounting law firm, says that by intercriticism even before Mrs national standards the UK Beckett's decision to refer system of merger control allows an extraordinary

significant jurisdictions in the world where a politician the current system "intro- has the ability to initiate a

ried out in the UK by the MMC]," he says. In most other countries, the decision is left to the equivalent of the UK's Office of Fair Trading, which handles the initial investigation.

In recent years, there has been only a handful of occasions when a minister has overruled the OFT. In most cases, this involved the minister deciding that an inquiry was unnecessary.

The pressure for reform has also focused on the degree of political involvement after the MMC has reported. Under the current system, the chief minister is bound by the MMC's judgment only if it concludes that a merger would not operate against the public must be cleared.

In its report this year, the influential Commission on degree of political involve-Public Policy and British Business said the current system was too dependent on the "predilections of individual ministers" and on "party-political consider-



interest, in which case it Sir Graeme Odgers: political input occurs too early

icised the ruling Labour party's plans to change the burden of proof in merger control by introducing a test

"positive public interest". The proposal, which is the subject of a review under Lord Borrie, a former direc-

The commission also crit- tor-general of fair trading, reflects Labour's long-held view that takeovers are frequently damaging to the economy and should be made more difficult.

Party insiders play down suggestions that the new government's approach to merger decisions will be very different from the for-

mer Conservative administration's, which tended to focus on competition questions rather than issues such

If the burden of proof were changed, or merger reference policy altered - to include non-competition issues – Mr Parr believes that large companies would take steps to avoid having

"To avoid increased uncertainty, businesses could restructure transactions to fall within the scope of EC merger regulation where the test is simply whether the merger is likely to create a position of unrestrained market power." says Mr

Failing that, companies could simply wait until March next year, when new EC rules will take many smaller mergers out of Mrs Beckett's hands anyway.

David Wighton | servants.

AUDITED RESULTS FOR THE YEAR ENDED 31 MARCH 1997 Headline earnings up by 28,6% Headline earnings per share up by 24,8%

Amalgamated Banks of South Africa Limited

The largest banking and financial services group in South Africa

Headline earnings and dividends per share (cents) 200 180 160 140 120 100 Dividends per share (cents)

Advances grow by 12,6%

	1997	1996
Headline earnings (R million)	1 319	1 026
Income attributable to shareholders (R million)	1 319	1 130
Earnings per share (cents)	222,2	196,1
Headline earnings per share (cents)	222,2	178,0
Dividends per share (cents)	72,0	59,0
Total assets (R billion)	135	115

"... and we look forward to ongoing real growth in earnings through responsible and profitable asset growth and improvements in the ratio of cost to income."

This information is also available on our website at http://www.absa.co.za/iff

All financial figures are reflected in South African con

For a copy of the Group's mutual report, which will be published on or before 30 June 1997, contact the Group Communications Division, ABSA Bank, P O Box 7735, Johannesburg, 2000, South Africa. Telephone (2711) 350-6008 Fax (2711) 350-6027

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FINANCIAL TIMES SURVEY

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Despite improvements on the economic front, and progress towards monetary union, Spain is plagued by political conflict.

David White reports

Shadows from past tarnish bright prospects

under the rule of the centre-right Popular party, Spain is in a contra-

Many of the clouds on the economic horizon 12 months ago have dispersed; the government, elected by the narrowest of margins, appears stable in the short term; and the labour climate is comparatively serene. But at the same time, the acrid and noisome atmosphere that pervaded Spanish politics in the closing years of the previous Socialist administration has wafted back, hanging over the country like a pestifer-

Just as they see their economic prospects brightening, the long-suffering Spaniards are spectators to an unedifying spectacle of mutual insults and recriminations, in a system where parliament keeps a low profile and where the judiciary suffers from a damaged reputation. Spain, in short, is doing well, but it is not a new Spain.

Mr José María Aznar, the Popular party's first prime many ways. In pushing the budget, deregulate and privatise, the new government was able to build on programmes already under way. Economic growth had slowed but was poised for a recovery, led by stronger

Mr Aznar's team went through some contortions to secure parliamentary backing from the Catalan and Basque parties which previously sustained the Socialists in power. It will doubtless face further demands from them, but is counting on their support at least until next year's entry test for the European single cur-

Since last year, Spain has been promoted from a "possible" to a "probable" candidate for monetary union. Except for its jobless rate, still running officially at more than 21 per cent, Spain's economy is no longer out of step with the rest of the European Union.

Convergence has become a



inflation, halved over the past year to 1.7 per cent; and lower interest rates, tracking

Probably the Aznar gov-ernment's biggest feat has been to hold Spain on course for Emu without provoking social unrest. After 13 years under the Socialists, the country was ready to give the new government leeway, even if it took unpopular steps such as freezing public sector pay.

the inflation trend, have

lopped costs off the budget

over an incipient clash with miners, persuaded militant truck drivers to back down after a two-week blockade, settled with unions on state nensions and, most recently, provided backing for new hiring-and-firing terms agreed between unions and employers as a means of virtuous circle. Budget curbs creating more stable jobs - a young Spaniards.

Disinflation has proved possible without drastic damage to growth, which the government hopes will reach a cruising speed of 3 per cent or more a year. Indicators for consumer confidence are at their best since 1991.

Ministers are anxious to give voters a taste of the tax cuts which Mr Aznar promised before the election, but which have been put off until the budget for 1999, the year Spain hopes to begin counting in euros.

The government smoothed Accession to monetary union has taken the dimensions of a national ambition, far outreaching any tangible economic benefits. As Mr Rodrigo Rato, finance minister, put it: "For the first time in 100 years, Spain will be in the vanguard of a European

The decision due next spring on Emu membership rary of Britain's Mr Tony have helped bring down deal principally aimed at comes at a symbolic time for

Spain - the centenary of its great disaster year of 1898, which saw the loss of Cuba and the collapse of overseas

greater presence in international institutions than ever before. Spaniards have assembled a collection of posts, among them the secretary-general of Nato, the director-general of Unesco, the presidents of the European parliament. Western European Union assembly and European court of justice, and the EU's envoy to the Middle East.

The Nato enlargement summit in Madrid in July, coinciding with Spain's belated integration into the alliance's military organisation, will be the first big international event hosted by Mr Aznar. On the world stage, Mr Felipe González,

his predecessor and prime minister for Spain's first decade in the EU, is a difficult act to follow.

While not as spontaneous Just 20 years after it or as obviously magnetic as applied to join the European Mr González, Mr Aznar has community, Spain now has a proved himself to be cool. steady and resolute. He vowed to bring clean government and shows every sign of having meant it. But the change of administration has brought little sign of the broader "regeneration" of Spanish institutions which he advocated in a book, The Second Transition, two years

> His comments make interesting reading, for example on the "unsatisfactory" state of Spanish justice, which has recently been even more mired in controversy: "The shortcomings and deficiencies... are of such magnitude that it has become one of the problems of our state most urgently in need of

tackling." Or on state-owned television, which has remained very much under the government's thumb: "The model of state broadcasting has to be reviewed root and branch so that political neutrality can be guaranteed." Or on the need

to "revitalise" parliament.

and reinstate its role as a

■ Head of state

March 2000

Morch 3 1996; next election due

forum of debate. The focus of political conflict has moved outside parliament to a power struggle in the media - a television battle which, like many bar conversations, is based on a mixture of politics and foot-

It pits the government and its supporters against Prisa. Mr Jesús de Polanco's newspaper, broadcasting and publishing empire, associated with the Socialists. Just as Mr Polanco's group was launching Spain's first digital TV venture early this

■ National governme

Tuesday May 27 1997

Council of Ministers headed by the president (prime minister), appointed by the king, but must win investitu vote in parliament. José Marie Abne eader of the Popular Porty (PP), was ed president in May 1996 at the head of a minority PP government with the support of three regional parties, of which the most decisive is the Cetal vitionalist coalition, CIU.

Sources: EIU;IMF; Govern

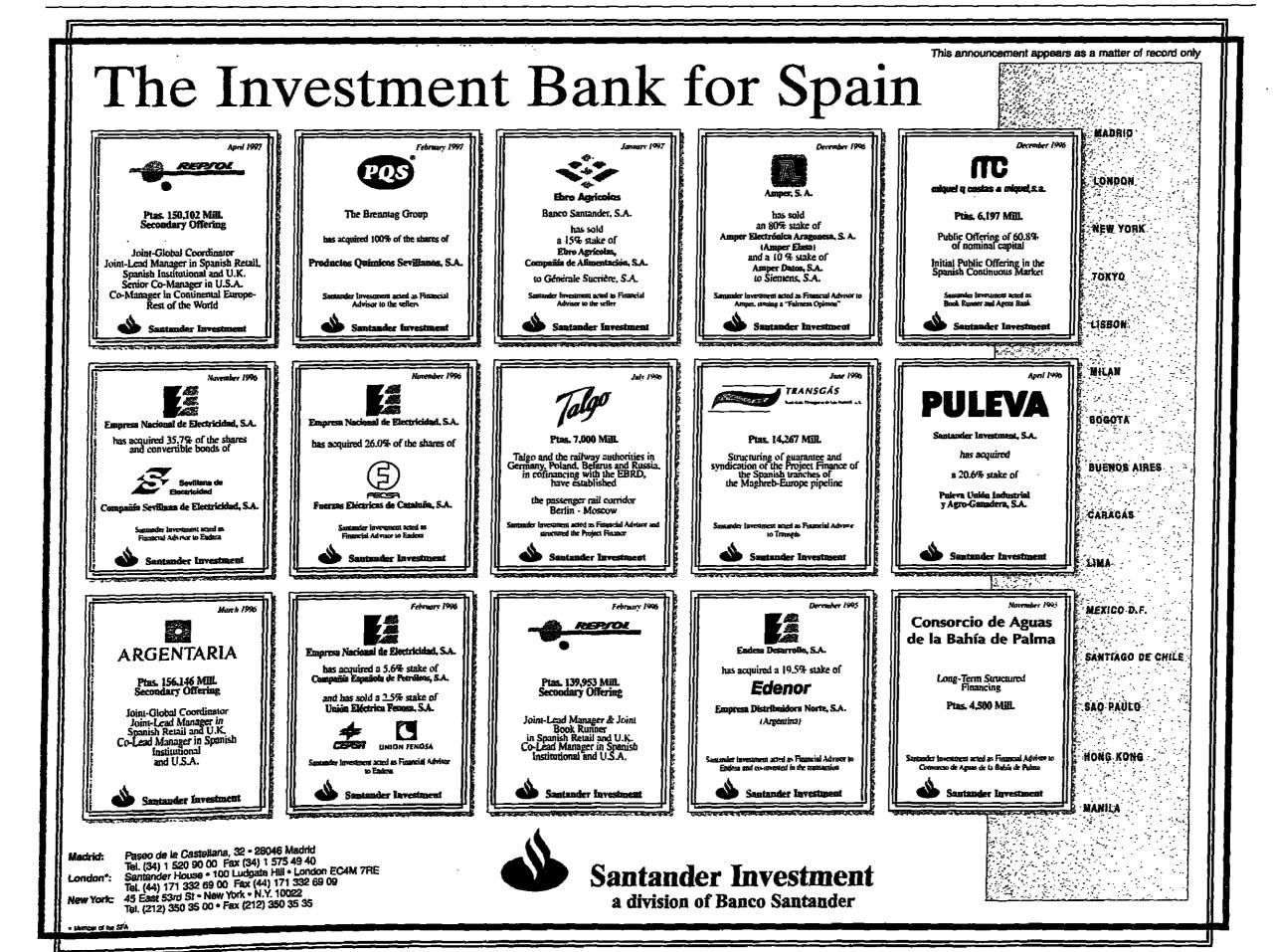
	Economic summary		
		1996 Estimata	1997 Forecast
	Total GDP (Son)	563.0	604.4
	Real GOP growth (annual % change)	2.1	3.0
	GDP per head (\$)	14,830	15,380
	Inflation (annual % change in CPI)	3.6	2.2
1	Average hourly earnings (annual % change)	5.5	4.0
l	industrial production (annual % change)	3.3	3.3
ı	Unemployment rate (% of workdorce)	22.2	21.3
١	Money supply, M2 (annual % change)	4,7	6.5
ļ	Government expenditure (% of GDP)	43.1	41.6
ĺ	Government debt (% of GDP)	69.5	69.0
1	Current account balance (Ston)	1,4	1.4
l	Merchandise exports (\$bn)	101.4	110.1
l	Merchandise imports (Stm)	-117.5	-126.1
l	Trade balance (\$bn)	-15.1	-16.0
l	Main trading partners (share of total tra	de to world, 19	196)
ŀ	20.1% France		§ 17.9%
	14.5% Germany		14.8%
	8.7% ttsly	9.5%	
	Description of the second		. Importe

competition rules requiring the use of multi-purpose decoders, thereby making the new venture's equipment illegal. This was followed by a bill obliging it to share its rights to broadcast club foot-

ball matches, which it had bought from next season onwards. A rival government-backed digital TV project is due to start up in the autumn. The tussie, further complicated by a bizarre legal case over Mr Polanco's TV

operations, has led both sides to dig themselves into entrenched positions, to the extent that newspapers and TV channels allied with one faction or the other have thrown neutrality to the winds. Spain has become an objectivity-free zone.

Mr Aznar, who once promised solemnly that he would put an "independent and reputed" figure in charge of



LABOUR REFORM • by David White

A step in the right direction

Last month's pact, although widely welcomed, may only be a partial solution

Labour reform has been part of the unfinished business of Spain's transition to democracy and its incorporation into the European mainstream after General Franco's death more than two decades ago.

The term is essentially a euphemism for making it easier and cheaper to sack people. The high cost and legal red tape attached to labour adjustments are one of the main complaints of companies in Spain, and one of the barriers to new invest-

An agreement last month between the main employer and union federations, their first big pact for more than a decade, was widely greeted as a breakthrough but may be at best a partial solution.

Post-Franco legislation brought radical changes in Spanish industrial relations - collective bargaining, free unions, recognition of the right to strike - but interventionism left its legacy in the legal and bureaucratic months or less. system dealing with redundancies.

got used to, in exchange for Despite the steep increase in unemployment which has accompanied Spain's modernisation, jobs-for-life attitudes have remained deeply ingrained in many sectors.

The obstacles to redundancy, far from saving jobs, are seen by employers as having made it harder for companies to avert full-scale crises. At the same time, by obstructing new job creation, they are considered one of the main reasons Spain has had such difficulty bringing down its jobless rate, which by the official (if flawed) measurement stands at close to 22 per cent - easily the highest in the European Union.

"The big difficulty," says an executive of a large hotel chain, "is deciding to take offer in the EU.



Flashpoint: September 1995: Shipyard workers reacted with violence after the state-owned shipbuilding industry began cutting its workforce. Recent pacts have put off further job cuts

on more people when there

Since fixed-term employ ment was legalised in 1984, companies have increasingly taken on temporary personnel, resulting in high staff turnovers but avoiding severance costs. A third of all Spanish wage earners are now on temporary contracts. Of more than 8.6m new work contracts signed last year. just 4.1 per cent were for full-time, indefinite jobs. Of the remainder, more than half were for periods of six Spain has had two

attempts at changing this One thing Spaniards had system. The first, three vears ago, was undertaken the suppression of other by the Socialist government rights, was job security. at the cost of a confrontation with unions, which called a one-day general strike in protest. Its main change was to extend the reasons which companies could cite to justify redundancies and therefore pay the basic legal compensation rate - 20 days' pay per year worked, up to a maximum of 12 months' pay. In practice, the change had little effect. Unable to predict how labour courts would judge the issue, and anxious to avoid long delays - with the additional cost of retroactive pay - many com-

> panies preferred to pay redundant employees at or close to the legal rate set for unfair dismissals. That is, 45 days per year worked, up to a total of 42 months; the highest guaranteed deal on

Redundancy costs 1,200 Days' pay 900 rounds in EU countries

The incoming centre-right administration set out to obtain a more effective reform, knowing there was wide public acceptance that some kind of revision was necessary, and threatening to legislate if unions and employers failed to get a move on in bilateral talks.

main UGT and Workers' Commissions unions, on the one hand, and the CEOE employers' organisation and its small-company equivalent Cepyme on the other. appeared doomed to fail, and

came close to doing so at the end of February.

But, with the unions anxious for more permanent jobs, and employers seeing the promise of government benefits - in the form of lower social security costs - if they provided them, the two sides finally settled on a formula to create a new kind Negotiations between the of labour contract which would limit the liability to high redundancy costs.

This new deal will not apply to those already in permanent jobs, but to temporary employees converting other groups with particular difficulties on the job market - under-29s, long-term unemployed, over-45s and the handicapped.

The cost of terminating these contracts without proven justification is set at 33 days per year worked instead of 45, up to a total of

24 months rather than 42. At the same time, the agreement includes a legal change which should make the basic 20-day compensation rate more widely applicable. The definition of acceptable "economic causes" will in theory now cover any measures aimed at overcoming difficulties which prevent the proper functioning of the company, whether for its competitive position in the market or for meeting demand requirements through a better

organisation of resources." Business leaders agreed with the government that this was a significant victory for peaceful labour relations, coinciding with pacts to extend subsidies for Spain's coalmines and to put off further job cuts at the stateowned shipyards.

Mr Rodrigo Rato, finance minister, said it would transmit the message that Spain is open to changes". But while companies saw the agreement as an advance, and the new for-

mula as one which would in the long term become standard, many wished it could have gone further. A top compensation level

of 24 months' pay, they argue, is still among Europe's highest. And, because there will still be a lot of room for judges' discretion, there will still be no way of knowing for certain how much redundancy plans will cost. "It is good for the coun-

try's image abroad, and maintains the climate of economic optimism." said the Madrid-based Circulo de Empresarios businessmen's association. But it added that this was only "a first step". A second-stage change would be needed if Spain was to create "stable employment in competitive companies.

MONETARY UNION • by David White

PROFILE Loyola de Palacio, farm minister

Robust negotiator

The ministry of agriculture, fisheries and food is a wonderfully overstated, late 19th-century pile facing Madrid's Atocha railway station, gateway to southern Spain.

On top of the building, flanking an allegorical statue which has something to do with science and art getting their just rewards. are two large winged horses cast in bronze. The originals were in stone, but were removed for fear they might fall on people approaching the colonnaded entrance.

For a politician, the ministry has become a notorious booby-trap.

The farm minister is not only prey to vociferous regional lobbies but is left holding the flag for Spain in its trickiest confrontations with European partners. Ms Loyola de Palacio

appointed last year in the first Aznar cabinet, came to the job with little knowledge of the sector but promising to "leave my skin" if necessary for the farmers and fishermen of

Already known as a strong character, with a 20-year background in the conservative Popular party, in opposition until last year, she has had the opportunity to prove her abilities as a robust and articulate negotiator.

In Popular party ranks. she cuts a distinctive figure, her straightforward manner and unaffected appearance providing a refreshing contrast to the more primped and lacquered image typical of ber women colleagues. A youthful 46, and single, she has never made any bones about belonging to the political right.

In the late 1970s Ms de Palacio was the first president of the party's youth branch, New lenerations. Spanish wspapers persist in linking her to the lay Roman Catholic organisation Opus Dei.



De Palacio: once labelled "the soldier-nun', she has found herself fighting for the future of the Spanish office groves

although she has repeatedly denied ever belonging to it. The sharp-tongued Mr Alfonso Guerra, number two in the Socialist party, once labelled her "the soldier-nun".

Ms de Palacio's post is one that tends to push those appointed to it into becoming single-issue ministers. She might have expected to find herself caught in fisheries disputes like her unlucky Socialist predecessor, Mr Luis Atienza, who struggled for Spanish fishermen in successive wars with the French, the Canadians and the Moroccans.

Fishing remains sensitive, especially with the controversy in the UK over "quota-hopping" by Spanish boat-owners registering under a British flag. But the big issue she has found herself fighting for - and could not have predicted when she took the job - is the future of the olive groves that occupy vast tracts of rolling territory down the tracks from Atocha station.

This is not her home ground. Segovia, her parliamentary seat, has no olive trees, "unless maybe in somebody's garden." But she senses this is now the issue that more than any other threatens to affect

the way people feel about the European Union and its irealment of Spain. "The olive has become a symbol," she says.

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Ser Profession

Battle-lines were drawn last year when Mr Franz Fischler, the European farm commissioner, put forward proposals for reforming the complex aid system for olive oil, aiming to make it simpler and

more fraud-proof. The five KU countries which produce olive oil, and between them dominate world output, are now broadly united in opposition to the plan, but it is Spain that has taken by far the most belligerent

"You can't build Europe with your back turned to the people who are affected," the minister says. She argues that the proposed change – to a system based on hand-outs per olive tree rather than production of olive oil - would lead to the neglect of many olive plantations and a loss of employment in a sector reckoned to provide work for 300.000 eonle for at least part of

A large part of Spain's output goes to Italy for bottling, or is marketed through Italian-controlled companies. "I would like more of the sales to be in Spanish hands," she says. Ms de Palacio has found herself championing a

cause for regions which have remained Socialist strongholds. In Andalucia, the world's

biggest producing zone, with many areas where nothing else can profitably be grown, she warns there could be "serious disturbances" if the plan is not not changed. At El Arahal, east of

Seville, a local co-operative decided to present her with a "Golden Olive" award but got into an unseemly argument with the Socialist mayor about whether she was the right person.

David White

BZW - Corporate Finance Excellence in Spain



BZW is advising Sociedad Estatal de Participaciones Industriales (SEPI), the - Spanish State holding "Company, on strategic matters relating to its investment in ENDESA.



BZW advised the Group of Electric Utilities on the negotiation of a strategic alliance with STET and the formation of a bidding consortium for the forthcoming privatisation of Retevision, S.A.



1997

BZW acted as Global Coordinator of the Ptas 11.500 million secondary equity placement of 5.3% of AGUAS de BARCELONA, owned by 1998

RETEVISION on its preparatory studies and transformation into Spain's second telephony

1996

INVESTMENT BANKING. FROM A TO

BZW advised Ente Público regarding its privatisation

tions have been made easier

by the fall in interest rates,

reducing the expected

Pta3,400bn burden of debt-

age of GDP since the mid-

per cent target. But, with

other favoured candidates

such as Belgium or Ireland having higher debt ratios,

this is not expected to be a

ure is proven to have finally

is within sight of qualifying.

On all other counts, Spain

Public debt, which has

servicing charges.

but is sometimes even more the provinces - a polarisa-

wrongly, many people now claim to see shadows from Spain's torn past. That is precisely what Mr Aznar, in his efforts to modernise his the style of Mr Adolfo Sua-

Hurdles seem to shrink

Spain now seems set to meet Emu targets – and to qualify as a 'first wave' entrant

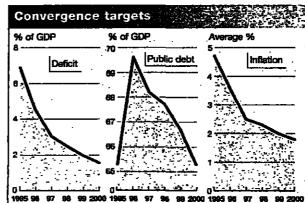
It may be an optical illusion, but the hurdles in the way of Spain's qualifying for European monetary union seem to be getting smaller rather than larger as the deadline approaches.

The convergence effort has brought Spain into a new economic era, with inflation and interest rates at low levels not seen since democracy was restored more than 20 years ago, and the budget deficit apparently under con-

This would doubtless have been a more strenuous and contentious process if it had not coincided with a recovery in the economic cycle. Two years ago, shortly after the peseta was devalued for the last time against other currencies in the European monetary system, it would have been a risky gamble to bet on Spain meeting any of the criteria under the current timetable.

Today, the remaining concerns focus more on the Emu decision next spring, due to determine which countries will join at the outset in 1999, than on the technicalities of qualifying.

On the entry criteria, the risen steadily as a percentmain remaining doubt is how near Spain will come to 1980s, is clearly above the 60 an overall budget deficit of no more than 3 per cent of gross domestic product. That it will be close this year is a point on which economic forecasters now seem barrier - as long as the figagreed. Last year, the new centre-right government suc- turned downwards this year. ceeded in meeting the target of 4.4 per cent, after putting down to the previous year a It now has two years of cur-"hole" it discovered in the rency stability behind it. Hispano, of losing some day after," he warned.



accounts, which meant the Long-term interest rates are 1995 figure was revised close enough to the lower-inupwards from 5.8 to 6.6 per terest countries in the EU. cent. To meet the target, it And since the beginning of made cuts of Pta800bn in the year, falling food prices have hauled inflation down this year's budget, a quarter

of the total coming from a beyond expectations. widely unpopular freeze on The 12-month inflation public sector pay - a mea- rate plummeted to 1.7 per sure it will hardly be in a cent in April, coming into line with the EU average. position to repeat next year. For the time being, the This was less than half the level in April last year, and government is counting on not having to make emerdown from 3.2 per cent at gency spending cuts to hit the end of 1996. the target, although Mr Rod-The bigger potential worrigo Rato, the finance minis-ter, admits that "there is ries are a setback for the always a Plan B". Its calcula-

Emu project overall, or a political "fix" which would hold back the starting-point for Spain and Portugal in order not to leave Italy, the biggest of the southern European economies, isolated on the outside. Although any such pro-

posal would presumably be linked to firm guarantees of inclusion in a "second wave", it could lead to punishment for Spain on the

financiai markets. The banking sector, now grappling with the task of converting its systems to the euro, sees no advantage in delay. This is despite the prospect, according to calculations by Banco Central

business because of the single currency, in addition to one-off adaptation costs estimated at almost twice that

"The costs have to be borne anyway, and bank losses will be much greater if we stay out," says Mr Jorge Hay, a general manager of the bank. A delay would, he admits, give banks an extension period for commission business such as foreign exchange for European tourists. But they would eventually lose that business, and in the meantime miss out on potential new international opportunities.

Offical promotion plans for the euro have fallen behind schedule, but Spanish public opinion appears broadly supportive. A recent poll in the Barcelona daily La Vanguardia showed 62 per cent in favour of switching from the peseta to the euro, and 22 per cent against.

According to sociologist Mr Amando de Miguel: "For the moment no great enthusiasm has been evident in Spain for the hypothetical euro, but no hostility either." Joining is presumed simply to be part of Spain's process of integration with Europe, which is taken as being synonymous with modernity. As to the impli-cations of belonging, there has so far been little public

Mr Pedro Fontana, president of Banca Catalana and the Barcelona-based Circculo de Economia, warned the government recently of "the fear that exists in the business world" that Spain will reach decision-time for the euro before tackling somekey structural reforms.

"The risks of the single currency he not in the convergence process, but in the

Shadows from the past tarnish prospects

Continued from Page 1 authority, gave the post in

February to a fellow Popular party politician, with a brief to improve its finances. Like the broadcasting authority, the civil service and statecontrolled enterprises have been through a wide-ranging purge following the change

In their public slanging attack while on a visit to democracy. Rightly or the state broadcasting match. Socialist leaders Mexico. accuse the government of "abuse of power" and talk of "liberties in retreat", and Popular party leaders question whether the opposition has the "legitimacy" or

The increasingly tense divide between the camps is evident not just in Madrid,

pronounced at local level in party and model it more in "moral authority" to make tion along the lines of old rez, centrist prime minister criticisms. Mr González enmities that were thought in the first years of posthardly helped the atmo- to have been largely over Franco democracy, set out to sphere by launching an come in Spain's transition to avoid.

ELECTRICITY INDUSTRY • by David White

Radical reforms ahead Sea change for dinosaur

Plans are under way to move the highly-regulated sector towards an open market

Spain's power industry, one of the traditional pillars of the economy, is facing what one senior executive describes as "a very radical change."

Plans already agreed between the government and the electricity utilities. designed to liberalise a sector which has until now been highly regulated, are scheduled to start coming into effect next January. The so-called "Electrical

Protocol", drawn up to meet European Union requirements, aims to move Spain towards an open market, with a new generation system based on competitive bids, in which production is granted to the cheapest generators.

The plan is due to be completed over a 10-year transition period and will largely dismantle an interventionist structure which includes fixed prices for electricity distribution and consumer supplies, fixed purchasing conditions for gas, and set prices and purchase quantities for subsidised Spanish

Construction of new generating capacity will be liberalised, and so will primary energy markets, with the its mixture of state-concontinuing exception, at trolled and private-sector least for the time being, of

Consumers will progressively be given the opportunity to choose between electricity suppliers, starting with 400 big companies ties account for almost 30 accounting for 30 per cent of per cent of Spanish stock total demand. Iberdrola, the largest private-sector utility, seven years to establish a tor, Endesa, set up by the free market.

The plan is linked to a staggered reduction in electricity prices. These have already been lowered by 3 protocol stipulates further minimum cuts of 2 per cent next year and 1 per cent in each of the following three years. According to Mr Josep Piqué, the industry and energy minister, small and medium-sized enterorises can expect to see their electricity costs in real terms fall by 25-30 per cent over a five-

year period. The sector will be weaped away from a tariff system stand new competition.

Power companies: market share

which has been based not on generators' actual producperiod, the plan foresees tion costs but on their fixed total compensation of almost Ptal.700bn. Part of this is to investment costs. The generators' share makes up about cover coal usage and new 60 per cent of final prices, investments. The rest, about with the rest going to trans-Pta1.500bn, accounts for port and distribution and about 45 per cent of "sunk" "external costs". The latter costs, leaving companies to include a levy to pay for serrecover the remainder in the vicing Pta715bn of debt secufuture market. rities, the outcome of a decision 14 years ago to halt reform, says Mr Piqué, is construction of new nuclear that "anyone can generate electricity from now on." plants. "Prices now are not the product of the market, The one constraint as to but of industrial policy," say energy sources, apart from Iberdrola managers. environmental consider-

The changeover to a competitive system, they say, is more complex for Spain with companies than for countries which have until now had state power monopoles.

With annual turnover of some Pta2,000bn and 50,000 set to be run down, but only employees, the power utilimarket capitalisation. The sector consists of one

big state-controlled genera-Franco regime in the 1940s and due to be fully privatised by the end of next year or 1999; a handful of regional utilities in which Endesa holds controlling interests: two large private-sector companies, Iberdrola and Unión Fenosa: and the smaller independent Hidrocantábrico utility in the Asturias

Spain has had to invent its own model for the deregulation process, to include compensation to companies for their sunk costs. Without this, Mr Piqué says, existing generators could not with- not involving consumers, ting about deregulation of the sector," it said. Above all, it argued the plan failed Carrier has to tackle the corporate struc-

The balance between the different electricity groups and the territories they occupy has evolved in recent years through asset swaps and a series of mergers and takeovers. Starting with the formation of Union Fenosa 15 years ago, these have included the creation of Iberdrole in 1991 through the merger of two leading private-sector utilities, and Endesa's controversial expansion through interests in distribution companies, culminating late last year in a Pta200bn operation to raise its stake in Sevillana, in the south, and Fecsa, in the

The CSEN argues that Spain's power sector has become highly concentrated. with relatively bigger groups than their counterparts in the US or in England and Wales. Endesa and Iberdrola between them hold about 60 per cent of installed generating capacity, and Iberdrola per cent of the customer

north-east.

Over the 10-year transition

The principle of the

ations, involves special pro-

visions to maintain a market

for Spain's coal industry, on

political and social grounds.

Hunosa and private compa-

nies are wholly dependent

as a gradual process. At the

moment, according to Mr

Critics of the protocol

trade unions, on one hand,

opposed what they described

as "a simulation of competi-

tion", saying the plan would

reduce security of supply.

hit jobs and possibly raise

costs in the medium-term.

imported coal."

The state coal company

The plan obliges Endesa to reduce its controlling stake in the joint company which runs the high-tension grid, Red Eléctrica de España, and to sell a 7.5 per cent holding in Unión Fenosa. Mr Piquê also tried to get it to sell two northern Spanish interests. But he is firmly opposed to breaking up Endesa, in which part of the state's 67 per cent holding is due to be

on the electricity generators as an outlet. The industry is sold later this year. "We believe this is the wrong path," he says. He argues that the company, Piqué, "practically no coal since its beginnings heavily mining company would be geared to fuel and coal-based able to compete with potential handicap in an open market which analysts either see it going too far or expect will to favour hydronot far enough. The main electric and gas-based producers.

> Spain's main utilities, he says, will need all their financial muscle to compete with - among others - foreign companies in the Spanish market.

On the other hand, the In the competition of the National Electric System future, industry experts fore-Commission (CSEN), which see a trend towards smaller has a consultative role, critpower stations, using gas or icised the timetable as too imported coal. And Mr Piqué slow, and price cuts as too says the arrival on the marmodest. The government's ket sof new generators such approach, through discus- as gas companies and oil sions with the utilities but refiners "could change the was "not the best way of set- substantially."

TELECOMMUNICATIONS • by Tom Burns

Spain's national emerged as an international deal-maker

Telecommunications in Spain have undergone a greater upheaval than any other sector of domestic business.

The industry used to express, more than any other, the country's inwardlooking isolation. But now telecoms reflect, better than any other sector, Spain's ability to engage the global economy and to map out transatlantic strategies in partnership with top international operators.

ment. Telefónica's monopoly services kept Spain insular with remarkably cheap local calls and astronomically high long-distance charges.

The national carrier, wholly privatised since February, is now rapidly rebalancing its tariffs in order to compete with a rival operauled to start delivering services in December.

More importantly, Telefonica has emerged as an international deal-maker in the telecoms business and Retevisión has brought the sector's leading carriers into the Spanish market in a contest that sets the viability of its future business on a firm footing.

Telefónica punched successfully above its weight last month when it broke ranks with Unisource, the alliance of smaller European operators it had formally joined in 1998, to join the Concert venture of British Telecom and MCI of the US. generation, starts out with a The Spanish company said it had entered the peer group that best suited its ambitions and its defection shook global telecoms alignments.

> Telecom. Germany's Mannesmann and Italy's Stet began to prepare competing bids to acquire a 60 per cent stake in Retevisión which the government intends to sell this summer. The group purchasing the second opera-

Earlier this month. France



Retevisión's strategic

potential is certainly high on

domestic power group, who

jointly lead one of the three consortia bidding for the

operator. Endesa is an

aggressive investor in Latin

America and it is an ideal

phone clients in the region.

up from 17 per cent at pres-

a target is Telefónica's new

positioning within the Con-

cert orbit. The Spanish

group plunged into the BT

and MCI venture during a

hectic week of deal-making

The key for achieving such

interests in the area.

Rigorously regulated and tor will steal a march on purchasing it uses Retevisión as part of wider stratcontrolled by the govern- other carriers entering Spain egy in Latin America. at the end of 1998 when the domestic sector is wholly

> The suitors of both Telefónica and Retevisión realised two key facets about the industry in Spain: the potential of the domestic market and the even greater growth prospects of the Hispanic

deregulated.

Telefónica's business clearly reflects both features. regularly reports double-digit growth in revenues from basic telephony in Spain where telephone penetration and line usage are below EU averages. But the brightest jewels in its crown are the string of Latin American operators that it controls through Telefónica Internacional, Tisa, its inter-

Retevisión is forecast to take a domestic market share of some 10 per cent by 2000, but Telefónica is confident that the expansion of telecoms in Spain will ensure continued earnings growth for the group on its home turf. The high returns from the cellular telephone business which was deregulated in 1995 for both Telefónica and for its competitor. Airtel, suggest that such pro-

national division.

jections are not misplaced. The domestic market for basic services alone makes Retevisión an attractive property, but Spain's second operator could acquire even greater value if the group

Concert as its international strategic partner and a share-swap agreement between Telefónica and the Portuguese carrier, valued at \$241m, that will allow the Spanish group to take a 3.5 stake in Portugal Telecom and the latter a 1 per cent stake in Telefónica. Within the Concert and

Portugal Telecom framework. Telefonica is well set to expand in Brazil and in Mexico, two lucrative markets undergoing privatisation and deregulation. With the bulk of the telecoms market in Argentina, Chile and Peru already under its belt, and other assets elsewhere in Latin America, Telefónica is anxious to consolidate its presence in the continent and to become the principal north-south carrier in the Americas

Telefónica gained a key the agenda of Stet and of beachhead in Brazil late last Endesa, the dominant year when it won control of Grande do Sul, and it now has a valuable ally in Portugal Telecom as it prepares to bid for other regional carriers in Brazil.

The Concert alignment partner for the Italian comhas also allowed the Spanish pany's existing telecoms operator to break into Such a strategy is a leaf Mexico, in partnership with out of Telefonica's book. MCI, by taking a 33 per cent Spain has become the largest stake in Avantel, the main competitor to Telmex. European investor in Latin America and the path into

The real value of the Conthe Hispanic world has been cert alliance for Telefónica is mainly forged by Telefonica. nevertheless the creation of Through Tisa, the Spanish Telefônica Panamericana carrier now operates 10m MCI, a 50-50 joint venture lines in the region, compared with 16m in Spain, and it ment, will create a Pan provides services to more American fibre optic netthan 1m cable television subwork capable of providing customers in the Americas scribers and cellular telewith integrated communicasome \$5bn, Telefônica is the also plan to merge their biggest foreign telecom respective businesses in group in Latin America and Puerto Rico and to jointly by 2000 the carrier expects develop services for the 28m-Latin America to account for 50 per cent of its business, the US.

For a once fiercely protected company that was looked upon as a dinosaur, Telefónica has come a very long way and Spain's telecoms sector is very far from heing the Jurassic park it once was. Nowhere else in that included the decision by a sea change taken place.

DIGITAL TELEVISION • by Tom Burns

New satellite TV project sparks a political battle

Bitter conflict has erupted over government moves to obstruct Prisa TV service

television has sparked the nastiest political battle of Mr José María Aznar's first term in office. In the increasingly ill-tempered row, his centre-right government has been accused of turning back the clock to the day's when General Franco muz-

zled the media. The spat is over an attempt by Grupo Prisa - a highly profitable conglomerate whose assets include El Pais, the biggest national newspaper, and Cadena Ser, the most successful domestic radio network – to develop a satellite TV service, Canal Satélite Digital, that within two years will offer first division football on a pay-per-view basis under an exclusive deal it signed with top soccer clubs at the end of

The launch of the service at the beginning of the year by Sogecable, a Prisa subsidiary that is part-owned by France's Canal Plus, has been obstructed at every reg- Prisa media. ulatory turn by the govern-

The government has banned the decoder chosen by Sogecable for the reception of its satellite channels, and it is now attempting to severely limit pay-TV foothall, thus eliminating the company's main selling

For good measure, the govthe creation of a rival digital TV service called Via Digital that is backed by Telefonica, the telecoms group, RTVE, group and put Mr de Polanco network and Mexico's Televisa and a group of minority and the distinguished founshareholders which includes ding editor of El Pais; in the Recoletos media group prison.

owned by Pearson, publishers of the FT. Via Digital, which made

delivering services in Sep-tember using a decoder that has government approval but has yet to be commer-cially tested. It plans to broadcast 35 channels but the opposition Socialist there are doubts about its party. financial viability because it so far at least, are exclusively owned by Sogecable. in a development that is in

theory separate but which Prisa claims is closely linked to its satellite venture. Sogecable's board of directors is being investigated by a Madrid judge over allega-tions of criminal fraud. This was initiated as a private prosecution by a controversial lawyer, by a conservative magazine editor and by a business journalist for-merly employed by El País.

Orders by the judge limiting the movements of Sogecable's board members. including its chairman Mr Jesus de Polanco who is also chairman of Prisa, have been overruled by an appeal chamber; "eccentric" is one of the kinder epithets levelled at the judge by the pro-

The investigation is over allegations that Sogecable illegally financed a subscriber-TV service that began broadcasting 10 years ago with the deposits paid by its clients.

As far as Prisa is concerned, the regulatory moves, the start-up of the rival service and what it considers to be the trumped-up ernment has orchestrated charges brought before the Madrid court amount to a wide-ranging conspiracy that seeks to break the media the state-owned television and Mr Juan Luis Cebrián,

El País, Cadena Ser, the radio network, Canal Plus España, the TV channel its first public presentation which has grown to have of the chattering classes. this month, says it will start have some 1.4m subscribers, as well as friendly media organs, claim that Prisa is being hounded by Mr Aznar's Popular party gov-ernment because it supports

The charge is that Mr lacks the football rights that, Aznar blames the media group's hostility for losing general elections that were held in 1993 and for failing to gain an overall majority in the elections that he won

last year. Since Sogecable's digital TV plans began to run into difficulties with the centreright party in power, the Prisa media has stepped up its criticism of Mr Aznar to the point of alleging that freedom of expression is now in jeopardy under his vindic-

Prisa's case has been forthrightly defended by the Socialist party and in particular by Mr Felipe González, the opposition leader and former prime minister. The latest twist concerns

threats of a jail term allegedly made by the govern-Mr Antonio Asensio, a Barcelona media mogul and an monopoly. initial supporter of the government-backed digital TV venture who switched sides and secured a keynote agreement on TV football rights servedly hostile to the govwith Sogecable.

- columnists and commentators on pro-Aznar newspapers and radio stations charge that Prisa grew in the 1980s because it turned a blind eye to Socialist corruption and obtained favours from Mr González in return - Mr Aznar's government is begining to look uncomfort-

because the government's be inevitable.

The government says

essentially, that it is merely Spain's competition law, enacted in 1989 under the Socialists, which guards against the "abuse of a dominant position" as well as recent EU directives on universally compatible decoders and on wide public access to

top sporting events. It says it has not so much banned Sogecable's decoder, which is used by Canal Plus in France, as insisted that it use a decoder which would be available to all digital broadcasters.

The so far untried decode planned by Via Digital apparently meets this condi-

It also says that digital sersatellite "platform" in order to allow subscribers to use a single aerial or dish and enjoy a greater choice of pro-

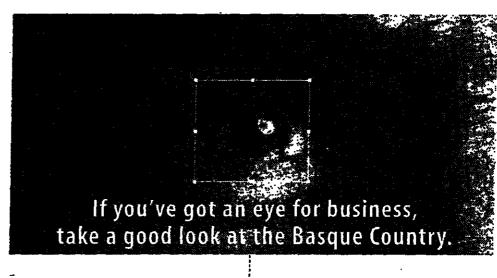
The government insists that rather than intervening plans, it is acting to ensure a level playing field for compement's spokesman against tition and to prevent the start-up of a potential

The fact that Canal Satelite Digital, the potential monopoly, is owned by a media group that is unreernment has clearly focused As the controversy the minds of the ruling Pop-becomes increasingly nasty ular party. But the issue is real enough.

Some media analysts

believe that if the Prisa's digital channel were allowed to go ahead with exclusive pay-TV football, the days of media pluralism in Spain could be numbered; the sector might not survive the financial imbalances created by such a development and This is unfortunate media concentration would

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returns to normal after a triumphant entry by General Franco's natio polarisation and the civil war ensued when the republic turned its back on the Canovas legacy Admit N

COMMEMORATING 1898 • by Tom Burns

Prime minister sets the stage

Mr Aznar is seeking a respectable ancestry for his Popular party

One of Mr José Maria Aznar's lesser-known decisions is his determination to keep abreast with centenary events commemorating 1898. This was a watershed year when Spain lost the remnants of its empire to rebel settlers, aided by US battleships, just at a time when other powers were staking their claims to colonies.

The prime minister's interest - "an obsession" according to one official – is odd, in part because he is held to be a cool-headed pragmatist who has little time for such ideas but mostly because 1898 is a year Spaniards would rather forget.

What is most intriguing about Mr Aznar's involvement in the anniversary is that he is reportedly anxious to use it as a platform for historical revisionism. He wants to vindicate a political system that was blamed at the time for the national humiliation of 1898 and has had little good said about it ever since.

The Philippines went in May that year when Admiral Dewey sank the Spanish Pacific fleet, and Cuba followed suit in July. Spain's Atlantic fleet was sunk a shoot" according to US navy dispatches - for the loss of one American vessel when the Spaniards sailed out to sea from "the pearl of the Antilles", the richest colony in the world.

In what Spaniards call the year of the desastre, a dark mood of introspection took grip of Spanish society and prompted anguished calls for national regeneration. A group of gifted intellectuals. known as the generación del noventa u ocho, the '98 generation, concluded that Spain had, to all intents and purposes, ceased to exist as a nation

announced two broad, and

for national decadence: dictator in the form of Gen-firstly, Spain's politicians eral Franco who was to rule had aped foreign nations and ignored Spain's own roots; and secondly, political gerrymandering and clerical obscurantism had denied society the benefits of European progress.

Either way, the scapegoat was a supposedly enlightened system of alternating conservative and liberal governments that been stagemanaging sham elections for more than 20 years, ever since a military coup stamped out a chaotic republican experiment and ushered in a parliamentary The architect of the 1875

restoration of the Bourbon dynasty was a conservative statesman, Antonio Canovas del Castillo, who deeply distrusted the ability of his countrymen to govern themselves prudently, and who famously remarked that "a Spaniard is someone unable to be anything else."

The '98 generation, led by the philosopher Miguel de Unamuno, and its immediate successor known as the generation of 1914 and which was led by fellow thinker and essayist José Ortega y Gasset, witheringly criticised the petty corruptions and pervading cynicism of the system that Canovas had

The hostility of the intellectuals fuelled the revolu- demic who takes a highly tionary impatience of workencouraged the military to meddle once more in poli-

Fending off army plots and insurrectionary strikes, the system staggered on until 1923 when a dictator, General Primo de Rivera, backed by the king, Alfonso XIII, closed down the discredited

parliament. In 1931, Unamuno and Ortega, who had become the monarchy's foremost critics, were both elected to the reopened parliament when a

republic was proclaimed and Alfonso was exiled. The republic turned its back on the Canovas legacy. intellectuals What Spain got was political

until his death in 1975. Franco's chosen successor, Alfonso's grandson Juan Carlos. restored democracy as well as the monarchy.

Mr Aznar's sally into historical revisionism, as he ponders over the past 100 years of Spanish history, concludes that the '98 generation excessively scorned the politics of late 19th century.

Its diatribes snuffed out the possibility of an evolutionary democracy - and politics, as a result, would lurch between military dictators and left-wing republican There was much that was

worthwhile about Canovas's system for it left a modernising stamp on Spain with a stream of parliamentary acts that overhauled the civil service, local administrations and the legal system and initiated social legislation.

venalities were worse than those that had existed elsewhere, such as the "rotten boroughs" of Victorian Britain

Most important of all, the system could have perfected itself had not the intellectuals criticised it so effectively in the wake of el desastre.

This point is eloquently argued in a recent book, La Libertad Traicionada, (Freedom betrayed) by a Mr José Maria Marco, a young acacritical look at what he calls ity of the '98 intellectuals.

By vindicating the liberal-conservatives of 100 years ago. Mr Aznar is hoping to set the stage for next year's commemoration in a way that serves his political purposes; he is clearly seeking a respectable ancestry for his centre-right Popular party that will dissociate it from authoritarianism of the

Franco period. Mr Marco's polemical book is the first of several that will be published on the theme of 1898. It has already received the prime minister's approval.

He took the unusual step last week of attending its launch party.

BILBAO • by David White

A new face to the world

The museum is the centrepiece of a \$1.5bn facelift and a symbol of Basque power

The Flower, the Fish, the Boot, the Nemo: these are some of the nicknames given to various parts of the new Guggenheim museum, now virtually completed on Bilbao's formerly industrial riv-

As much a sculpture as an exhibition site, the museum seems to have captured the imagination and affection of bilbainos, who have watched it going up for the past 31/2

With its sweeping curves and prows and shiny titanium covering, this showpiece of California-based architect Frank Gehry stands as the emblem of Bilbao's regeneration; its new face to the world. Bilbao, the entry point for

heavy industry into Spain 100 years ago, and up to the 1970s still the wealthiest part of the country, has suffered the long and painful decline its traditional activities - the steel and ships evoked in Gehry's design - and the effects of a 20-year terrorist campaign in the Basque region.

A city which has pockets of 35 per cent unemployment, and which has grown used to seeing riot police, it is hardly known as a centre the leisure industry, except perhaps by merchant

The museum is the centrepiece of a \$1.5bn facelift ment. which will also include, from next year, a new congress and music centre on an old shipyard site, and a new bridge by architect Santiago

A Norman Foster-designed underground railway is already in operation, its seashell-like entrances known

Across the river from the Deusto Jesuit university, the Guggenheim Museum Bilbao is the product of the combined ambitions of the Solomon R. Guggenheim Foundation - which has set out to

PRIVATISATION • by Tom Burns

ence, in addition to the exist-

ing Peggy Guggenheim Collection in Venice - and local authorities.

It is also a symbol of Basque financial autonomy, a Pta20bn public investment made without recourse to central government funds from Madrid.

The money comes from the province of Vizcaya - the special Basque fiscal system means taxpayers pay their tax to provincial authorities rather than to Madrid - and the Basque regional govern-

The land, formerly occupied by warehouses and a factory, was presented by the Bilbao municipality.

The aim is to make this Spain's prime modern art centre, and one of the best in Europe. The building is due to be finished at the end of this month and inaugurated a little later than planned. on October 3.

To mark the event, organisers sought to borrow Picasso's vast Guernica painting, seeing "a historic opportunity" to bring to the Basque country for the first



time a work of great emotional significance, inspired

by the destruction of the town of Guernica by German

bombers during the Spanish Civil War 60 years ago.

The painting, moved from the US to Spain in 1981, now hangs in Madrid's Reina Sofia modern art museum, where experts this month dictated that the canvas was in no state to travel. The decision was widely seen in Bilbao as smacking of jeal-

> Under a 75-year deal, the museum will receive art works on loan from the Guggenheim New York museums, which have capacity to show only about 5 per cent of the total Guggenheim col-

Bilbao museum will be able to display the whole collection in a 20-year cycle, say

in addition, Pta6bn of the for the purchase, over four

tion of 20th century art. More than Ptal.7bn has already been spent

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Sited between a railway line which is due to be pulled up next year, and the river Nervion, and extending underneath a congested suspension bridge, the museum is the focus of plans to reinstate the river as the backbone of the city.

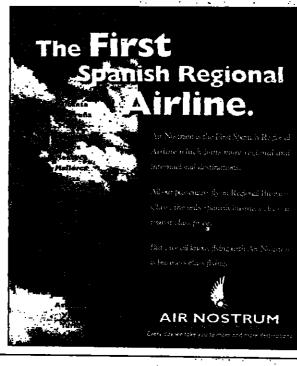
Urban redevelopment of greater Bilbao, with a population close to 1m and 145ha of industrial ruins, is backed by a lobby group, Bilbao Metropoli-30, with more than 120 institutions and compa-The historic centre, on the

right bank, has been fully restored after severe flood damage in 1983. A rehabilitation plan is under way for the run-down district known as Old Bilbao on the other side of the river, also part of the original city founded in 1300, but in recent times better known for prostitution and drugs. Regaining the riverside for

Bilbao is the equivalent of Barcelona regaining its seafront in the transformation it underwent for the 1992 Summer Olympics. And, as it happens. Bilbao town hall is also nurturing Olympic ambitions, thinking of entering a bid for 2012.

The new cultural facilities are aimed at putting Bilbao on the tourist map. The number of visitors to the Guggenheim is expected to reach 500,000 a year by 2000, With more space than the including a large proportion

life that helies its workaday reputation, Bilbao is only a short hop from France, But the green Michelin guide. gives it just one page, with total investment is set aside not even a "mérite un

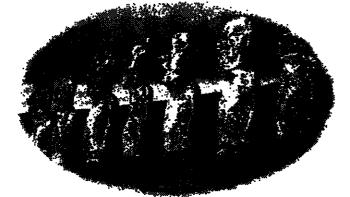


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RICHARG EIUS RICHARD EIUS RICHARD EIUS RICHARD EIUS RICHARD EIUS RICHARD EIUS RICHARD EIUS

public coffers als switched from fixed trapped in a Catch-22 situa- original Frank Lloyd Wright from abroad. Funds and individuals have ments. The government fuelled switched to the change by rushing equity

Receipts swamp

investments Never has so much been privatised in Spain in such a

short space of time. But what is less clear is whether the paring down of the public sector under the incoming Popular party has created a more competitive. transparent and consumerfriendly domestic economy. It is estimated that privati-

sation receipts will total some Pta1,600bn this year - four times more than Mr José Maria Aznar's centreright government had written in to its 1997 budget, and more than the Pta1,500bn realised during the 14 years of Socialist party government between 1982 and 1986.

Critics of the sell-off are to be found not only among trade unionists and on the left of the political spectrum; free-market liberals are also unhappy about the privatisa-

Although the liberals welcome Mr Aznar's Thatcherite enthusiasm for "people's capitalism", they worry that that the government is more interested in the mounting pile of cash realised by the disposals than in stimulating competi-Receipts totalling Pta607bn

flowed in from the February sale of the remaining 21 per cent of state-owned equity in Telefónica, the hugely profitable telecoms operator. They will swamp the public coffers again after the summer when the government plans to offer to the markets half the 66 per cent stake it owns in the no less profitable power group Endesa. This disposal will be worth upwards of Pta750bn.

The most encouraging feature of the privatisation process is that it has nimbly the investment preferences of domestic household savings. As a restrictive 1997 budget reduced borrowing requirements and falling inflation pegged down inter-

through decree laws that reduced capital gains taxes on equity windfalls and by introducing measures that encouraged investors to pick and choose among funds. The Telefónica issue,

which was strongly weighted towards the domestic retail market, was a particularly successful example of the government's wider and deeper share ownership policy. One in five Spanish households reportedly applied for shares in the telecoms operator and the company more than doubled its equity base to embrace some 1.4m shareholders.

There was similar small investor excitement during the April sale of the remaining 10 per cent of stateowned equity in the Repsol oil, gas and chemicals group the domestic retail tranche of this issue was more than oversubtimes scribed - and everything suggests that, come October, there will also be a stampede to buy Endesa stock.

A less encouraging consequence of the disposals is a certain lack of transparency that could have accompanied the privatisation process. This is because the issues have been led and underwritten by big domestic bank groups which are also main shareholders of the companies whose government-held stock is being offered to the markets.

The problem of potentially conflicting interests is inevitable in economies such as Spain's where financial institutions offering a range of banking services are also leading industrial investors. By increasing the muscle of the big banks, the disposals could well have increased the complexity of the prob-

The chief liberal complaint accompanied a big shift in is that there has been too much talk about "people's capitalism" and not enough about effective deregulation to ensure fair competition. The concern was justified in the telecoms sector where est rates, funds and individu- the government found itself bid for Retevision.

Telefónica was followed by the launch of Retevision, the state-owned television signals transmitter which has been reinvented as a second telecoms operator. The government discovered to its chagrin that policies designed to bolster the new operator inevitably penalised the profitability of the

national operator that had so recently soaked up a swathe of household savings. Attempts by the government to fix a low inter-connection fee (the price that Retevisión will have to pay Telefónica for hooking up to its lines) in order to kickstart Retevisión's business were greeted by howls of protest from the longstand-

ing monopoly provider of

telecom services. The government struck what it claimed was an evenhanded inter-connection deal that priced the access fee lower than Telefonica had wanted, but not as low as groups bidding for Retevision had hoped for. Retevisión will be sold before the summer and will begin to deliver services before the end of the year.

Time will tell whether the second operator can flourish under the long shadow of the dominant telecoms group. If it succeeds in doing so, consumers may not necessarily be better off; the two companies will simply share the market as a duopoly. The government's hesi-

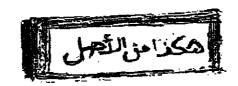
tancy over meaningful deregulation is also sharply illustrated by its approach to the privatisation of Endesa which accounts for nearly 50 per cent of domestic electricity generation and distribution. It has ignored calls to have Endesa broken up in order to stimulate competition in the industry because it is more interested in increasing the company's

Endesa has in the event become even more powerful. At the end of last year it increased its shareholding in two regional power groups and earlier this month it emerged as the joint leader of a consortium preparing a

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TECHNOLOGY

As pressures increase for speedier reductions in vehicle pollution, Leyla Boulton reports on options for achieving this goal

Gear change on car emissions

icholas Abson, a journalist turned fuel cell entrepreneur, helieves the world is on the brink of a transport revolution akin to the car superseding horse-drawn vehicles.

Abson has a deep-seated interest in promoting this view. He is looking for industrial partners with which to manufacture vehicles powered by fuel cells. The cells are made by Zevco, his Belgium-based start-up company.

By generating energy from the reaction between hydrogen and oxygen, fuel cells could greatly help in freeing cities of air pollution, proponents claim, Road transport is the biggest single cause of urban air pollution and a significant contributor to carbon dioxide emissions linked to climate change.

"In 1900 you spent half the time looking after the horse, when along comes the car," says Abson. "All of a sudden, you don't need straw or hay, you just get a canister of gasoline from the drugstore. The same sort of step-change will come from the

But the most important question affecting this and other new technologies designed to tackle air pollution is how far governments can speed the pace of change. Environmental groups fear that powerful established industries have a vested interest in slowing progress.

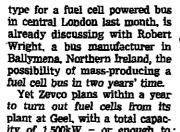
Abson's enthusiasm for fuel cell technology is shared by Daimler-Benz, the German industrial group that makes Mercedes cars, trucks and buses. Last month it paid DM250m (£90m) for a 25 per cent stake in Ballard, a Canadian fuel cell company. Yesterday it unveiled a prototype for

"The fuel cell is on its way and we want to be the first on the bandwagon," says Daimler-Benz. We do not think that air pollution will be a problem for much longer, even with the combustion engine...but the fuel cell has other advantages. Its efficiency is much higher and it is absolutely quiet, too.'

But the world's leading manufacturer of luxury cars and the lone entrepreneur have sharply differing views on how quickly this solution can become reality.

Daimler-Benz believes it will take "years" to achieve its goal of becoming the first mass-producer of a fuel cell powered car because of the time required to reduce the costs of fuel cell systems and to test prototypes

Abson, who displayed a proto-



ity of 1,500kW - or enough to power 100 London taxis - for demonstration purposes, rising in three years to 60,000kW a year. Abson says he can achieve this early result by combining his

fuel cells - based on proprietary technology he acquired from the Belgian nuclear research establishment for £100,000 - with batteries to provide peak power for quick acceleration. Daimler-Renz, however wants

to build a fuel cell vehicle that dispenses with the battery. It is looking for a way to turn hydrogen into a liquid form to power such vehicles.

But Abson claims big comp nies have more than just technical reasons for being slower off the mark with fuel cells than he hopes to be. "The big manufacturers cannot enter the market so soon because the critical mass required for their technology would require them to make millions of units," he says.

"The other problem is they don't want to, because that

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would show the public it could have the technology sooner. What would companies then do with their existing plant to build internal combustion engine

These suspicions are shared by environmental groups such as Greenpeace.

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But pressure for change is coming from state authorities in the US such as California, a pioneer in trying to speed the pace of technical change by requiring "zero emission" vehicles to account for 10 per cent of cars sold in the state by 2003. In the UK, the House of Lords

technology has urged the government to initiate a national fuel cell demonstration project with a UK-based vehicle manufacturer. Most western governments are trying to promote intermediate technologies to reduce emissions significantly until they can be

select committee on science and

gramme based on deadlines in 2000 and 2005. . A central issue here, as with

fuel cells, is how far the speed of change can be increased by regulatory and financial pressures

The talks, however, have prompted a three-way dispute between carmakers, the petroleum industry and EU institutions over calls for the 15-nation bloc to adopt quickly Swedishand Finnish-style standards for low-sulphur diesel.

Johnson Matthey, the world's verters, says low-sulphur fuel is vital for the proper functioning of new traps it has developed to remove 95 per cent of particu-lates emitted by diesel engines. It is closely aligned with the carmakers, which feel that the oil industry should be made to carry a bigger share of the burden of the European Commission's "auto-oil" proposals.

demanded that the Commission toughen its proposals to allow member states to provide financial incentives for low-sulphur fuels from 2000, with a view to making them mandatory by 2005.

The parliament has used a report prepared for the Finnish and Swedish governments by Arthur D Little, the management consultancy, to attack the Comeliminated. Negotiations have mission proposals. The report begun in the European Union to says the costs to refiners of agree new environmental stan- switching to low-sulphur diesel dards for car exhaust emissions could be cut by 55 per cent by and fuels, in a two-stage pro- 2005 from the level it had projected for 2000.

But Michel Flohic, deputy director-general of Europia, the EU oil industry lobby group, argues that the environmental benefits of the move are unproven against an estimated cost of Ecu30bn (£20.88bn) of converting EU refining capacity.

The Commission hopes to get its proposals for fuel quality and emission standards for 2000 agreed by European environment ministers as early as possible. But the road towards proposals being adopted is fraught with difbiggest producer of catalytic conficulty, with Johnson Matthey warning that early agreement on 2005 standards is necessary to give industry sufficient time to adapt its products.

How long will it take fuel cells to replace the internal combustion engine? Johnson Matthey, which is also sole supplier of electrodes to Ballard for the manufacture of fuel cells, is not prepared to venture a public guess. The European Parliament has It believes that fuel cells are unlikely to lead to a displacement of combustion engine vehicle manufacturing for at least a decade. It sees a market for low-sulphur fuels for at least "10 to 15 years after 2005".

Intelligent way to drive

ithout benefit of human two Honda Accord cars will this summer cruise a stretch of Californian freeway. Driving California, Berkeley, and Houda, the Japanese carmaker, is a high-profile example of the independently detect and avoid an obstacle placed in their path. private-public partnerships which federal and state The cars will move towards each other, each informed by a governments in the US hope will underpin their efforts to install

computer-linked video cameras intelligent transportation systems (ITS) nationwide. and magnetometers which 'read' Automated highway systems. conditions and direction from such as the Berkeley-Honda project which starts road-condition tests in August, When the cars come within are the showpieces of federally-sponsored integrated 20m of each other, a wireless local area network will initiate

programmes in four regions of Attention is focused on southern California's "priority corridor" between San Diego and Los Angeles because of its congestion, its importance as a conduit for trade, the state's rich

high-technology resources and

Los Angeles' and southern California's reputation as the gridlock centre of the world, is one of the most enduring myths to fog the region's reputation.

Traffic jams are frequent, as to any heavily populated area, but dead-stops are comparatively rare. The westward leg of Los Angeles' Santa Monica Freeway, for example, is reputedly the busiest road in the US. But even before the latest installations in its complex ITS management programme, the 350,000 vehicles a day which travelled the 17-mile stretch managed an enviable average speed of 30mph.

Last autumn saw the completion of the first phase of the Santa Monica Smart Corridor, an integrated system

based on sensors, closed-circuit surveillance cameras. computerised traffic lights and on-ramp meters which govern the rate at which vehicles join the freeway flow.

At times of congestion, traffic can be diverted from the freeway and its approaches to five parallel streets where the phasing of traffic lights is automatically adjusted to allow for changes in volume. Two roadside radio stations,

which receive data updated every minute from radio and television stations and a web site, provide travellers with supplementary information.

Preliminary studies, which are being checked against real-time experience, predicted an increase of up to 5mph in average speeds and a 12 per cent decrease in the

average time taken to pass through the corridor.

Much can be achieved with existing technologies and there is a great deal in the pipeline, but the biggest burdle is the cost of developing, installing and putting together the experiences and benefits of such experiments into a statewide ITS.

Only 10 per cent of the \$48m (£29.6m) spent on the Santa Monica project has come from the private sector. The task now is to identify the benefits to travellers and taxi, truck and bus companies, and put them into marketable services.

Without the motivation of profits, the private sector will remain reluctant to join the ITS revolution. And without private investment, the revolution estimated to cost the nation \$425bn over the next 20 years could be a long time coming.

Christopher Parkes

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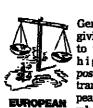
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ss-Section contact Melanie Miles

Sex bias rules 'unlawful'



giving priority to women for high-level posts are contrary to European law even

viso allowing reasons specific to a male candidate to preliminary opinion of the Advocate General of the European Court of Justice.

The case arose out of proceedings brought by Mr Hellmut Marschall, a German a promotion. He was told female candidate. Although they were both equally suitable, because fewer women than men were employed in the relevant pay and career bracket the woman had to be promoted under German

Mr Marschall brought legal proceedings seeking an order that the local authority should appoint him to

Because of doubts that the German law in question was compatible with the European equal treatment directive, the case was referred to the European Court.

Advocate General Francis Jacobs, whose opinion is not binding on the Court. emphasised that the Court was not being asked to rule on the desirability of positive discrimination or affirmative action in general. asked concerned solely the conformity of the German law with provisions of the equal treatment directive.

Mr Jacobs reviewed the Court's case law in this area and, in particular, the 1995 Kalanke case. In that case the Court concluded that national rules which guaranteed women "absolute and unconditional" priority for appointment or promotion, went beyond the promotion of equal opportunities, and over-stepped the limits of the exception for such promotion contained in the direc-

Mr Jacobs stated that it was clear the German rule was discriminatory and

German rules therefore contrary to the directive unless it fell within the scope of the exception.

Germany, the European Commission and several other European Union member states had submitted to where they the Court that the flexibility include a pro- of the German rule and, in particular, the existence of the proviso under which reapredominate, according to a sons specific to the male candidate could predominate, rendered the rule compatible with European law.

Mr Jacobs disagreed. In his view the distinction between equality of opportuteacher, who had applied for nity and equality of result which lay behind the reasonthat the job would go to a ing of the Court in Kalanke was conceptually clear. It was normally apparent on which side of the line a given measure fell and in the present case, the proviso to the German rule did not affect the conclusion that

> the rule was unlawful. He noted that, if the proviso were applied, it merely displaced the rule giving priority to women in a particu-

It did not alter the discriminatory nature of the rule in

Mr Jacobs observed that in any event the proviso could only make the rule compatible with the directive if it was itself unobjectionable. He did not consider that to be the case

The Advocate General found that the proviso appeared to envisage that so-called "traditional secondary criteria", such as marital or family circumstances, which were themselves dis criminatory, would be applied where the proviso was relied on.

If an absolute rule which gave priority to women on the ground of their sex was unlawful, then a conditional rule which either gave priority to women on the ground of their sex, or gave priority to men on the basis of admit tedly discriminatory criteria, was certainly unlawful.

v Land Nordrhein-Westfalen, Opinion of Advocate General Francis Jacobs, May 15 1997.

Gray for new **UBS** operation

UBS, Switzerland's most powerful bank, has snubbed the top management of PDFM, its UK fund manager, and turned to NM Rothschild, the UK merchant bank, to find a chief for its newly independent Swiss asset management operation. Roger Gray, 39, head of Rothschild's institutional asset manage ment business, will head UBS Asset Management Switzerland

The Swiss banks are among the world's biggest fund managers, yet the performance of their Swissbased fund managers has not been as good as some of their international competitors.

Last year UBS announced that it was spinning off its Swiss fund management operation into an independent entity and acknowledged that this was being done because institutional customers accorded "greater credibility" to a company which was being run independently of the rest of the group.

By contrast, PDFM manages assets of SFr120bn, and its success has been credited to the fact that it executive vice-president of

length from the rest of UBS.

UBS did not make a public announcement of Gray's appoint-ment and has not provided any details of his qualifications for one UBS's fund management

Gray will report to Gian Pietro Rossetti, head of investment advice and fund management in Switzerland, which suggests that he will not be the man responsible for improving the group's overall return on its fund management business and building its presence in the all-important US market.

Nevertheless, there has been speculation that UBS's decision to look beyond PDFM for its new Swiss investment chief may be partly due to the fact that PDFM's own performance has lagged behind the competition recently because it has been over-cautious

William Hall, Zurich

Scalise leaves Apple for trade body

try trade group. Gil Amelio, chairman and chief executive. He joined Apple 15 of the most sensitive posts in months ago. Amelio recruited him from National Semiconductor where the two had previously worked together.

Scalise's departure from Apple comes as the personal computer company is struggling to reverse a sharp decline in its market share and return to profitability.

"I feel that we've addressed the issues that Apple had to tackle to for five more years get back on the road to profitability, and there's a team in place to get the job done," Scalise said. Apple recently revamped its top

executive team to include several former managers from NeXt Software, the company run by Apple co-founder Steve Jobs that was acquired by Apple earlier this year. Among Scalise's responsibilities at Apple has been management of the division that makes its Newton

hand-held computers. His depar-

ture has sparked renewed speculation that Apple may spin-off this product group.

Scalise, 63, is heading back to the

president of a Silicon Valley indus- will become president of the Semi- I was having such a good time I conductor Industry Association, a Scalise was "right-hand man" to trade group that has spearheaded

battles on behalf of US chipmakers. Prior to joining Apple Computer, Scalise served as chief administrative officer for National Semiconductor. He has also served as a senior executive at Maxtor. Advanced Micro Devices, Fairchild

Semiconductor, and Motorola. Louise Kehoe, San Francisco

Ratliff signs on

Robert Ratliff, the 65-year-old executive chairman of Ageo of the US. one of the world's four biggest tractor makers, clearly relishes his job. He has decided to spend another five years at the helm of the company, which he has guided since it started seven years ago.

Over this period. Ageo has grown rapidly, mainly through Rathiff's policy of acquiring well-known tractor companies around the world such as US-based Massey-Ferguson and Fendt of Germany. Ratliff said he had decided to

stay in a full-time executive's role semiconductor industry, where he after "taking a good look" at the

has always been operated at arms operations, has resigned to become has spent most of his career. He possibility of retirement. "I decided didn't want to leave," he said.



started, had sales of \$2.3bn, making it the third big gest US tractor company after Deere and Case. New Holland of Italy is the final member of the world's big four

farm equipment companies. Ratliff has hinted that more acquisitions are likely. His goal is to increase Ageo's sales by a further \$1bn a year over the next two to three years, most of this coming from buying up companies.

Industry watchers believe Ratliff will spend most of his time in a strategic role, scouting for likely takeover targets and also having a hig say in how new companies are integrated.

Much of the day to day management is in the hands of Jean-Pierre Richard, Ageo's chief executive, who joined last year from Insitufoam Technologies.

Peter Marsh, London

ON THE MOVE

in New York.

■ Warwick Jones has joined DRESDNER KLEINWORT BENSON as a senior vice president and head of research based in New York. He will also act as a senior analyst for Latin American mining, Since 1994 Warwick has been a senior mining analyst for Robert Fleming

SUISSE FIRST BOSTON has

left the group. As a member

of the executive board of

1996, Hug was initially

Credit Suisse from 1987 to

responsible for commercial

banking, North America and

■ Jean-Pierre Crinelli has been appointed as chief operating officer of KAUFEL GROUP, an international company specialising in the design, manufacture and distribution of emergency and other lighting products and systems. ■ BANKERS TRUST has

appointed Richard Jackson as managing director and senior banker to head the firm's corporate coverage for clients located in the Middle East. Previously, Jackson served as president and chief executive of Citistate in Washington DC. ■ Rudolf Hug, executive board member of CREDIT

C-409/95: Hellmut Marschall

various Swiss branches. From 1993 he was head of the international business

■ Ronald Allen, chief executive, chairman and president of DELTA AIR LINES, has announced his retirement on July 31. Allen, who will also resign from the board of directors, will work with the board to find a successor and will stay on as a consultant and advisory director.

■ STANDARD CHARTERED BANK has appointed Peter Wong as head of personal banking, Hong Kong and China. He will based in Hong Kong. Prior to joining he was Citibank's director of sales, services, and distribution channels for North Asia.

Erling Naper has been appointed president of the INTERNATIONAL UNION OF CREDIT AND INVESTMENT INSURERS (BERNE UNION) Naper has been vice-president of the Berne Union since April 1995. His appointment follows the death of former oresident Gerhard Praschak ■ AUSTRALIA & NEW ZEALAND BANKING

GROUP has appointed Peter

Marriott, currently group

general manager for credit/

risk management, as chief financial officer and company secretary. ■ SALOMON BROTHERS

together with its Brazilian affiliate Banco Patrimonio, have announced that former Brazilian Minister of Finance Mailson F. da Nobrega has joined the firm's Brazilian team as a consultant. In this capacity da Nobrega will provide political and economic advisory services to the

firm's clients. ■ Keith Price has been appointed to the board of ICF KAISER INTERNATIONAL. Price is

currently a consultant to various US and international engineering and construction companies. ICF Kaiser is one of the United States' largest engineering. construction, program management, and consulting services companies.

■ TEVECAP, Brazil's leading pay television operator and programming distributor, has appointed Raul Rosenthal as chief executive officer. He joins from Abril, TVA's parent HITACHI SOFTWARE, a

division of Hitachi Europe, has appointed Robert Webb as business development

manager specialising in the JP1 systems management product set and Eric Wells as technical support

consultant. ■ The ARMAGNAC HOUSE OF JANNEAU has appointed Willie Phillips, 57, as managing director. He joined the company in early May. Phillips was managing director of Macallan -Gleniivet from 1979 until its takeover by Highland Distillers and Suntory in

The Hong Kong government has approved a one-year extension to the appointment of Anthony Neoh as chairman of the SECURITIES AND FUTURES COMMISSION,

watchdog. ■ Italy's ROLO BANCA has appointed Carlo Pesenti to its board. He will serve until the next annual shareholders meeting, taking the place of the recently

the local securities

deceased Giorgio Rossi. ■ Sergio Siglienti, chairman of Italian insurer ISTITUTO NAZIONALE DELLE ASSICURAZIONI has been appointed chairman of the holding company which will control Banco Di Napoli. Earlier this year, Italy's Treasury agreed to sell off a 60 per cent stake in the bank to INA and Banca Nazionale del Lavoro. ■ Colombia's BANCO COMERCIAL ANTIOQUENCO -(BANCOQUIA) has

appointed Gabriel Jaramillo Sanint to the post of president. He replaces Jorge Julian Trujillo Agudelo, who resigned. ■ HOECHST has appointed Martin Fruehauf, former

chief financial officer, as head of the group's supervisory board. Fruehauf, who retired from Hoechst's management board last year. will succeed Erhard Bouillon.

Kris Wadia has been appointed head - database and direct marketing, by the OVERSEAS-CHINESE BANKING CORPORATION Singapore. He was previously regional circulation and marketing director with Pearson Professional (Asia Pacific), part of Pearson. ■ NIKKO SECURITIES.

Canada, has appointed William G. Mclean, 38, as president and chief executive. Since 1994, he has been responsible for institutional fixed income sales at Levesque Beaubeien ■ Wayne Meikle, a director at financial technology firm BRAID SYSTEMS, has been appointed to head Braid's office in Singapore, from where he will run operations in Singapore, Hong Kong. Manila and Melbourne.

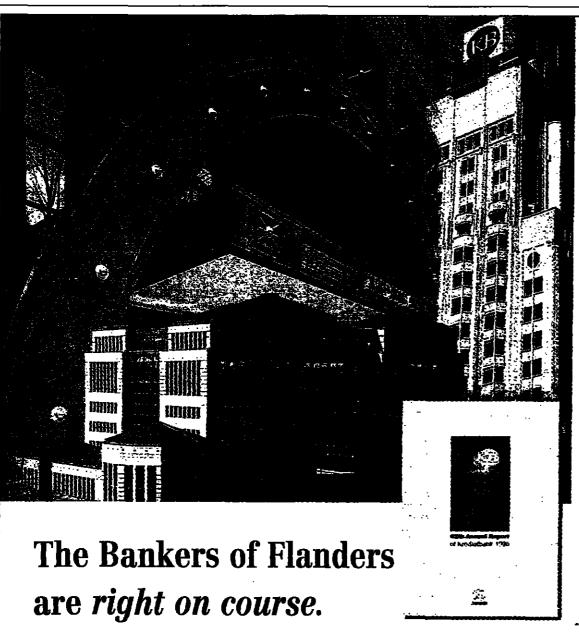
■ Deborah Foye Kuenstner and Paul Warren have joined PUTNAM INVESTMENTS' international equities group as senior portfolio managers in the core and value team. Kuenstner joined Putnam from DuPont Pension Fund Investments in Wilmington and Warren joins from IDS Fund Management in Hong

■ Allen Horlick has been appointed president and managing director, NBC Europe. He is currently president and general-manager of WRC-TV. NBC's owned and operated television station in Washington DC.

International appointments

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You will find further information in the Annual Report, available on request by writing to: Kredietbank, Herwig Bauwens, Head of Financial Communication (8381), Havenlaan 2, 1080 Brussel or by

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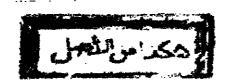
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From the profound implications EMU will have within the major European economies to an in-depth analysis of how companies of all sizes will be affected, the FT Guide has all the answers

> FINANCIAL TIMES No FT, no comment.



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realive history greated in Lond William Pac · 持續 微 7.1

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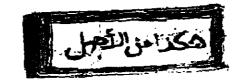
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MERNATIONAL

BERLIN

e Swas artist in 1939 and 1940. the cycle of 16 works

PROGREMME SIRE



ARTS

Renaissance pomp to rococo decadence

Venice's commercial and creative history has been recreated in London, writes William Packer

Serene Republic, whether in high renaissance pomp or rococo decadence, is so familiar, from Carpaccio to Tiepolo, that we tend to take the art and industry that sustained such magnificence for granted. Those richly brocaded Titian nobles, those Veronese banquets, all silks and glitter, those Longhi ladies seductive in velvet skirts and lace fringes, off to the ridotto with masks to hide their blushes. But who made it all? Where did it come from?

Venice rose to great power, of course, on the strength of her trade. "Once did She hold the gorgeous East in fee indeed, and it would be easy to suppose that all such rich stuffs simply came in by boat. Up to a point they did, but usually as raw material. The Venetians were not just traders, but makers and manufacturers too from the earliest times, making rather more than the gew-gaws that seem to satisfy the modern tourist.

The first craftsmen's guilds were founded in the 13th century and survived, jealously guarding their secrets and prerogatives, until suppressed, along with the ancient Republic herself, by that prescriptive, protosocialist 28-year-old. Buonaparte, in 1797. The various parishes and *sestieri* were soon colonised by particular crafts and trades - the furriers around Campo S.Margarita: the dvers and silk-weavers out in Canareggio; the hatters near S.Lio; the woolworkers near what is now

There is a Dresdner

Street Land

he image of live on in the streets they Venice, la Seren- once dominated. The Merissima, that Most ceria, the street of the haberdashers, is still the principal shopping path from S.Marco to the Rialto. The calle dei Botteghe runs from the door of S.Stefano towards S.Samuele where, half-way along, the appropriate sign of an old boot may still be seen, carved above the door of what is now a smart shop.

erenissima. the

exhibition now at the Accademia Italiana, at once sets out and celebrates this rich social, commercial and creative history. With a nod towards the once-traditional fair in the Piazza on Ascension Day, it takes each broad area of interest, setting out the work in wooden booths, just as the guilds themselves showed off their wares. It is splendid stuff, a choice trawl through the civic museums of Venice, the Correr especially, and other private and specialised collections. But rich as it is. it is made admirably clear by this manner of display, informative, intriguing and readily assimilable.

The history is there for the reading, through the development of Venetian taste and fashion, refinement and decadence, rise and fall though by the very nature of the chance survival of the enhemeral, the weight of emphasis rests on the later period, particularly the 18th century. But fascinating though that history is, Venice "born to bloom and drop", we are thrown back onto the objects, not as example and illustration to a S.Croce; the shoemakers exquisite objects, indeed near the Frari. Their names works of art in the



'Angela Adomi Shardelini': seductive in velvet and lace

dense, dull stuff except to the specialist. But here these filmy, light confections seem to live in the air. Indeed they were thought of in such terms, punto in aria, almost unique to Venice. And shoes a kind of sculpture? Why not, when we see these platform soles from the late 15th century, 20 inches high, like thigh bones, to be slipped onto the tiniest of feet. An 18th-century postillion's boot stands like a coal-scuttle, in the form. Lightly puffed-

And there are the clothes, for Venice was the glass of fashion and the mould of form almost to the last. The art of tailor and dress-maker is beautifully shown, stomachers and corsets spread out like fans, embroidered waistcoats, tailcoats and tri-corn hats. They all have something of the same sculptural quality, if somewhat softer, especially the women's dresses, so rich upon the surface and yet so simple

clear proof against lightning.

out, bodices above and panniers below, they seem to float, "like swans asleep", through the display.

It is a most enjoyable exhibition, full of oddity and delight, with its pattern and sample-books, its fans and embroidered mittens, its brocaded caps for the manabout-Venice to put on at home when he took of his wig, its horn-rimmed tinted specs, its silk purses. And through it all there is to be caught, perhaps, an authentic whiff, a glimpse in the

long gone. "Dust and ashes dead and done with, Venice spent what Venice earned": maybe, but a ghost still

Serenissima - the Arts of Fashion in Venice 1200-1800: The European Academy & the Accademia Italiana, 8 Grosvenor Place, SW1, until July 20. Sponsored by the Italian Trade Centre, the Guild of Master Shoemakers of the Brenta; and Magic of

Rachele Stanisci, both personable. But it took two non-Italians to ignite real comic sparks: the delectable Ameri-

can mezzo Suzanna Guzman as the King's dodgy sister. and the Welsh Stuart Kale as his secretary, an Ealingquality study in sly nods and winks. If Paisiello and Casti never achieved the comic drive of a Mozart buffo opera, the work

to animate them with his revealed lyrical riches as it went on (and on), and some beautiful orchestration. By the end, one was quite won over. And the ending is delightful: out of the blue, the "composer of Il re Teoexiled Sultan seemed doro", grateful for the inspiration that has made his board roles; and Marcello opera a hugely profitable Lippi had to sing the duped success, buys the hapless King's way out of debtors

Casti had one bright idea

Opera/Andrew Clark

Courageous Britten

Wingrave, Sir Philip Wingrave reaches up to his grandson's dangling corpse, and sings the family balled about steadfastness in battle Moments earlier, the Wingraves had shunned their young scion for defying family military tradition, simply does not ring true: it Owen's death, of course, contradicts the period flamakes everything all right. As long as the Wingraves die fighting, even if the battle is against themselves and their past, the family can hold its head high.

By resisting the temptation to go soft in this scene, and instead playing up its dramatic irony, Robin Phillips's staging rams home Britten's pacifist theme in a far more telling way than even the composer can have intended. It sets the seal on a production which, though by no means flawless, is a welcome addition to Glyndebourne's Britten repertory. Glyndebourne had

touchy relationship with Britten during his lifetime, but has done him proud since his death. The festival's decision to take the 1995 Touring Opera production of Owen Wingrave into its summer season required courage. This is the leastknown and least-loved of Britten's operas - there were a good number of empty seats at the first night last Thursday - and it is also the most difficult to stage successfully.

Those difficulties have nothing to do with the television format for which Britten originally conceived the work. As testified by the composer's former assistant, Colin Graham, in the Glyndebourne programme book, Britten always had his eye on a stage production. Performances elsewhere have proved that there is no practical problem which an imaginative director cannot

The real reason for the opera's Cinderella status is its lack of ambiguity - a fault unfortunately highlighted in this revival, directed by Daniel Dooner.

t the very end of Although Hisham Ali's sinthe Glyndebourne gle set is evocative and spaproduction of Owen clous, it tends to underscore the opera's monotone pace. It is no match for the Hyde Park scene, where a contrast between the splendour of military parade and the violence of Owen's battlefield vision is essential. And the slide-show in the Act 1 finale vour of Ann Curtis's Edwardian costumes, and is no more successful than Britten's dinner-table scenario in illustrating the hidden thoughts of the Wingrave bousehold.

> evertheless. I would recommend this production, because even below his best, Britten - like Verdi - is still a fascinating theatre composer. The score is a masterpiece of economy and description: Ivor Bolton and the London Philharmonic vindicate it in a myriad of nerve-tingling moments, not least the ecstatic glow of the Peace aria. Bolton uncovers more tension and torture than this music has traditionally yielded, and the orchestral responses are thrillingly

Gerald Finley is an extremely impressive Owen: singing with gently-focused tone and crisp diction, he is the picture of well-bred dignity. Neil Jenkins's Sir Philip does not entirely convince – he is simply not forbidding enough - while Christopher Ventris turns Lechmere into a chirpy, eager-to-please commoner. Elizabeth Gale repeats her neurotic Mrs Julian. Eiddwen Harrhy her pale Miss Wingrave. The problem with all the Paramore women, including Ann Taylor's childishly manipulative Kate, is that they are too heavily caricatured. Steven Page and Vivian Tierney, as the Coyles, have an easier job, and they make the most

All in all, then, a worthnot enough to win over the



Gerald Finley and Christopher Ventris

Dresgen Music Festival/David Murray

Italian connection

Musikfestspiele every year, for two Not enough people know that. Though Dresden has been one of Europe's great musical capitals for some three centuries, it got lost for too long behind the Iron Curtain; and although many westerners remember that saturation fire-bombing by opera-house. Only the lofty the Allies in 1945 reduced Frauenkirche, Dresden's the centre of this venerable, beloved "Church of Our Lady", awaits reconstruction cultivated city to near-rubble (and killed something like 170,000 people), fewer know - due for completion in time sary in 2006, which looms what has become of it since. larger for Dresdeners than the mere millennium.

What has become of it involved restoration on a heroic scale, and has taken a long time. One by one the grand edifices of the Altstadt, the old city, have been faithfully rebuilt from the original plans, using the old

holocaust: the grand baroque pavilions of the Semper (about which more another day) and its famous orchestra, the Staatskapelle, Zwinger with its great collecnot to mention the Dresden tion of paintings, the municipal Schloss, the Kreuzkirche, the marvellous Semper Philharmonie and the MDR Radio Symphony.

resden likes to be on the Elbe", and for the city's 800th anniver- its close musical connections With this splendid setting on the river Elbe, it would ener in Elbflorenz", from the and Don Giovanni. Renaissance to the present be strange not to have a fes- day. For the occasion, the tival. There are many guest performers, but Dresden has festival's director Michael Hampe chose to revive Paisa distinguished home team: iello's opera *Il re Teodoro in*

"heroic-comic drama" from 1784, in the charming State Theatre.

It was rewarding to hear, but for a light comedy it made a long sit: the audience shrank during the interval. That was a pity, for the known as Ger- imaginative colour and vari-many's "Florence ety of the score came into ety of the score came into much sharper focus in Act 2. It impressed Mozart greatly with Italy go back a long at its Vienna premiere, and way. The particular theme of left unmistakable marks on this year's festival is "Itali- his own Marriage of Figuro

Paisiello's librettist Casti concocted the plot from a ludicrous historical episode, the brief reign of an obscure Westphalian baron known as

which is why we find him in Venice, hiding from creditors. The situations and characters, if not the basic story, are pretty much out of stock, though Hampe strove usual care for homely

human detail.

Among the mostly Italian cast, even buffo veterans like Alberto Rinaldi's King and Claudio Desderi's rampant slightly muted in their pasteinnkeeper Taddeo with a sore throat. The conven- prison. tional young lovers were Maurizio Comencini and after all.

May 31

and Brahms. Part of the by Christopher d'Amboise to Ludwigsburger Schlossfestspiele;

■ MADRID Museum of the City of New EXHIBITION York Tel: 1-212-534-1672 Fundación la Caixa Tel: 34-1-4354833 Madrid-Barcelona, 1930-1936. A chronicle of two Cities: exhibition examining the political and cultural histories of the two PARIS Spanish citles during the country's civil war. Artists

MUNICH EXHIBITION Neue Pinakothek Tel: 49-89-23805-195

represented include Picasso

Mîró, Dalí and Gargallo; to Jul 27

 Claude-Joseph Vernet. 1714-1789; exhibition of work by the French painter who worked for King Louis XV as a sea and landscape painter. Shown alongside the pieces by Vernet are a number of works by his contemporaries, including Lorrain, Boucher and Dughet; to Jul 6

NEW YORK

CONCERT Alice Tully Hall Tel: New York Chamber Symphony: with conductor Gerard Schwarz, perform works by Weill and Beethoven; May 31

DANCE New York State Theater Tel: 1-212-875-5570 Circle of Fifths: choreographed music by Glass, performed by the New York City Ballet; May 31 EXHIBITION

 A Dream Well Planned: The Empire State Bullding: display featuring photographs, drawings and models; to Dec 7 CONCERT

Centre Georges Pompidou Tel: 33-1-44 78 12 33 Ensemble Intercontemporain: performs works by Zimmermann, André, Neuwirth, Stockhausen and Maresz; May 29

VIENNA CONCERT

Konzerthaus Tel: 43-1-7121211 Wiener Philharmoniker: with conductor Nikolaus Harnoncourt and violinist Gidon Kremer in works by Berg and Schubert; May

EXHIBITION 20er Haus Tel: 43-1-7996900 Valle Export: Split: Reality: display of work by the multi-media artist who uses photography, film and video to examine the relationship between the human body and new technologies; to Jun 15

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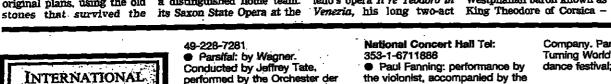
European Money Wheel Nonstop live coverage until 15.00 of European business and the financial markets

17.30 Financial Times Business Tonight

CNBC: 08.30 Squawk Box

10.00 European Money Wheel

18.00 Financial Times Business Tonight



■ BERLIN

Kupterstichkabinett -Sammlung der Zeichnungen und Druckgraphik Tel: 49-30-26629598 Paul Klee – Späte Zeichnungen: display of drawings produced by the Swiss artist in the years 1939 and 1940. including the cycle of 16 works emitted "Der Infernet Park";

■ BOLOGNA

to Jun 8

OPERA Testro Comunale di Bologna Tel: 39-51-529901 La Brocca Rotta: by Testi. Conducted by Massimo de Bernart. The programme also includes a performance of Cavalleria Rusticana by Mascagni;

BONN

Oper der Stadt Bonn Tel:

49-228-7281 Parsifal: by Wagner. Conducted by Jeffrey Tate. performed by the Orchester der Reethovenhalle Bonn and the Oper der Stadt Bonn. Soloists Include Harry Peeters, Stephen Richardson and Franz-Josef Selia: May 29

■ COLOGNE

EXHIBITION Museum Ludwig Tel: 49-221-2212379 Jasper Johns: retrospective exhibition devoted to the work of the American artist spanning four decades of artistic achievement, from his early paintings of flags and targets to recent densely layered canvases. Drawn from public and private collections throughout the world, the exhibition comprises approximately 200 paintings. works on paper and sculptures. including recent work never before shown to the public; to

■ COPENHAGEN

Jun 1

OPERA Det Kongelige Teater - The Royal Theatre Tel: 45-33 69 69

 Der Freischütz: by von Weber. Conducted by Jan Wagner, performed by the Royal Danish Opera. Soloists include Christian Christiansen, Irene Theorin and Lise-Lotte Nielsen: May 30

DUBLIN CONCERT

National Concert Hall Tel: 353-1-6711888 Paul Fanning: performance by

pianist David Brophy. The programme includes works by Mozart and Brahms; May 30

CONCERT

The Queen's Hall Tel: 44-131-6683456 Yevgeny Morozov: the pianist performs works by Chopin, Liszt and Schumann; May 28

■ LONDON CONCERT

Barbican Hall Tel: 44-171-6384141 London Symphony Orchestra: with conductor Christian and Beethoven; May 29 44-171-2221061 Christopher Maltman: performance by the baritone. accompanied by the pianist Malcolm Martineau. The Schubert: May 28

DANCE The Place Theatre Tel: 44-171-3801268

1

. :

and Schubert, May 30

the violonist, accompanied by the EXHIBITION EDINBURGH

Thielemann in works by Strauss St. John's, Smith Square Tel: programme includes works by Wigmore Hall Tel: 44-171-9352141

The Emperor Quartet: performs

works by Mozart, Wolf, Strauss

No-No: choreographed by Kenneth Kvarnström to North African music, performed by the Helsinki City Theatre Dance

Company. Part of The 1997 Turning World contemporary dance festival; May 28, 29

National Portrait Gallery Tel: 44-171-3060055 Pursuit of Beauty: exhibition examining the eternal quest for beauty by both sexes and changing notions of what beauty actually is. The display has interactive elements, including the opportunity for visitors to try on top hats, wigs, corsets and doublets. A number of portraits from the NPG's collection will be exhibited; from May 30 to Sep 7 Victoria & Albert Museum Tel: 44-171-9388500

 The Cutting Edge: 50 Years of British Fashion: exhibition tracing the history of British high fashion from 1947-1997 by exploring four distinct themes: Romantic, Tailoring, Bohemian and Country. Over 150 garments drawn from the V&A's Dress Collection are displayed; to Jul 27

■ LOS ANGELES DANCE

Ahmanson Theater Tel: 1-213-972-0700 Swan Lake: choreographed by Matthew Bourne to music by Tchalkovsky, performed by the Center Theatre Group; to Jun 15

■ LUDWIGSBURG CONCERT Residenzschloss Tel:

49-711-2555555 Guarneri Quartet: performs works by Schubert, Medelssohn **Martin Wolf**

A monetary constitution

The various criticisms of the chancellor of the exchequer's decision to grant the Bank of England operational independence are wrong on all counts

offset the loss.

This matters because higher

inflation cannot bring

enduring benefits to real

output. The alternative view

- that the printing press

turns paper into wealth - is

as plausible as the alche-

mists' belief in a stone able

to turn base metal into gold.

between targets for inflation

and money GDP, this is a

small matter. The former is

probably better, partly

GDP must be evaluated

when forecasting inflation,

inflation targeting cannot

ignore real activity. But it

also will not prevent fast

growth, as is so often

alleged. It only halts infla-

All the same, the formula-

tion of the current target -

as 2.5 per cent inflation or

less – is a mistake, because

it suggests 2.5 per cent is a ceiling. "Or less" should be

deleted. The aim should be

the highest level of eco-

nomic activity consistent

The fourth objection is to

of England. Contrary to pop-

ular wisdom, its record

impressive. It has been right

tionary growth.

achieve in the US.

because it is clearer. Since

As for the difference

Mr Gordon Brown, the UK's new chancellor of the exchequer, deserves congratulations for giving operational the parliament. independence to the Bank of England. As important, he has provided a highly satis-

factory alternative to UK could not have been over membership of the planned European monetary union. Many on the left already condemn the chancellor's monetary policy has been gross domestic product. for decision as another in a found wanting the country long list of betrayals by has suffered two of the larg-Labour governments. Many on the right denounce it as a violation of parliamentary since 1950. sovereignty. Both groups The second criticism is are wrong. He has created a that operational indepensensible division between

operational accountability. Five principal criticisms of Mr Brown's innovation have been advanced. • The system introduced after sterling's expulsion

from the exchange rate mechanism in September 1992 has been tested and found excellent. Dividing responsibility for fiscal and monetary pol-

icy is foolish. ● Inflation is a silly target for monetary policy. • The Bank of England is incompetent and hysterical about inflation.

 The time is not ripe. Mr Brown's decision, complained Mr Kenneth Clarke, his predecessor, in the FT of May 9, "abandons a tried and tested approach that has delivered the best inflation performance for decades". Yet that regime was a desperate expedient, introduced after the collapse

of the previous policy. It has also only been in operation during a period of recovery from deep recession. To create much inflation over these years would have taken heroic efforts. Fortunately, Mr Clarke's

efforts were not heroic. But he took risks. He was also lucky: his most important piece of fortune was the unexpected appreciation of sterling, up 17 per cent since last August, on a tradeweighted basis. Without

missed his target for retail price inflation, of 2.5 per

The post-1992 regime has not been properly tested. It anything short of a full cycle. But the UK's tradition tion rather than for another of ministerial control over est recessions in any of the big advanced countries

dence makes the desirable political responsibility and co-ordination of fiscal and monetary policy impossible. True, a wise, benevolent and trusted government might use discretionary control over fiscal and monetary policy to deliver modest inflation and optimal stabilisation. Anyone who believes the UK will have such governments has been living on another planet for the last half century.

Governments need to be subject to checks more effective than an election every five years. This is why no significant industrial country operates with the discretionary control over fiscal and monetary policies many in the UK still yearn for. Fixed exchange rates - in operation until 1972 - are dominant trading partner

is a different matter, since independence is another. On the inflation target, exports to the European cent or less by the end of the fundamental objection is Union are only about a sixth to reliance on a nominal (or of GDP. Under a fixed monetary) target, rather exchange rate, the political than an objective for real and economic benefits of activity. A subsidiary objecmonetary autonomy would tion is to targets for inflabe lost for the sake of an indirect control over prices monetary variable - money in a small part of the econ-

> Pursuit of an inflation target should not be allowed to generate instability in the real economy in the short to medium run. Fortunately, this can be achieved by setting the inflation objective for some time in the future and being able to override the target in the event of large supply shocks. Beyond this it is risky to go. The knowledge needed to stabilise real activity precisely is unavailable in principle, partly because an economy's behaviour is contingent upon what people

example, or the nominal

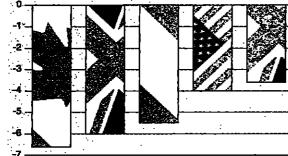
exchange rate.

As for which nominal target to choose, the important difference is between the exchange rate, on the one hand and nominal GDP or inflation, on the other. For small, open economies, such as Austria, fixing the exchange rate against a

think the government is up

The unstable economy

(% fall in GDP)



UK ' 1979-81

this, Mr Clarke would have such a check. Central bank makes sense. For the UK, it admire the chancellor for his cavalier treatment of his own target.

The charge that the Bank has been unduly pessimistic about inflation is also false. If one examines its February forecasts for inflation two years ahead, one finds that it has been in the lowest 25 per cent of the forecasters in three of the past five years omy and partial elimination and in the bottom half in of exchange rate fluctuathe other two. Helped by the tions. The gain would not increased prestige of its new responsibilities, the Bank The proviso is that longcan become an unrivalled run domestic monetary forecaster, as the Federal credibility is secured, as the new proposals should do. Reserve already is.

Finally, critics complain that now is the wrong time for independence. Again, this is the opposite of the truth. Monetary policy needs to be tightened. It will be far easier for the chancel lor to leave those painful decisions to the Bank. Similarly, if he wants to persuade his colleagues to stick to his fiscal guidelines, he can argue that this is the way to obtain the loosest possible monetary policy, in view of the inflation objective given to the Bank.

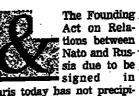
True, Mr Brown will be unable to push down sterling, cost what it may. For that, one must give thanks. Sterling's real appreciation as damaging as an attempt to push the rate down by open-ended unsterilised intervention would be in present economic circum-

The decision to give the Bank independence was both brave and right. The with expected inflation of chancellor has given Britain 2.5 per cent - roughly what a sensible monetary consti-Mr Alan Greenspan's Fedtution. He has also given it eral Reserve is trying to a more than satisfactory alternative to monetary union: more democratic, the performance of the Bank more accountable; and more likely to deliver economic stability and low inflation. since 1992 has been quite At a stroke, the "wait and impressive. It has been right see" policy on membership in its disagreements with of a single European curthe chancellor over interest rency has been made perrates. Those who think it fectly workable. It is an has been mistaken merely excellent start.

Personal View · Zbigniew Brzezinski

The germ of a more secure Europe

Nato has won acceptance of its right to enlarge by recognising Russia's status



towards a communist-chau-It involves two major compromises. First, and most important, Russia is reluctantly accepting that the enlargement of the Euro-Atlantic alliance is unavoidable and that a dominant US political presence in Europe is an enduring reality. Second, the west is recognising that Russia, by virtue of its size, must be granted special status, but only in a geopolitical setting that forecloses any residual Russian imperial ambitions.

The Act states specifically that Nato has expanded and will continue to expand its political functions. This acknowledgement of Nato's expanding role, and explicit references in the agreed text to Nato's "new members", mean Russia is acquiescing to an enlarging Euro-Atlantic security "space". That is of historical significance and - assuming good faith – represents a break with Moscow's efforts since 1945 to push the US out of

Europe. In turn, the Joint Nato-Russia Council that will be formed is an acknowledgement of Russia's role as a regional power: it is entitled to be Nato's partner though not its member regarding common security issues. Potentially, that arrangement could inject decision-making processes

cates of Nato's expansion members" as pledges made fear the Joint Council might not to deploy either substanin time even supplant the tial Nato forces or nuclear NAC. This would grant Rus- weapons on the soil of the sia a disruptive voice within new allies are essentially a the alliance without realistic - but also a contindemanding the obligations of The Founding formal membership.

might happen depends on conduct by Russia could tions between
Nato and Russia due to be
signed in might happen depends on how the consultations in the
Joint Council are conducted and on how co-operative Paris today has not precipi- Russia proves to be. Obtuse some predicted it would, efforts to become part of internal Nato deliberations vinist political takeover. Nor are likely to prove counterhas it reignited the cold war. productive. Indeed, any continued Russian agitation against the ratification of Nato's decision to expand is likely to circumscribe the political influence of the Joint Council The Council might then become a debating club in which Russian complaints against Nato were formally registered but in practice ignored. On the other hand, a co-operative Russia might gain greater informal access to Nato and even become a de facto associate, the precedent for which is provided by Russia's participation, under Nato command, in the SFOR

stabilisation force in Bosnia. This is not necessarily a cause for anxiety. A more responsible and co-operative Russia is in everyone's interest. Moreover, it is difficult to envisage a genuinely cooperative Russia being altogether excluded or isolated. A democratic and responsible Russia – one that did not threaten the Baltic states nor make territorial demands on Ukraine would have to be included in the deliberations of the European states, and it is certainly better to do so in a

Euro-Atlantic context. The agreement being signed in Paris contains the potential for satisfying Nato's maximum objectives Russia into Nato's internal minimum need for some formal recognition of its past by diluting, or diverting, the status as a global power. The author was national Atlantic Council (NAC). ing concessions that would dent Jimmy Curter

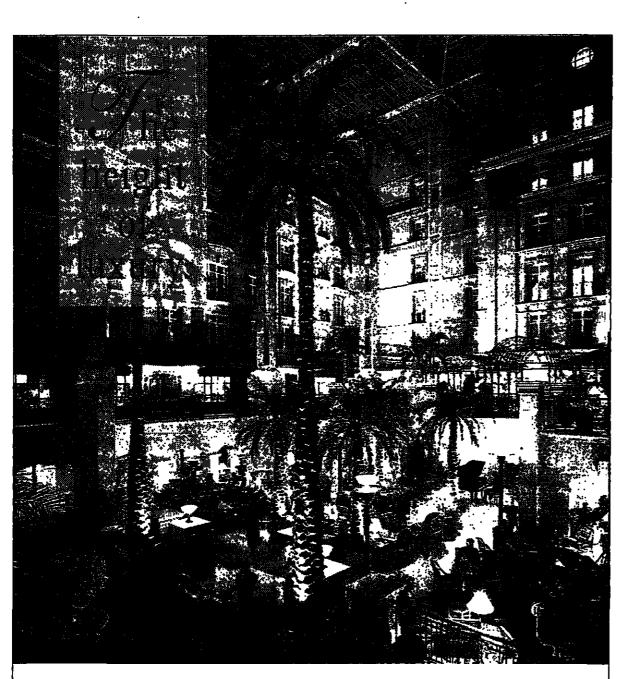
Some very responsible advo- have created "second-class gent - recognition that there is no need for either. Implicit The extent to which that is the notion that adverse

alter that self-restraint. One area of doubt is the status of the designated candidates for Nato membership tated a shift in Moscow, as and heavy-handed Russian after July, but before formal admission - presumably not until April 1999. It would be ironic if the new candidates were to be left in a no-man's land pending the required unanimous Nato ratification of their membership while Russia sits in the Nato-Russia Council. At the very least, the candidates should be granted some provisional status in the NAC.

Finally, the agreement provides the legal basis for continued expansion of the alliance by declaring there can be no "new dividing lines or spheres of influence limiting the sovereignty of any states" and by stressing the "inherent right [of all states] to choose the means to ensure their own security". For the Baltic states, and even for Ukraine, this means that the doors to Nato will be kept open and that Russia will have no right to

demand they be shut. The Act has the potential to shape a more secure Europe closely linked to the US. It also creates the preconditions for a more stable relationship between the Euro-Atlantic alliance and Russia, while blocking any lingering nostalgia Moscow may have for a special sphere of influence in central Europe. Fifty years after the rejection of the Marshall Plan by Stalin, which led to the isolation of the Soviet Union and the division of -Europe, there are the tentawhile gratifying Russia's tive makings of a more constructive future.

central role of the North Nato has succeeded in avoid- security adviser under Presi-



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SUMMIT

AS INDIVIDUAL AS YOU ARE

·LETTERS TO THE EDITOR: Number One Southwark Bridge, London SE1 9HL. We are keen to encourage letters from readers around the world, Letters may be freed to 444 171-873 5956 (please set fax in fine), e-mail; letters editor@ft.com Published letters are also available on the FL web site, http://www.FT.com Translation may be available for letters written in the main international languages.

Market always shows that it has |Re-writing the measure of monopolies

From Mr Christopher Lingle. Sir, The current transatlantic furore surrounding the proposed merger of Boeing and McDonnell Douglas clearly indicates the extent to which antitrust legislation has outlived its usefulness on both sides of the

By relying on the bogus proposition that markets are static and not dynamic, both US and European antitrust law subordinate reality to political expediency. As I teach my students during the first week of an introductory economics course, in the absence of government interventions that restrict

competition, businesses earning monopoly profits will eventually be disciplined by the market. During the 1960s, US antitrust lawyers raised the spectre of a domestic automobile industry dominated by General

Motors. Today, losing sleep

over GM's market position is

as absurd as worrying about a buggy whip monopoly in the past century. The market destruction of

monopolies is so certain that I offer my students an "A" without exams if they can identify a producer whose actions are injurious to the community by under-producing and/or over-pricing, and

which has survived over the long run without government restrictions on the entry of competitors. I have made this offer for the past 20 years of teaching economics and have yet to deliver on the deal.

Perhaps Mr Karel Van Miert, the European Union's competition commissioner, can provide the answer.

Christopher Lingle. department of economics Weatherhead School of Man-Case Western Reserve University,

Cleveland. Ohio 44106-7206, US

Government induces sense of déjà vu

Fram Professor Robert Neild. Sir. The antics of the new UK government give me a disturbing sense of dėja vu. In 1964, when the Labour party came to power after many years in opposition, it

committed itself (before consulting its chosen economic advisers, of whom I was one) not to devalue, although the pound was overvalued. To assert its authority, it turned Whitehall upside down, in particular creating a new department of economic affairs without considering how it would work. In attempting to avoid devaluation, it introduced gimmicks, notably the import surcharge and the selective employment tax, causing costly turbulence in the economy and the civil service. It was all to no purpose. It was forced into devaluation in November 1967. When Lord Wilson died, the obituaries criticised him for having failed to

devalue earlier. Now Labour has come to power having made a political commitment not to raise taxation although a substantial increase is needed - or a substantial cut in public spending that breaches the party's electoral promises. (See the letter from Professor Wynne Godley and Dr John Wells, May 23.) The chancellor has made

show of changing the responsibilities of the Bank of England before working out what the new arrangement should be. He is talking of gimmicks - the

could be worth if in future

national government, could

any important group of

threaten sabotage if they

banks, backed by their

windfall tax and more privatisation - to paper over the budgetary problem. He no doubt feels he must honour his promise on taxation, just as Lord Callaghan and Lord Wilson felt they must honour their promises not to devalue. Like them, he is likely to damage the economy and to be remembered for that - unless he has the wisdom to see that untenable promises are better broken early than late.

The repeated mistake has been to renounce for political reasons the use of an essential economic instrument - in 1964 the exchange rate, now taxation.

Robert Neild. Trinity College Cambridge CB2 17Q, UK

A precedent that must not be allowed

From Professor Ernst

Sir, Commenting on the threat by German public banks to withdraw their support for the euro if the Commission were to find they had received illegal state aid, your editorial "Eurobluff" (May 6) questions whether under such circumstances the euro is worth having.

I would ask what the euro

were not exempted from rules of European law and procedure? Principiis obsta!

The Commission should not create a dangerous precedent. It should rather remain firm and disregard the present German pressure and attempt at what you call

"blackmailing". The euro will, to some extent, be a creature of European law. Its stability presupposes law abiding-states and banks which refrain from making the euro a political hostage and an object of political

Ernst Steindorff. Hofbrunnstrasse 25. 81479 Munich.

bargains.

From Sir Anthony Bamford, Sir, It was reported in the Financial Times ("Donald Tsang ponders a cash mountain", May 15) that when . . Hong Kong reverts to China on July 1 £55.5bn of fiscal and foreign exchange reserves will effectively be handed over to China. Do these reserves not belong to Britain?

I also understand that entry into Emu would require gold reserves of individual member countries to be handed over to the central bank in Germany. My dictionary defines

reserve as "retain possession or control of". Perhaps a more modern Whitehall dictionary would say "transfer possession or control of". Who is rewriting our language? 1 think we should be

Sir Anthony Bamford, chairman and managing JC Bamford Excavators, Staffs ST14 5JP, UK

Driven more by fear

From Mr M. Yokoyama Sir, Regarding Observer's item on Japanese banks ("Going out on a limo". May 19), I do not think the definition of a banking crisis by Mr Koll is adequate, at least in the case of current Japanese crisis: A few months ago, Bungei Syunjyu, an--influential Japanese monthly magazine, reported that some desperate banks really would like to eliminate limousines but fear that being regarded as not even able to keep their limos

would cause a run by depositors. I would redefine a banking crisis as "when the managing director has to be seen in his limo to assure depositors and to avoid a run".

M. Yokoyama, -261 Rua Guarara, CEP 1425-001 Sao Paolo,

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A warning from France

not only the sharpest of rebuffs and for Mr Alain Juppé, his loyal Gaullist prime minister. It is also a warning for the next French government - whatever its political colour - about the difficulties inherent in modernising the country's economy. And it is a warning to leaders in the rest of Europe about the growing risks associated with their pet project, monetary

When he called the snap election almost a year ahead of schedule, President Chirac could not have expected as tight a contest as this. If Sunday's pattern is repeated in the second round next weekend, he could well find himself ruling in cohabitation with Socialists and Communists. Such a government would at best pursue incoherent policies on the economy and Europe; at worst, it could reverse much of the progress France has made in adjusting to European integration and global free trade over the past 15

To squeeze back in the final round, Mr Chirac's centre-right alliance will be hoping that those of its natural supporters who abstained or defected to Mr Jean-Marie Le Pen's racist National Front return to the fold. But even if it scrapes a majority, it is hard to overstate the damage that has already been done to the government's political authority.

In his two years in office Mr Juppé has been a cautious reformer, moving crab-wise in pursuit of the liberalisation required to improve economic performance and the fiscal stringency needed for France to join the single European currency. His reward from the voters was a howl of pain.

Little distinction

Secretary

.....

The problem for whoever succeeds him as prime minister is that it is easier to imagine what cellor Helmut Kohl in particuthe electorate was protesting against ~ chronically high unemployment, government siveness could outweigh the spending cuts, globalisation - benefits of securing monetary

The strong showing by the left Leaving aside the Communists in Sunday's French election is and the National Front with their opposition to Emu, there for President Jacques Chirac is little of substance to distinguish the Socialists from the governing RPR/UDF coalition in European policy._

On the economy, the choice is between five more years of timid reform and the Socialists' promises of public sector job creation and cuts in working hours. The former will not transform France's sluggish economic performance the latter surely the most archaic programme of any potential party of government in the west would make it worse, and would be next to impossible to deliver while fulfilling the Maastricht

Political impasse

The result could be a deepen ing political impasse and grow-ing popular frustration at the inability of mainstream politi-cians to reconcile the role of the state with the pressures of international markets. And here lies the risk for Europe and for

Mr Lionel Jospin, the Socialist leader, speaks with a forked tongue on monetary union. The "conditions" he has purported to seek - that Italy be included and that EU governments exercise influence over the European Central Bank to promote jobs and growth - are a wishlist that differs little from demands the outgoing government tried and failed to insert

into Emu negotiations. But they strike an undoubted chord with the French elector ate, and a distinctly dissonant one in Germany. No German government could agree to them and hope to be re-elected. Equally, if they are not met and Emu takes place on schedule in 1999, French politicians could feel increasingly tempted in the next few years to blame Emu, and Germany, for many of their

country's woes. European leaders, and Chanlar, should ask themselves whether the risk of such divi-

Iran votes for change

buried the favoured presidential export of the revolution towards candidate of the mullahs in a a "diagnosis" of Iran's national landslide. On a 94 per cent turn interest; and developed frans out of the nearly 33m fransas range of international ties. Tenaged 15 and over eligible to ran has also been assistmentaly vote. Mohammad Khatami, the former culture minister sacked in 1992 for liberalising the tral Asia it has been politically Islamic revolutionary regime's social controls, defeated front-runner Ali Akbar Nateo-Nouri, the conservative speaker of the Majkis (parliament), by a margin of nearly three to one. The west should seize this remarkable outcome as a chance to rethink its ragged

approach towards Tehran. Mr Khatami, a middle-ranking Shia cleric and intellectual, is not exactly an outsider. But he has decisively won the confidence of Iran's intellectuals and the Islamic left, its women and its young. He was also backed by businessmen anxious to see the state-dominated economy opened up, and by the technocrats brought into government by the departing president, Ali

Akbar Hashemi Rafsanjani. Partly, Iranians were reacting against the invasiveness of the mullahs and their street-gangs the tightly-enforced dress and social codes, the censorship of enabled Tehran to play the books music and films. Mr Kha- western allies off against each books, music and films. Mr Khatami, a linguist and student of other. de Tocqueville and German philosophy, is by contrast the most outward-looking leader to emerge in Iran since the 1979 revolution against the Shah.

More predictable

He is not, however, the leader. Ayatoliah Ali Khamenei, the supreme spiritual guide and successor to the late Ayatollah Khomenei, remains in charge. But a reconfigured leadership is emerging which could produce more stable policy-making and an Iran more predictable to its neighbours and the west. Mr Rafsanjani becomes number two, absorbing some of Khamenei's powers as head of the suggestively named Assembly for Diagnosing the interests of the

During eight years as presiment in their country.

There can be no mistaking the yearning for change shown by Iranian voters who last Friday away from zealots urging the Arab states of the Gulf; in cencautious if commercially aggres sive in Afghanistan if has exco riated the medieval fundamen-

Rational governance

Indeed, painting the Nateq-Nouri camp as the Iranian Taliban was one of the Khatami campaign's most resonant tac-tics in the election, which also focused on the creation of jobs and the curbing of inflation and corruption. These early signs of a realigned leadership intent on more rational governance should spur a review of US and European Union policy. -

Washington's efforts to isolate Iran have boosted the regime's image of itself, justified its pervasive controls and permanent mobilisation, and done little to weaken the economy. EU anger at US attempts to make it fall into line on sanctions has also

A more nuanced and unified approach is advocated in the current issue of Foreign Affairs. Two former US national security advisers, Zbigniew Brzezinski and Brent Scowcroft, and a former finance minister to the Shah, Jahangir Amuzegar, argue for the use of carrots as well as sticks. Such an approach would centre on the most threatening aspects of Iran's behaviour - its alleged attempts to acquire nuclear weapons capability or sponsorship of terrorism - and set these against rewards for co-operation like loans and investment to modernise Iran's oil, petrochemicals and gas industries. This rational approach will look more compelling if Iranian voters have, as it appears, cleared the way towards, more rational govern-

The FT Interview · Boris Nemtsov

New man in bandit country

Russia's most famous provincial reformer tells Chrystia Freeland of his plans to help Boris Yeltsin shake things up in the Kremlin



Before agreeing to abandon the safety of his provincial governorship for the treacherous world of Moscow politics, Mr Boris Nemtsov, Russia's first depuity prime minister, had a question for the Russian

"I said, Borls Nikolaevich, how do you want to go down in his-tory?, Mr Nemtsov recalls, sitting in the large White House office he now linhabits with easy familiarity. "As a good and great tear who led Russia out of troubled times into a period of normal democratic development with a growing economy and without social conflicts. Or do you want the contrary?"

The Kremlin chief's answer was exactly what Mr Nemtsov wanted to hear. "He said, I do not want to live in a bandit state." And on the strength of that declaration, Mr Nemtsov then governor of Nizhny Novgorod and a proud outsider whose autobiography is titled The Provincial - came to Moscow to help the tear do battle with the

Less than three months after roaring into the cabinet, Mr Nemtsov has begun a frontal attack on many of the vested economic interests he blames for Russia's "condition of stagnation, with a high level of corruption and ban-

The new minister has made significant inroads into the power of Russia's natural monop olies. He has installed a trusted first lieutenant, Mr Boris Brevnov, as head of the national electricity company, and forced Gazprom. the natural gas behemoth. to nav taxes to the government and dividends to its shareholders. He has begun to break the state's cosy relationship with a coterie of friendly banks and is introducing a system of open, public ten-ders for all state procurement. Mr Nemtsov is hoping to overhaul Russia's expensive and ineffective social welfare system.

If the government manages to follow through on these initiatives, Mr Nemtsov is confident that Russia's time of troubles will draw to an end. "The most terri-ble time is behind us," Mr Nemtsov predicts. "This year is decisary) decisions are taken if changes are made in the tax laws, if we succeed in controlling the prices of the natural monopolies and changing the absurd system of social support - then I am convinced that growth in Russia will happen."

Repeatedly broken promises of economic growth from the Russian leadership mean Mr Nemtsov's upbeat forecast is likely to provoke healthy scenticism. But a slew of mildly hopeful economic results, including indications that Russia's decade-long economic decline may have bottomed out and signs that flight capital is being repatriated, add some credence to his pledge. Even more significant is the extent to which the minister has not hesitated to identify, and to unpick, the mistakes made in the first five years of President Yeltsin's administration



believes, was the government's failure to regulate Russia's natural monopolies - lumbering. Soviet-era titans whose inefficiency and corruption has stunted economic growth. "Monopolies became sources of stagnation in the economy," Mr Nemtsov says. "They put a brake

to challenge the authority of these corporate giants. Even Gazprom, which he says accounts for a quarter of the state budget and has a correspondingly influential voice, has come under fire. Mr Nemtsov bluntly describes a 1998 agreement between Gazprom bosses and the government as "theft". Yesterday he replaced it with a more western-style arrangement, depriving Gazprom managers of lucrative share options that could have made them immensely rich.

Mr Nemtsov is equally scathing in his assessment of share-forloans auctions, a series of shady transactions which transferred control of some of Russia's most valuable companies to government insiders at bargain prices. marks of our dark past", he says.

The biggest error, Mr Nemtsov All future privatisations, including that of Sviazinvest, a contro-

More menacingly, at least from the standpoint of the Russian financial tycoons who were the for-loans sales, Mr Nemtsov predicts that their results will be on the development of potentially disputed in the courts by those competitive sectors, and became who missed out. "If the governbehaves itself dishonestly Nor has Mr Nemtsov hesitated but if it behaves honestly then everything must end with a big

> These are fighting words, and one might have expected that the 37-year-old former physicist from been devoured by Moscow's ecofree-for-all of the past decade and to long for respectability and stability, says Mr Nemtsov.

"The lobbyists have become fed up. They are simply tired of the constant underground battle and many of them want understandable, clear rules, which are identical for everyone," Mr Nemtsov says, lighting a second cigarette and stpping his tea. "You could These sell-offs are "the birth- say, broadly, that the period of initial accumulation of capital -

which always, even in America, was accompanied by banditry. corruption, lobbyism, and so forth - that period is ending in

Russia.' Yet, as Mr Nemtsov hastens to add, this virtuous transformation depends upon the sustained political will of Mr Yeltsin, whom Mr Nemtsoy refers to only half ironically as "tsar-father". In politics, "only power is respected", Mr then it could all be very quiet, support from the president and the people, I think it will be easy for me. If not, then I think all those who have become scared and quiet could again appear." As well as backing from the

"tsar-father", Mr Nemtsov says the provinces would soon have one of the great strengths of the current administration is the nomic masters. But that has not unity among its ministers. He happened yet. One reason may be insists emphatically that he and that Russia's robber barons are Mr Anatoly Chubais, Russia's harmful relics of the Soviet beginning to tire of the other first deputy prime minister, are allies rather than rivals. The two men have no choice but to co-operate, he says, because both of their political careers depend on a single achievement: bringing economic growth to Russia. As Mr Nemtsov sees it, this task is particularly pressing for Mr Chubais, whose involvement in the painful, scandal-ridden first stage of economic reforms has made him a national pariah.

"Chubais and I both have one

goal - to ensure economic growth. Chubais needs that like the air itself, because with his reputation in Russia, that is the only way he can prove he is not a

Mr Nemtsov also says the two young first deputies enjoy the backing of Mr Victor Chernomyrdin, the prime minister and longtime patron of the natural monopolies, including Gazprom of which he was the former head. Chernomyrdin is a very wise man. He takes the right decisions, he does not have this rigid quality that you see in some old people," Mr Nemtsov enthuses.

ome of this praise should undoubtedly be attributed to Mr Nemantagonise Mr Chernomyrdin, who remains a powerful political force notwithstanding the steady erosion of his authority by the new cabinet team. But, at least superficially, the grey veteran of the Soviet era does seem to have found a modus vivendi with his young deputies.

Mr Nemtsov is less conciliatory towards Russia's regional leaders, the powerful provincial governors who just months ago counted Mr Nemtsov among their number. Now installed in Moscow, the minister who is viewed as one of Russia's leading democrats takes an authoritarian line towards the provinces.

Consider his message for Mr Yevgeny Nazdratenko, the popular elected governor of Russia's Primorsky region on the Pacific coast, whose mismanagement has brought a wrenching energy crisis. "We will bring order to Primorsky region with steel: those who get in our way will be swept away," thunders Mr Nemtsov. "He will answer for organising disorder. We have courts, we have a president, we have provisions for a state of emergency. So do not worry. He will do what we tell him and that will be all."

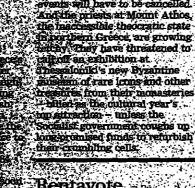
This is the tone of a self-confident leader who may well see himself as a prospective "tsar-father", when Mr Yeltsin's term runs out in 2000. Although Mr Nemtsov disclaims presidential ambitions. he is the country's most popular politician.

Yet even as Mr Nemtsov seeks shake up Russia's pow monopolists, he is kept earthbound by the tremendous con-straints of the country's still-powerful, and largely unreformed, Soviet-era bureaucratic machine. Mr Nemtsov complains that the system is "mertial" and that it is very difficult to push through decisions". He himself is a living example

of one of the most absurd and regime - a registration, or propiska, system which requires the residents of Russia's main cities to have living permits. Coveted Moscow propiskos are so hard to acquire that Mr Nemtsov has not yet managed to obtain one, making it impossible for his family to move with him to the capital.

"They will not register us." says Mr Nemtsov, who one day might well be presiding over the Kremlin. So for now: "I am a homeless person, a bum."

BSERVER



Socialist government coughs up long-promised funds of refurbish their crombling cells: E it seems that France's save money as they are left wing magazine Eveneme on lendt has revealed that numerous candidates of the

y the RPR

Rentavote mainstream political parties are as shameless in their efforts to desperate to win votes in the country's general elections. The ruling Gaullist RPR party have as campaign headquarters low-rent property owned by the city of Paris - itself controlled

Not to be outdone, the right wing newspaper Le Figaro is fighting back with a piece stiggesting that the Socialist party candidates in Paris are econying accommodation formerly owned by Urba, the shally "consultancy" organisation at the centre of an illegal socialist party financing scam which helped boot the left

Looks like the only parties. paying full rent are the fringe groups. Some, such as the the slite civil service training college in Paris, can hardly expect any offers of free mmodation from that

Censor pride ■ When is restricting information not censorship? When the prime minister says it

Malaysian premier Mahathir Mohamad has been trawling world centres of IT development to drum up business for a purpose built high-technology city near Kuala Lumpur. But information-based companies are. wary - they fear that a government which controls most of the news media and a PM who says television programmes should be assessed on their likelihood to promote good behaviour might want to censor their internet output Mahathir doesn't see the

problem, believing that journalists will censor themselves. If anyone tries to print scurilous material from the net, then the plan is simply to keep the results out of the hands of ordinary Malaysians. Perhaps tired with the endless redefining of censorship, Dr

Mahathir, who is rumoured to be in failing health, was ready with . a response when asked on a visit to London if he planned to hand "anti-ENA" candidates attacking over power soon. "At some stage or another I have to stop being prime minister due to natural factors or voluntarily. There is no way a person can stay on as prime minister after he is dead."

Congo line

Symbolism comes to the fore in times of revolution, and Zaire - sorry, the Democratic Republic of Congo - is no exception. Since the Alliance of Democratic Forces took power a week ago. Kinshasa residents have been erasing all vestiges of ex-president Mobutu Sese Seko. His picture has gone from countless walls and a bust of the president's mother has disappeared from what is now Congo General Hospital

The pre-Mobutu gold starred

blue flag flies in embassy compounds while newspapers have published the words of Debut Congolais, the national anthem jettisoned by Mobutn. The broadcast media has quickly dumped pro-Mobutu sycophancy, although some journalists still get confused. Each morning at least one radio presenter announces: "Good

morning this is the Voice of Zaire. . . I mean, the Voice of Congo."

100 years ago Fruit In California

Young gentlemen with plenty of money and a roving trem of mind who may be tempted by advertisements to go and grow fruit in California would do well before purchasing their outfit to study a recent Consular report, and it is odds on that they will change their minds. The report shows among other things that the value of land in California has fallen in the past few years, and that any but the best lands are now almost unsaleable. For this very reason American agents are eager to sell land to novices.

50 years ago

Strike Threat In France In a speech before the Chamber, M. Ramadier, after having again stressed the economic dangers involved in the mass demonstration. against controls, stated flatly that the Government will not give way to any strike threat, and he mentioned in this connection that new proposals were elaborated last night in view of the ettlement of the wages dispute. This settlement is sharply criticised by the Communist controlled General Confederation of Labour, the C.G.T.

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THE STATE OF THE PARTY OF

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Deputy PM reassures foreign investors

Russia 'will protect Gazprom shareholders'

"swindlers". But the uncer-

tainty has frustrated Gaz-

prom's attempts to raise addi-

Mr Nemtsov said the confu-

sion over the dual sharehold-

tional equity finance abroad.

By John Thomhill and Chrystia Freeland in Moscow

Mr Boris Nemtsov, Russia's first deputy prime minister, has promised that the interests of foreign investors in Gazprom, the giant gas monopoly, will be protected in any government action to simplify the company's dual shareholding

"No matter what happens, shareholders including those who bought shares on the London and New York exchanges will not suffer," Mr Nemtsov told the Financial Times.

His comments follow a turbulent trading period for Gazprom's international shares. which are held in the form of American Depositary Receipts. These fell heavily this year after foreign arbitrageurs skirted government restrictions limiting their ownership of Gazprom shares to 9 per cent by buying the cheaper domestic shares through Russian-registered "grey" funds.

ing structure had harmed both share markets. The government is considering various plans to clarify the situation. But Mr Nemtsov said strict limits would always be placed on foreign ownership of Rus-

In its attempts to exert stricter control over Gazprom's activities, the government yesterday concluded a new trust agreement with the company settling how the state's 40 per cent shareholding would be

sia's biggest company. "To lose

control over Gazprom means

to lose sovereignty over Rus-

Mr Rem Vyakhirev. Gazprom's chairman, will retain responsibility for the state's The international share shareholding. He will be

price has since bounced back accountable to a 10-person govas Gazprom has vowed to ernment board, headed by Mr crack down on these foreign Nemtsov.

> Every three months, Mr Vyakhirev will have to report to this board and must produce a full audit every year. His salary will be linked to the company's dividend payments.

ABN-Amro, the Dutch bank, and Goldman Sachs, the US investment bank, confirmed they had been awarded a mandate to raise \$2bn-\$3bn of debt finance for Gazprom. Within one month. Gazprom will receive up to \$1bn from a bridging loan, which will be syndicated.

The two banks also aim to raise more than 21bn from a eurobond issue within the next six months with an additional \$500m to \$1bn being raised via convertible bonds. Mr Vyakhirev has promised that Gezprom will pay Rbs7,000hn (\$1.2bn) of overdue taxes to the government by June 10.

New man in bandit country,

sparks lawsuit in **Australia**

By Nikki Tait in Sydney

The Australian divisions of

W.D. & H.O. Wills, which is owned by Britain's BAT group, is suing Philip Morris, claiming that its US competitor's new cigarette brand, to be called "Summit", has been packaged deliberately to look

unspecified damages.
The lawsuit is the latest in a series of battles between US-based Philip Morris, Wills and Rothmans for share in the contracting Australian ciga-rette sector. There was a significant price war two years

Yesterday, Philip Morris said only that it had received

ket has been highly competitive recently and the 1995 price war is estimated to have cost the hig companies several hundred million dollars.

terms, but at considerable cost to its bottom-line profits. The US-owned company is

mans and Willis. Wills said that legal action igainst alleged "copy-cat" brands had occured in the

past, but that such cases usu-

German parties closer to deal on tax system reform

By Ratph Atkins in Bonn

German government and opposition parties yesterday moved closer to a deal to reform the country's complex tax system, after the breakdown of formal negotiations last month.

Bonn government leaders welcomed elements of a Social Democratic party (SPD) plan to cut basic income tax but make companies pick up much of the bill by adopting tighter, US-style treatment of financial

reserves.
Mr Wolfgang Schäuble, par-liamentary leader of Chancellor Helmut Kohl's Christian Democratic and Christian Social Union alliance, warmly welcomed SPD support for cutting some corporate rates while broadening Germany's

Mr Schäuble also welcomed

Roche deal

bridging loan or use internal funds. On the basis of the pub-

lished information, the acquisi-

tion should result in a good-

Roche shares jumped on the

news of the takeover but fell

back to close SFr185 lower at

Continued from Page 1

will charge of \$8bn.

SFr13.005.

Both sides agree on cutting the lowest income tax rate from 25.9 per cent to 15 per cent.

the SPD and the government follows the collapse of negotia-tions in April, which cast doubt on Germany's willingness to accept structural

because the party dominates the Bundesrat, the second chamber of Parliament which has to approve the plans.

However, yesterday's SPD plan envisaged a much smaller signs that the SPD might net tax reduction than the accept a cut in the top rate of DM30bn (\$17.4bn) a year proincome tax from 53 per cent. posed by the Bonn coalition.

Continued from Page 1

the state.

proper name – it was a propa-

ganda display. But our reply

must be political, carrying out

reforms that strengthen the

unity of Italy and modernise

Last week, bipartisan pro-

posals were unveiled in parlia-

ment to introduce a federal

FT WEATHER GUIDE

SPD plans would be neutral. SPD support is important

The lander, or federal states, have put pressure on Mr Oskar Lafontaine, the SPD leader, to strike a deal with the government, because they are anxious to see reform of tax anomalies which hit their budgets. The SPD is also afraid it might alienate voters with its block-

ment might have to delay plans to cut from 7.5 per cent to 5.5 per cent the solidarity surcharge (levied on income tax payers to pay for eastern German redevelopment), in which case the impact of the

Moreover, business would bear the cost of an initial cut in basic income tax to 22 per cent from January 1998, as well as for higher personal and child allowances. Although the tax on reinvested profits would fall from 45 per cent to 35 per cent, the SPD suggests using similar standards to the US for determining corporate profits and treating hidden reserves.

The SPD calculates this could raise more than DM19bn. Meanwhile, Chancellor Kohl berated the Free Democratic

party, the junior member of his coalition, for ruling out at the weekend increases in indirect taxes to plug gaps in the

|Italian referendum call system of government that would radically alter the post-

war system of power and administration, devolving all lowed fairly closely by Rothbut a small proportion of activities to the regions and munici-

The push behind the move to federalism has been a desire to head off the secessionist ally involved smaller commetidemands from the League

Cigarette brand row

two of the world's biggest tobacco companies are locked in a legal wrangle over alleged "misleading and deceptive conduct" in the market which is worth A\$6bn (\$4.6bn) a

like its "Horizon" brand. Wills' launched Horizon in

1991, and has rapidly built up market share. It now accounts for about 14 per cent of the Australian tobacco market. Philip Morris had scheduled the launch of Summit for next month.

In its federal court filing, Wills is asking for Philip Morris to be restrained from manufacturing the new brand and for it to give up existing stocks so that they can be destroyed. It is also seeking

Wills said yesterday that "areas of commonality" between Horizon and Summit included blue colouring, the style of lettering and the use of a white bird motif. Horizon uses a cloud motif, and Wills also had a bird symbol as its corporate logo.

Wills said yesterday that its lawyers had previously written to Philip Morris asking for a voluntary withdrawal, but they had failed to achieve

news of the legal action late on Friday and had briefed its lawyers. The first hearing in the case will take place tomorrow afternoon.

The Australian tobacco mar-

regarded as the "winner" of that battle in market share the largest operating in the Australian market, but is fol-

THE LEX COLUMN

Left hook for Chirac

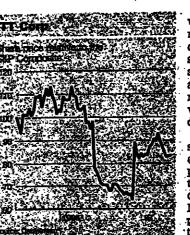
Even if France's centre-right coalition fares better in next Sunday's second round of voting, President Jacques Chirac's gamble on calling a snap parliamentary election will have backfired. Instead of a vote of confidence in a programme of fiscal tightening and structural reform, he got a clear statement that French voters have no stomach for more suffering.

Moreover, the swing to the socialists in the first round of elections is clearly not good news for European economic and monetary union. The socialist leader, Mr Lionel Jospin, is committed to Emu, but on terms that look unpalatable for neighbouring Germany. He has insisted on no more fiscal tightening, looser interpretations of the Maastricht criteria and initial entry for Spain and Italy. And while prime minister Alain Juppe's centre-right government could still end up with a pitiful majority - indeed that remains the most likely outcome - it will lack the support to implement its programme for liberalising the economy in preparation for Emu.

Whatever the results of next Sunday's poll, it is hard to see why the CAC-40 index is still more than 100 points higher than when elections were called. Mr Jospin's commitment to policies which would raise labour costs and halt privatisations is at odds with investors' dreams of economic liberalisation. And even if Mr Juppé's successor gets power, he will hardly have a mandate for tough reforms. The retail banks and car manufacturers look most exposed to the backlash.

Roche has finally pounced. And far from the predicted hostile bid for a quoted drugs company, it surprised with the agreed \$11bn takeover of Boehringer Mannheim, a private German company specialising in diagnostics - the clinical laboratories, machines and reagents used to test for diseases, rather than treat

While this will not do much for the share prices of Zeneca and other oft-mooted targets of Roche, it makes the Swiss group the global number one in diagnostics – in line with its public target of being world leader in all its businesses. The enlarged group will have extra marketing muscle to push Roche's new PCR tests, which can detect cancer and genetic diseases, and there should be cost savings from merging the two operations. Boehringer



older, drugs and owns 84 per cent of DePuy, a US-based manufacturer of artificial joints. This is a new area for Roche, but one offering julcy margins of nearly 30 per cent.

First and foremost, however, Roche is doubling up in diagnostics. a fiercely competitive market characterised by falling prices. Boehringer Mannheim's diagnostics margins are just over 10 per cent, half those of a typical drug company. Yet Roche is paying 24 times this year's expected earnings - the kind of multiple Glaxo paid for Well-come. And with its SFr5bn cash pile spent, Roche's ambition of becoming a leader where it really matters - in pharmaceuticals - looks further away than ever.

ITT Corp

In the three months since ITT Corp's management gained the added performance incentive of a hostile bid, it has done little the bidder, Hilton Hotels (HHC), could argue with. Gone are head office staff, shares in Alcatel Alsthom and investments in Madison Square Gardens and television, bringing in \$1.5hn. However, management has now started selling hotels, and ITT HHC's promise to increase its

investors may be getting nervous. \$6.5bn bid is on ice until November, when ITT management's future is put to the vote at an annual general meeting. So management has six months to tilt the playing field its way. Creating more value than HHC offers will be difficult. It could give disposal proceeds back to shareholders to buy some friends. But HHC conservatively estimates it would realise \$100m a year of cost savings from absorbing ITT. That has a net present value of about \$1bn, which ITT's management merge its gaming business with a competitor to achieve some of those synergies and then try to secure another hotel deal - or a more valuable offer from HHC. But creating more than \$1bn of demonstrable value in just six months looks a daunting challenge.

At least last week's \$200m hotel sale does not whiff of a scorched earth defence. But it underlines the possibility that management could take strategic risks to get itself out of a corner. All things being equal, November will bring IIT an offer pitched at 10 to 20 per cent above the current price - but ITT could always preempt that with a roll of

Signet

For £1.99 you can get half a dozen Signet shares or a pair of the jewellery group's earrings - and over the past decade the earrings have been the better deal. That may be changing. The capital reorganisation announced last week will free Signet from the burden of multiple classes of preference shares and £165m of accompanying dividend arrears. The new, unified share structure should aid liquidity and allow investors to focus on the

Trading performance has been pretty sparkling. In the year to February, operating profits increased 20 per cent on a 6.4 per cent rise in like for like sales. The best performance came from a modernised Ernest Jones chain in the UK, where same store revenues rose 12 per cent. The weakest part was H. Samuel in the UK, which is being treated to an overhaul this year. Add in lower interest costs following a recent bank refinancing, and underlying pre-tax profits should rise from £45m to £60m this year, giving earnings per share of 21/2D under the new structure.

Putting those earnings on a multiple of 16, a small discount to rivals Argos and Goldsmiths, suggests a share price of 40p against the current 31%p. Zale Corporation, its main US competitor, is trading on 10 times enterprise value to forecast earnings before interest, tax and depreciation. Using a rating of 8-10 times for Signet and subtracting its £240m of debt gives a share price of 40p-50p. On top of that, a cleaned-up Signet would surely become a takeover target for the likes of Argos. Either way, the shares should come

This announcement appears as a matter of record only.



SITA Telecommunications Finance B.V.

U.S. \$600,000,000

Syndicated Revolving Credit and Term Loan Financing

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BT Capital Partners Europe arranged an investment by BT investment Partners, inc. in SITA Telecommunications Holding N.V. the parent company of the Borrower.

> **≜** Bankers Trust Architects of Value

Europe today

The British Isles and most of France

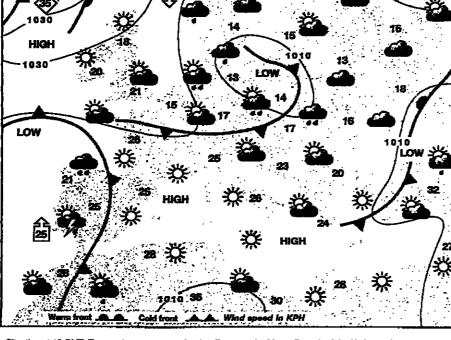
The Benefux will be partly cloudy with the possibility of showers. Germany may also have showers, while rain is expected in the east. Low pressure in this area will bring rain to Poland.

The Alp countries will have sun mixed with cloud. Eastern Austria will be showery. Western Spain and Portugal will have rain and some thunder

The Balkans will be mainly dry with a mixture of sun and cloud, Turkey will be showery, mostly in the north. Five-day forecast

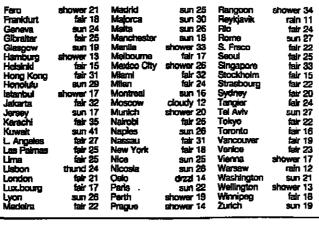
High pressure will remain over the British Isles, bringing settled conditions. The Benelux and northern France will be unsettled Low pressure west of Portugal will continue to bring unsettled conditions to the Iberian peninsula. Another low pressure system will bring cloud and rain to eastern

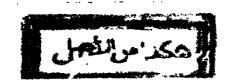
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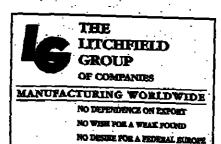


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Lufthansa







FINANCIAL TIMES

PANIES & MARKETS

OTHE FINANCIAL TEMES LIMITED 1997

Tuesday May 27 1997

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IN BRIEF

BHP shares fall out of favour

BHP, Australia's largest company, saw demand for its shares evaporate yesterday when it warned of flat earnings and abnormal charges. BHP shares dropped 40 cents to A\$18.92. The fall followed a rise of more than 11 per cent in May after the resources group announced a steel restructuring. Page 24

Japanese trust banks return to profit Japan's trust banking sector returned to profit in the 1996 fiscal year, after write-offs for property-related bad loans were responsible for a large loss in 1995. The seven trust banks reported a combined recurring pre-tax profit of Y124.38bn (\$1.1bn). Page 25

Telefónica and Unisource 'divorce' Telefónica and Unisource are likely to agree a "divorce settlement" within two weeks, scarcely a month after the Spanish operator withdrew to join the Concert alliance of British Telecommunications and MCL The settlement includes the return by Telefónica of the 25 per cent stake it acquired in Unisource. Page 26

Italian bank completes flotation San Paolo di Torino. Italy's largest commercial banking group, has been successfully floated. with a secondary share offer more than three times subscribed. The issue represents about 30 per cent of the bank's share capital. Page 23

OTE offer weighted towards institutions The second stage of the privatisation of OTE, Greece's telecoms group, will follow the pattern of last year's initial offering, with the sale weighted towards institutions. The Socialist government plans to sell 45m shares or 10.7 per cent of OTE's equity. Page 23

GRE plans joint ventures in India Guardian Royal Exchange, the UK insurance group, is expected to announce plans for two joint ventures in India, one of east Asia's biggest untapped insurance markets. Page 22

Plan for Vietnam's first stock excha Vietnam's State Securities Commission plans to submit a proposal to the government soon outlining how the communist-run country's first stock exchange could be set up. Page 25

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Nippon Credit Bank in \$3bn loss

By Gillian Tett in Tokyo

Nippon Credit Bank, Japan's ailing long-term credit bank, return to profitability among Y1,260bn, made Y484.32bn Japanese banks by reporting a write offs to cover its propertyend of March.

Recurring losses, before extraordinary items and tax, were Y350.16bn (\$8bn), compared to a Y181.16bm loss in the previous year. The loss stemmed from write-offs for announced in April.

record loss in the year to the related bad debts, it said. It cut its dividend for the year from Y5.5 to Y5 as a result. in spite of the heavy losses

1980s property bubble.

NCB insisted it would have a viable future after it implemented a restructuring plan

By William Half and Cilve Cookson in London

somewhat chequered history,

was not the bid that the mar-

ket had been expecting from

For two years Roche's shares

have been buffeted by rumours

that it was poised to make the

biggest bid in the pharmaceuti-

cals industry. In the event it

wrong-footed the analysts and

made the biggest bid in the

fiercely competitive diagnos-

The stock market had

warmed to the cost-cutting

potential of last year's merger

between the other two Swiss

pharmaceutical giants, Ciba

and Sandoz, and had hoped that Roche might try to imi-

strongest pipelines of new

drugs. Nevertheless, Roche has

been under increasing pres-

sure to invest some of its SFr15bn (\$10.20bn) of liquid

assets which last year contrib-

being better at making money

on its cash pile than on its

the Swiss company.

tics industry.

property-related bad debts folthat its operating profits for lowing the collapse of the the fiscal year rose from The group, which has admit- Y165.8bn to Y170.2bn, thanks resterday bucked the trend for ted to problem loans of about to the fall in the yen interest rates and redemption of high coupon debentures.

> tion programme has not yet been finalised.

which Y70bn would come from

rest from a fund established by the Bank of Japan.

Although the banking industry has agreed its share of the rescue package, the life assur-However, a government- its support because of uncerbacked, Y291bn recapitalisa- tainty over an unrelated rescue plan for Nissan Mutual which recently became the The restructuring envisages first life assurance company to a Y291bn recapitalisation, of fail in Japan since the second first life assurance company to world war. With losses at Nis-

san Mutual not yet quantified.

oche: before and after

Total 16:0 (SFrbn)

Nippon Life, Japan's largest life assurance company - is concerned about agreeing to another potentially expensive

The largest banking contributors are expected to be the other two long-term credit banks – the Industrial Bank of Japan and Long Term Credit Bank of Japan.

Both reported a relatively healthy set of results, returnperforming loans was two to ing to profit after notching up

In particular, it pointed out assurance companies and the the industry - particularly losses last year due to bad debt provisions.

IBJ, the largest bank in the sector, reported a recurring profit of Y43.62bn, up from a loss of Y166.99bn the previous year. The bank said it had disposed of Y261.2bn worth of non-performing loans during the year and, although Y1,084bn worth of loans remained, the ratio of reserves for possible loan losses to non-

Acquisition will make Swiss company joint leader in diagnostics Gevaert shares up Roche confounds the analysts

12% on news of asset split

Shares in Gevaert, Belgium's fourth-largest holding company, jumped 12 per cent yesterday to a record BFr3,340 after Friday's announcement that its assets were to be split between two other holding companies - a move analysts believe could trigger further Belgian consolidation.

The complex share swap and assets reshuffle involves redistributing Gevaert's BFr77bn (\$2.2bn) assets between two main shareholders, Almanij, Belgium's third-largest holding company, and Cobepa, the fifth-larges

Shares in Almanii and Cobepa both advanced strongly on the news, with Almanii up 7 per cent at BFr16,500, and Cobepa up 6 per cent to BFr1,520. Speculation about further consolidation in the financial ector drove the Bel-20 index of Belgium's 20 leading shares up 12 points to a record 2,279. Most analysis agree the sector has too many small players and lacks groups large enough to compete in a single-cur-

"There is a real sense of anticipation in the financial sector, everyone is expecting something to happen," said one Antwern-based analyst. Almanti, the Antwerp-based

financial group which controls Kredietbank, Belgium's fourthbiggest bank, is expected to take over Gevaert's German and Flemish interests. Those include stakes in

Hapag Lloyd, the German shipping group, Kredietbank Luxembourg, sister bank to the Belgian operation, and Telenet, the Flemish telecoms

Cobeps, 60 per cent owned by Paribas, the French financial group, is expected to take over Gevaert's stake in Pargesa, the Swiss holding com-pany, and its shares in Paribas Banque Belgium

announced on Friday, Paribas said it would sell 47 per cent of its Belgian banking arm, the country's eighth-largest bank. to Bacob Bank, the seventhlargest, lifting Bacob's stake to

more than 50 per cent. The deal, will leave Paribas with a banking branch which will retain the Paribas name but will deal with investment hanking activity. It will co-op-erate with Bacob over the distribution of financial services

Parihas said the action was part of its strategy to focus on two core businesses, international investment banking and specialist financial services, in preparation for the single Kuropean currency.

Rationalisation of Gevaert will increase Almanij's capital by up to a third, giving it the means to support expansion by Kredietbank - something to which it reiterated its commitment at this year's annual

Kredietbank admitted last week it had held "exploratory talks" about an alliance with Rabobank of the Netherlands. But banking analysts see Crédit Commercial de France, in which Kredietbank already lds a small stake, as a more kely suitor.

The merger of two of Belum's top 10 banks has also kindled speculation about a nega-merger" between Génale de Banque, Belgium's ggest, and Banque Bruxelles mbert, the third-biggest, Opposition from ING, the tch bank which owns 20 per nt of BBL, has previously evented such a deal, but ares in both groups have gained since ING hinted its opposition to a tie-up might be

terday that Roche did not want to act like a bank.

Although Roche is acquiring Roche's \$11bn acquisition of an extra SFr1.5bn a year in Boehringer Mannheim, a family controlled business with a pharmaceuticals sales and control of DePuy, a US quoted company which is one of the world's leading manufacturers of artificial joints, the main attraction is Boehringer Mannheim's diagnostics business. Roche sees big synergies between the use of its drugs and the demand for diagnostics in disease management and patient control.

But why has Boehringer Mannheim thrown in its lot with Roche? Mr Gerald Möller, 53. chief executive of the 138year-old group, said yesterday: "On our own we were unable to maintain our position in diagnostics and at the same time globalise and broaden our pharmaceutical business." Previous attempts to expand

tate their creation of Novartis. However, Roche has again in pharmaceuticals, at the demonstrated its independent expense of diagnostics, had caused serious management streak. It has made an acquisition that will transform its upheavals and boardroom conmarginally profitable diagnosflict at Corange, Boehringer tics business, the smallest of its four divisions, into one of Mannheim's Bermuda-based parent. In addition, Mr Curt the world's two leading diag-nostics companies and Roche's second biggest operation. Engelhorn, who has chaired the company for the last 40 years, is 71 and there was no Roche, unlike some of its obvious member of the controlcompetitors, has a tradition of ling family ready to step into

making acquisitions based on his shoes. a long-term time horizon. It already has one of the world's A friendly deal with Roche made most sense. Mr Engelhorn broached the subject with Mr Fritz Gerber, Roche's 67-year-old chairman, and the deal was done without the need for investment bankers.

The acquisition will create a uted SFr1.3bn of the group's combined Roche Boehringer SFr4.7bn pre-tax profits.
Roche has been accused of Mannheim Diagnostic business with sales of about \$2.5bn a year - enough to give it joint leadership of the worldwide core pharmaceuticals business diagnostics ma and Mr Henri Meier, chief Abbott of the US. diagnostics market with Each group will have 12-15 financial officer, stressed yes-

ratories, doctors' surgeries and The world's third largest Dade Behring, the recently

merger

announced

Hoechst's Behring Diagnostics with Dade International of the nostics sales worth more than \$1bn a year include Johnson &

Johnson, Becton Dickinson Although the diagnostics industry is characterised by

fierce price competition and relatively slow growth, the ity of making drugs to treat new Roche Boehringer Mann-people.

Total 21.2 SFrom be in a relatively strong position because both partners have invested heavily in bio-

nostic products - the instruments and chemicals that test for diseases in specialist labotechnology products with good growth potential.

that it will be able to boost the profitability of the combined business by cutting costs and better marketing of PCR, its DNA-amplifying technology that plays an essential role in genetic testing.
The global diagnostics indus-

try is less than one-tenth the size of therapeutics, the mainstream pharmaceutical activ-



Fritz Gerber, Roche chief executive, backed acquisition

But diagnostics is less fragmented than pharmaceuticals. The joint leaders of therapentic market - Novartis of Switzerland and Glaxo Wellcome of the UK - each have a 4.4 per cent share.

Because Boehringer Mannheim also produces drugs, especially for heart disease and cancer, the acquisition will lift Roche up the pharmaceuticals league table.

The Boehringer Mannheim acquisition marks the end - at least for a while - of the regular rumours that Roche wanted to buy a drug company Boehringer Mannheim and such as Zeneca of the UK or diagnostics company, with Roche do not disclose the prof- Astra of Sweden, to put it back sales of \$1.5bn a year, will be its of their diagnostics on a par with Novartis, its

As Mr Daniel Vasella, Novartis chief executive, noted yesterday, his company is not active either in diagnostics or in implants, the main activities that Roche acquiring.
The Corange deal makes

clear, for the first time, that the two Swiss pharmaceuticals giants are now set on distinctively different courses.

Lex, Page 20

Biotech company to buy Irish In a separate deal also healthcare group

Ethical Holdings will double its revenues with £14m Clonmel deal

By Roger Taylor in London

Ethical Holdings. the Cambridge-based biotechnology company, is to announce today that it is buying Clonmel Realthcare, the Irish pharmaceuticals group, for about £14m (\$22.68m) in a deal which will double its revenues and

employees. Ethical, quoted on Nasdaq in the US, is also preparing to list in London with a 220m institutional placing. The Clonmel deal is conditional on this going ahead.

Mr Geoffrey Guy, Ethical's chief executive, said he was confident of a successful placing in spite of a shock to the biotechnology sector last week when Celltech, one of the leading companies in the industry, saw its share price halved after its lead product failed

clinical trials. "We are not like Celltech. We are at the low-risk end of drug development and have proved our ability to make profits," he said. Ethical is paying about half the £14m price in shares, and

the rest in non-interest bearing debentures payable in April 1998 and January 1999. Clonmel, which is based in County Tipperary, is the 10th largest pharmaceuticals group

in Ireland. Last year, the group had revenues of 1212 2m (\$18.42m) and net assets of 125.5m. Mr Dan Tierney, chairman £13.76m because of increased

ing after a difficult period for

losses last year, compared with a profit of more than Itim the year before, because of a fall in US orders and a write-off of research and development

Mr Guy said Clonmel's trading in the first months of this year was on course to return the company to its former profitability

Mr Tierney, whose Cross Group also owns a large veterinary business, will become non-executive director of Ethi

Mr Guy said Clonmel would help Ethical fulfil its plans to expand its manufacturing and marketing capability. Clonnel has two pharmaceu-

tical manufacturing plants and has been making some of Ethical's products on a contract hasis since 1988. Mr Guy said the plants could

be readily adapted to make and package other Ethical products such as its new skin patch for hormone replacement therapy. Ethical specialises in the development of slow-release

pills and skin patches as improved ways to deliver drugs. Its biggest product is a slow-release formulation of the heart drug diltiazem. Ethical has subsidiaries in

Sweden and Argentina. Last year the group, which has been profitable, suffered a loss of £3.54m on revenues of and owner of Clonmel, is sell- research and development

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BT Capital Partners Europe

U.S. \$200,289,600 15 per cent. Senior Discount Notes due 2007 with Contingent Warrants

MARCH 1997

LEAD MANAGER **BT** Securities Corporation

▲ Bankers Trust

GRE on verge

of two Indian

joint ventures

ventures in India, one of east stopped several large UK

partners.

Powerhouse £4.7m for nine months

By Peggy Hollinger

Powerhouse, the UK's largest independent electrical retailer, will today announce better-than-expected results in direct contrast to the difficulties experienced recently by its larger rivals in the sector.

Powerhouse, a management buy-out spun off by Hanson last year, has turned in pre-tax profits of £4.7m £1m more than planned for sales. against expectations of 2001. Mr Moser expected the \$4.4m for the nine months group to beat this year's

The profits mark a sharp turnround from the last nine months in Hanson's ownership when there was a loss of £16m. Sales for the most recent nine months were £116.3m, against expectations of £115m.

The return to profit has been achieved after a radical shake-up of the business last year, resulting in some 2,000 ich cuts and almost 200 high

Two-thirds of fast-growing

private companies would

consider joining the Alter-

native Investment Market,

according to a survey pub-

However, nearly as many

liminary results

season this week with an

increasingly familiar combi-

nation of slow profits growth

The results are expected to

be seized on by Mr Gordon

Brown, the chancellor, to

justify the windfall tax he is

preparing to slap on the

water industry, along with other privatised utilities.

Mr Robert Miller-Bakewell,

water analyst at NatWest

Securities, believes "adher-

ence to existing expectations

[for profits and dividends]

could be deemed inflamma-

tory when the new govern-

ment is busy determining

just how it is going to assess

the windfall levy and how

Profits of most companies

are being squeezed by a

tightening regulatory noose

much it is going to cost".

and big dividend increases.

ished this week.

Mr Glyn Moser, chief executive, said the group bad beaten all targets set when it spite of a tough retail market. "Trading is strong and net margins are rising. The company is in very robust Powerhouse reports net

cash of £22.9m - 83 per cent ahead of target and almost profit target of £5.1m and Powerhouse plans to open six superstores this year to add to its 88 high street stores and 33 out of town

About 100 jobs would be created, bringing the total to

Mr Moser was confident

of the junior market, which

rules than the main stock

In fact, companies wish-

ing to list on Aim do not

of the 242 companies inter- have to have a trading respondents had been

But companies are locked

well describes as "peer pres-

partly in order to compen-

sate for investors' expecta-

tions of a growing squeeze

Anglian Water will set the

tone for the season tomor-

row by reporting a dividend

increase of 15 per cent to

34.4p against adjusted pre-

tax profits rising just 2.8 per

A similar contrast of mod-

est profit increases and big

dividend rises will be mir-

rored by Yorkshire Water on

Friday, when it announces

dend increase to 18.6p and

The industry has suffered

on profits.

£214.5m.

ater companies agency, which has set out to kick-off their preeliminate profits growth by

Leyla Boulton previews this

an expected 20 per cent divi- cent increase in pre-tax prof-

operated by Ofwat, the from a "fat cat" image of Monopolies and Mergers to repair customers' leaks

industry's regulatory bosses making large profits Commission blocked two free of charge.

white goods - such as washing machines and dish-

left the Hanson stable, in been extremely competitive since Powerhouse emerged from Hanson. Argos, the sector's third largest group, has issued two profit warnings and the leader, Dixons, has been notably more cautious as a result of a slowdown in small domestic appliance

try's market research group, said recently the demand for sales of £140m. Because of goods appeared to be benefitthe strong cash position ing from a revival of confidence in the housing sector. Mr Moser said Powerhouse was advancing in line with the market at growth rate of about 11 per cent. Powerhouse was originally

a joint venture between three regional electricity companies. £astern. that Powerhouse would ben- Southern and Midland. On efit from a strong focus on an annualised basis it was

teria on the main market.

Part of the reason for the

negative perception of so

many to Aim membership

could be related to the fact

that only 17 per cent of

into what Mr Miller-Bake reveal a familiar storyline

shareholders at the expense

of consumers. Bills have

risen 35 per cent in real

terms since privatisation in

exception to the rule by

increases in profits and divi-

dends, adding even more

grist to the Treasury mill.

wo other companies.

which report on

Thursday, will be the

expected to report a 15 per term.

forecast to rise 20 per cent to tars

37.2p, as part of a bid to keep

shareholders sweet after the

Taxing question is posed for water utilities

week's results, which should

and paying big dividends to rival takeover bids for the

announcing both big say that the new require-

South West Water is its, at least in the medium

its to £125.1m. Its dividend is annual leakage reduction



Glyn Moser: return to profit was after radical shake-up of business

The favoured reason for City profile were also con-

losing about 225m when take a write-down on the taken over by Hanson in business of £140m. 1995. The electricity compaplied market, were forced to come to market or be offered controls the balance.

viewed believed they could record or have a minimum encouraged to look at the an Aim flotation was to siderations. The least be ineligible for membership number of shares in public market by their advisers in raise funds for "the next favoured benefit were to make

rose to 27 per cent among

companies with turnover

above £12m a year, while

only 10 per cent of those

with sales of less than £4m

United Utilities, the water

and electricity group, based

in the north-west of

net dividend up 14 per cent to 37.2p. -It is forecast to

report a 16 per cent increase

Analysts and companies

ments on leakage are

unlikely to have a material

impact on companies' prof-

Ofwat is to set companies'

ter, has asked all companies

ets and Mr John Pres-

in net profit to £317m.

England, is expected to pay a

had received information.

Survey finds mixed response to Aim membership

hands - two of the main cri- the last 12 months. This

Mr Moser said Powerhouse nies, faced with an oversup- would eventually either talist BZW Private Equity

level of growth", or "open-

ing up better opportunities

Having access to addi-

tional or knowledgeable

shareholders and institu-

tions, or promoting a higher

lan, analyst at Credit Lyon-

nais Laing. She also points

out that many of the compa-

nies were already doing

"It makes sense for the

government to take as much

credit as possible for the

improvements already under

limited in pressing for man-

because companies have a

legal right to press for

higher bills to cover the

The windfall tax is

Although the government

owning public would suffer

costs of legal obligations.

But the government is also 5 per cent. .

improvements

many of the things the gov-

ernment is asking for.

way," she says.

datory

cott, the deputy prime minis- and analysts said the share

"These are not huge cost funds. Anglian, for instance, items", says Ms Angela Wheis 29 per cent owned by pen-

has vowed that the costs of it has not experienced a

the tax will not be passed on windfall and can ill-afford

through a loss of value in industry with a debt to

water shares held by pension equity ratio of 60 per cent.

to consumers, companies the tax since it is alm

to make acquisitions".

ment holds 92.5 per cent of the company. Venture capi-

vide an exit for venture cap-

The survey, targeting

italists or other investors.

companies with sales

growth in excess of 80 per

cent in the past three years,

was carried out for Kidsons

is 29 per cent owned by pen-sion funds.

to hit their profits by raising

their cost of capital as they

borrow more to pay the tax.

ons that a £5bn windfall tax

- affecting the water indus

try to the tune of £1bn

21.5bn - could reduce com-

pany profits by an average of

formers, both in managing

water supplies and leaks.

has also led opposition to the

The company argues that

one of the most heavily-

geared businesses in the

nglian, which has

been one of the **1** industry's best per-

Mr Miller-Bakewell reck-

Companies expect the tax

in a trade sale. The manage-

Laporte agrees sale of US unit

aged insurance market and ment of £100m

India has been slow to lib- has annual income of 2500m

eralise its largely state-man- and assets under manage-

By Roger Taylor

Laporte, the chemicals group, has provisionally agreed the sale of its US adhesives and sealants business for about £90m.

completed in the next four months, will yield an exceptiblis year would offer any sigtional profit of about £13m. nificant improvement over after a goodwill write off of last. So far this has proved

a strategy of disposing of non-core businesses and focusing on those divisions which have market leader-

ship in growth sectors.

The news came as the company reported trading in line with expectations during the first four months at

yet allowed to sell insurance.

Expectations that the gov-

ernment : would introduce

wide-ranging reforms this

year have so far proved pre-

mature. But this has not

insurers from seeking Indian

that liberalisation may come

sooner rather than later

prompted it to sever infor-

mal links recently with Peer-

Murugappa, based in

Madras, has interests rang-

ing from manufacturing to

financial services. The group

Guardian's own conviction

Mr George Duncan, chair-man said: "We did not expect economic conditions

Groupe Crédit National BFCE

US\$1,000,000,000 Euro Medium Term Note Programme NOTICE IS HEREBY GIVEN to the holders of the outstanding

Dated: 27 May, 1997

sell the US division.

By Christopher Adams.

Insurance Correspondent

Guardian Royal Exchange.

the composite insurance

group, is today expected to

announce plans for two joint

Asia's biggest untapped

The company has signed

twin agreements with a

financial services subsidiary

of Murugappa Group, a large

conglomerate based in India.

Guardian will have a 50 per

cent stake in both a risk

management consultancy

and a future insurance busi-

insurance markets...

The deal expected to be

to be the case, with the Laporte has been following strength of sterling presenting more challenging conditions. Despite this, Laporte plans, and we continue to expect a satisfactory out-

The company had previce come in the first six months ously said that it intended to and the year as a whole."

Crédit National

NOTICE IS HEREBY GIVEN to the holders of the outstanding notes (the "Notes") issued pursuant to the above programme that:

During September 1996, Grédit National completed the mocess whereby it became the owner of 100 per cent. of the shares of Banque Française du Commerce Extérieur ("BPCE"). Now that this process is completed Grédit National proposes to transfer its banking activities to BPCE (such transfer process, the "Transfer"). The Transfer will be submitted to the approval of the Meeting of Shareholders of Groupe Grédit National and Banque Prançaise du Commerce Extérieur (BPCE) to be held on 23 lune, 1997. The Transfer having been completed Grédit National will henceforth become the holding company of the Grédit National group of companies (the "Croup"), whereupon it is proposed that the Group's name will change to "Natexis" and BPCE, its banking subsidiary, will change its name to "Natexis Banque".

It is intended that the Transfer will, inter alia, involve the transfer of certain outstanding debt obligations, and in particular all of the Euro Medium Term notes issued by Crédit National under its EMTN programme to BFCE/Natexis Banque (the "New Issuer"), in accordance with the Terms and Conditions of such Notes, whereby the New Issuer shall become the principal debtor in respect of the Notes. Following the Transfer, Crédit National and the New Issuer will be jointly and severally liable for all the debt obligations transferred by Crédit National to the New Issuer as of the date of

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r. Calibanik, N.A., (Corporate Agency and Truet), Agent Bank CITIBANCO

NOTICE TO BONDHOLDERS Acer Peripherals, Inc. (Incorporated with limited Hability in Thiwan, The Re US\$ 110,000,000

1½ per cent. Bonds due 2006 nent of Conversion Price/Cessation of Suspe

NOTICE IS HERRBY GIVEN that as a result of the distribution of 98,720,165 common shares of Acer Peripherals, Inc. (the "Company") in the form of Shod NOTICE IS HEREBY GIVEN that as a result of the distribution of a channel shares of Acer Peripherais, Inc. (the "Company") in the form Dividends for the year 1926, the convention price of the Convention B be adjusted, in secondance with Section 6.2 of the Indenture dated N 27, 1996, from NTS 54.5 to NTS 45 with effect from June 11, 1997, one day Record Date. Personnt to 6/A/O of the Terms and Conditions of the Chroniar, the Conversion Right shall be affective from June 11, 1997, one—the Record Date. May 27, 1997

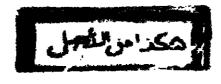
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departy also has Coca-O tachines T. Serbia, Macu Moldova, Armenia ans of Romania and Most are joint vente th local bottlers but # k also best involved human and western human streethield plane

toromic and police pleavals in the south thans have not un BCs plans to mivest on the region over in the years. e cent stoke to Stine Ma based glass prod

in months ago for sal deal क्षाउपहरत केंग्र ala's but at 125; the a I vill invest \$27m Years in modern plan: icrcagb time controlled by les refrigerated

Frigores. wh

COMPANIES AND FINANCE: EUROPE

Italian bank sell-off meets heavy demand

By Paul Betts in Milan

Istituto San Paolo di Torino, Italy's largest commercial banking group, has been successfully floated, with a secondary share offer more than three times subscribed.

Requests for about 760m shares were received by Friday, the closing date for the offer, which involves 220m shares and a further 33m from the "greenshoe", or over-allotment option, for institutional investors.

The issue represents about 30 per cent of the bank's share capital. The price for the retail offer was fixed at L10,435, a 2.5 discount to Priday's official price of L10,702 for San Paolo shares on the Italian bourse.

A total of 120m shares will go to the public, including employees, who will benefit from an additional 2.5 per cent discount.

Institutional investors will pay L10,630 per share for 133m shares, including the additional "greenshoe" allo-

San Paolo said it had received applications from 400,000 retail subscribers for more than 460m shares and from 400 institutional inves-

banks said the heavy retail oversubscription meant it would have to draw lots, because it was impossible to grant a minimum amount of shares to every subscriber.

The offer, coupled with the earlier sale of about 22 per cent of the bank to a new group of stable shareholders. will raise more than L4.600bn. However, the charitable foundation that has controlled the bank is expected to raise only about L4,100bn, because some 60m the shares were sold by three other state institutions.

Following the flotation, the foundation will see its stake in the bank drop from about 66 per cent to 20 per cent. However, it says it will exercise voting rights on only 5 per cent of its stake in an effort to turn San Paolo into a public company.

The sell-off is to be fol-

lowed by the privatisation of Cariplo, Italy's largest savings bank, which agreed last week to start formal negotiations with Banco Ambrosiano Veneto to forge a strategic partnership are likely to hit Bezeq bard, with the private banking as international calls last

Bezeq prepares for hard choices

Competition may lead Israeli telecoms group to cut prices at the expense of profits

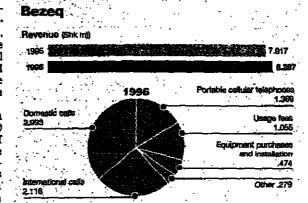
Bezeq, Israel's state-owned telecommuni-cations company, faces its biggest challenge this week as international telephone lines are opened up to competition under the government's deregulation programme.

Consumers will cash in on what is expected to be a 70 per cent fall in the cost of overseas calls, but the move is set to put enormous pressure on Bezeq's profits as two international consortia plunder what has been a rich monopoly.

There is also more at stake for Bezeg than the dismantling of its exclusive right to handle international calls. Further deregulation is expected when the domestic market is opened up in 1999. and the ability of Bezeq and the two consortia to win over customers to their international telephone networks will be a crucial test of their readiness for this

The battle for overseas traffic pits Bezeq Interna-tional against Barak - a consortium headed by the Global One alliance of Sprint, of the US. France Telecom and Deutsche Telekom - and Golden Lines. which includes Southwestern Bell and Stet, of Italy.

Barak and Golden Lines year accounted for nearly 30



combannors (sudar	4192			
The second second	Bezer	Golden Une	s A Barak	30
US	3.53	0.65	0.62	
Germany	3.14	0.80	0.47	
'- 'UK	3.14	0.60	0,47	
Prosie	353			
Japan	4.34	1.43	6.43	 مرد مر
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per cent of Bezeq's Shk8.2bn (\$2.42bn) in revenues. A call to the US, for example, is set to cost less than Shk1 a minute instead of Shk3 now.

"Bezeq is faced with hard choices," says Mr Giora Zarechansky, analyst at Ilanot-Batucha Investments. "To obtain a sizeable market share, it will have to drop its prices, but its profitability will fall, probably by as much as 20 to 25 per cent." Bezeq's net profits rose 5.2 per cent last year, from Shk625.9m to Shk658.7m. Profitability is vital to

Bezeq, since the state is preparing to sell off a further 25 per cent of its 76 per cent stake later this year. "The government should stick to this timetable, because the effect of deregulation will take time to bite. It will take time for the other competitors to get a return on their investments," Mr Zarechan-

Barak, which will invest more than US\$200m in the next three years, does not expect to break even until end of the decade. Golden Lines, which is Telecom in settlement rates.

investing between \$100m and \$150m, has set a longer time- from abroad will be distribtable for a return on its uted among Bezeq and the investments.

Because of this time-lag, analysts say Bezeq should take the opportunity of deregulation to restructure further by cutting its 8,600 workforce, diversify and prepare for domestic deregulation, due in 1999.

Bezeg believes it should be able to secure a 50 per cent market share in international calls, with the other two consortia each taking about 25 per cent. Initially, Bezeq will have considerable advantages, since it will be able to exploit the infrastructure it has built up. Both Barak and Golden

Lines will have to pay Bezeq access fees to use the international network. The fees, set at Shk0.42 a minute for calls to the US and Canada, will fall to Shk0.10 by 2001. in addition, as Mr Eliav Ashkenazi, vice-president of marketing at Bezeq International explains, the government will compensate the company for a "soft landing" the initial stages of deregulation.

However, where Bezeg will lose out is in revenues from incoming overseas calls. Israel has always been a net receiver of calls, by a ratio of two to one. As a result, Bezeq has received high payments from the US's AT&T, British Telecom and France

"The revenues received new competitors pro-rata to the number of out-going calls handled by each player," says Mr Keith Phillips, analyst at Société Générale Equities. "It will mean that the three participants will be keen to gain market share. The competition will be very

arthermore, increasing pressure from US telecoms groups to cut the price of settlements will also affect Bezeg's profitability. "AT&T wants to reduce settlement rates from the current \$1.19 [per minute] to between 25 and 30 cents," says Ms Noga Barak, vice-president in charge of

marketing of Barak. Given these pressures, Bezeq is hoping that Israelis will spend more time mak-ing calls abroad. The number of minutes last year is estimated at more than 200m. and Mr Ashkenazi says that could double as more households take advantage of the lower prices and install second telephones.

Wooing these new custom ers is the aim of all three groups. Achieving it should leave them well placed to cope with domestic deregulation - another battle Bezeg must face as its monopoly

Enel ahead despite cut in tariffs

By Paul Betts

Enel, the Italian state electricity utility, yesterday reported an 11 per cent increase in 1996 net profits. to L1,272.1bn (\$763.6m), despite lower electricity

The utility, which the government is committed to privatising, was forced to lower its tariffs last year as part of the government's antiinflation drive.

The government has yet to set a timetable for Enel's sell-off. However, it is unlikely to take place before the middle of next year because of opposition from the Communist party, on whose support the centre-left government relies in the Chamber of Deputies.

Last July the government blocked the mechanism that automatically increased electricity tariffs in Italy. This cost Enel L370bn in revenues, although overall revenues rose 1.8 per cent in 1996, to L36,768.6bn. Gross operating profit increased 3.3 per cent, to L14.666.1bn

Enel's profits before taxes and extraordinary items rose Indebtedness dropped from L35,100,8bn in 1995 to L34,338bn. Financial charges fell 24.4 per cent, to L2,517.1bn, while invest-Judy Dempsey ments fell 1.5 per cent, to 1.7,346.9bn.

Bulgaria pulls down weighted Hellenic **Bottling**

By Kerin Hope in Athens

Difficult trading conditions in Bulgaria for Hellenic Bottling Company, the Coca-Cola franchise-holder for Greece and much of the Balkans, pushed down consolidated annual pre-tax profits by 8.4 per cent to Dr23.2bn (\$85.9m). Turnover was flat. at Dr143bn

The company said operations in Bulgaria, 10.7 per cent of OTE's where it controls five joint ventures with local soft drinks bottlers and has a stake in a brewery, incurred losses of Dr2bn against profits of Drl.9bn the previous

The slide into the red was blamed on the lev. the Bulgarian currency, which fell from Lev70 to Lev1,500 against the US dollar during

the nast year. However, the group's Greek operations, which include fruit juice and mineral water, posted an 8.4 per cent increase in pre-tax profits to Dr23.3bn, mainly through productivity

Sales rose marginally last year, partly because of a 10 per cent decline in tourist

Shrinking incomes have reduced consumer spending in Bulgaria, HBC's biggest market in the Balkans. The company also has Coca-Cola franchises in Serbia, Macedonia, Moldova, Armenia and parts of Romania and Rus-

Most are joint ventures with local bottlers but HBC has also been involved in building greenfield plants in

Economic and political upheavals in the southern Balkans have not upset HBC's plans to invest some \$60m in the region over the next five years. The group acquired a 70

per cent stake in Stind, a

Sofia-based glass producer, four months ago for \$4.05m in a deal arranged by Bulgaria's privatisation agency. It will invest \$27m over four years in modernising the plant, through a joint venture controlled by a subsidiary, Frigorex, which makes refrigerated display cases for soft drinks.

OTE offer towards institutions

Ву Кегіл Норе

The second stage of the privatisation of OTE, Greece's telecoms group. next month will follow the pattern of last year's mitial offering, with the sale weighted towards international and domestic institu-

The Socialist government pians to sell 45m shares, or equity, in what will be the largest offering to date the Athens stock exchange. made available if demand is

Immediately after comple tion of the secondary offering. OTE will make available another 31.6m shares through a 6-for-80 rights

The capital increase will be based on the shareholding structure in place before the secondary offering, under which the state holds 92 per cent and private last year's initial disposal.

The share price will be fixed through book-building posal on June 16. The rights issue will take place a week later, with existing shareholders being offered new shares at a 15 per cent

Small shareholders, who include many of OTE's employees and pensioners will receive an additional

The sale will be co-ordinated by the state-controlled National Bank of Greece, Salomon Brothers and HSBC, which are expec ted to target institutional investors in the US and the UK.

Keen interest is expected mong domestic Greek institutions, including the statecontrolled pension funds which are now committed to investing a larger percent-age of their holdings on the

Analysts said the offer price would be close to OTE's current trading value of Dr6,700.

OTE raised operating profits last year by 15.5 per cent to Dr273.6bn (\$1.01bn), on revenues up 14.6 per cent at Dr679.4bn. Net income rose 23.8 per cent to Dr171.8bn.

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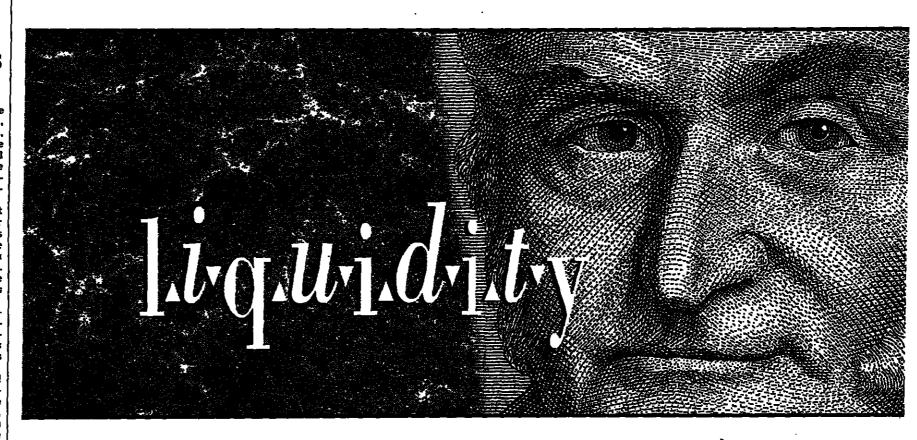
Sinceholders who wish to be represented by power of attorney are power of anomey at the office of the Company or with the banks me can be obtained from the Company. The agreed of the proposed structures of the agreed for the meeting and west of the proposed structures of can be obtained free of change, as of social by shareholders and a securing at the offices of the Company or at the burds mentioned abort

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Profits warning deflates BHP shares

By Nikki Talt In Sydney

BHP, Australia's largest company, saw euphoria in its shares evaporate yesterday when it warned of flat earnings and abnormal charges for the immediate future.

Shares in the "Big Australian" tumbled 40 cents, to close at A\$18.92.

The fall followed a rise of more than 11 per cent in May, after the resources group announced a steel

director, said the final quarter to trying to cut costs in its copper three quarters of 1996-97, compared May 31 would be hit by one-off items and "difficult" trading condi-

In addition, the recent review of new projects are commissioned to BHP's entire asset base was expec- contribute to earnings growth". ted to result in "a number of abnormal adjustments".

might be included, but the com- tors until late in 1998 or 1999. pany has announced an overhaul business.

some people are assuming it will extend into 1997-98 "until the restructure takes greater effect and

He pointed out that big projects such as the Cannington mine, the Mr Prescott would not give Canadian diamonds development. details about the scale of the and the Hartley platinum mine adjustments, or precisely what would not be significant contribu-

BHP has already announced profof its steel division; is completing a its after tax, but before abnormals, Mr John Prescott, managing review of its oil division; and is of A\$1.06bn (US\$812m) for the first with A\$1.03bn a year earlier. In detail on the abnormal charges, rather than chase a specific per-Mr Prescott added that BHP 1995-96, its full-year result (before and suggested that this uncer-

likely to "seen to be below what ditions and "flat performance" to some analysts had been predicting until the full-year results were upwards of A\$1.35bn for 1996-97.

But after yesterday's briefing, forecasts were downgraded to little more than last year's result - perhans slightly less once asset sale proceeds were stripped out.

wake of a two-day board meeting at BHP, the first to be chaired by Mr Jerry Ellis, the former minerals division boss who has taken over from Mr Brian Loton as chairman. However, some analysts

tions. The outcome, he said, was expected the difficult trading con- abnormals) was A\$1.29bn, and tainty could overshadow the stock released in late June.

Mr Prescott, meanwhile, took the opportunity to stress that BHP remained committed to its diverse spread of resource-based holdings which include steel, petroleum, Yesterday's warning came in the and minerals. "It's not necessarily popular, but it's served BHP well," he said.

But he also suggested that, in a low inflation climate, the group's objective would be at least to match the performance of its bestremained confused by the lack of ranking peers in these businesses. centage return.

EUROPEAN NEWS DIGEST

Santander shares lifted by shake-up

Shares in Banco Santander, Spain largest banking group. climbed after if said it would unify its treasury, asset management and corporate businesses. At the close in Madrid, the shares had lost some of their earlier gains but were still up Pta470, or 3.87 per cent. to Pta12.600.

Until now, the activities had been managed separately between Banco Santander and the investment banking arm, Santander Investment. The move was taken in light of Spain's likely membership of European monetary union and were aimed at preparing the group for the challenges involved.

Ms Ana Patricia Bottin, executive vice-president, will be

responsible for treasury, mutual and pension fund management and insurance, while Mr Juan Rodriguez Inciarte, executive vice-president, will be responsible for market and credit risk. The department of organisation and cost control will be headed by Mr Jose Ramon Jimenez, joining the bank as senior vice-president responsible for implementing greater operating efficiency.

Charge hits Israel Discount

Israel Discount Bank, the country's third-largest, reported a 6 per cent fall in net income, blaming a one-off charge to

cover a book loss on the sale of an overseas subsidiary.

\$18.7m in the first three months of 1997, including the

rose 22 per cent to \$24.2m.

Net income fell from \$19.9m in the first quarter of 1996 to

one-off charge of \$5.5m. Excluding the charge, net income

Income from financing activities before doubtful debt

provisions fell 7 per cent to \$160m. Provisions for doubtful

\$45.3m of the fourth quarter of last year. Last month, the

government raised about Shk690m (\$177m) in an offering

of shares and warrants totalling 17 per cent of the bank's

Reuter, Madrid

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French **OATs** hit by poll results

GOVERNMENT BONDS By Gary Mead

On a day when many of the world's bond markets were closed for holidays, yesterday's spotlight fell on French government bonds following the electoral success for French left-wing

Trading on the Matif in the benchmark June notional contract was heavier than expected, given that most dealers in the UK and US were away from their desks. In late trading the June contract settled at 128.30, down 0.54, having been as low as 128,22 earlier

in the day. Shorter-term contracts. which are often more sensitive to shifts in political sentiment, fell sharply. The June contract fell to the day's low of 96.18 in early dealing, later recovering to settle at 96.21. down 0.26.

In the cash market, the yield on the benchmark 10-year OAT rose 7 basis points to 6.63 per cent. The bond was still trading at a lower yield than its German counterpart, but the gap between the two narrowed from 14 to 10 basis points.

The election result has knocked the bond market slightly but not seriously damaged it," said Mr Dominique Barbet, a specialist with Paribas Capital Markets, adding: "There's no sign of any panic in bonds."

Other bonds that would benefit from the convergence of European interest rates lost ground. Yields on Grupo Alfa, the Mexican industrial Several international steel groups unlikely to experience difficulties in González Migoya foresaw no difficulbonds rose 10 basis points 26 to 7.36 per cent, with the yield spread over German bunds widening from 138 to

144 basis points. Spanish and Swedish bonds were also hit, with 10year yield spreads over bunds widening from 67 to it was also prepared to bid on its 71 basis points and from 114 own and had been authorised to to 117 points, respectively. issue up to \$100m in new equity.

3Com Corporation

Black groups secure control of JCI

By Mark Ashurst in Cape Town

Black business groups in finance the holding.

Mr Mzi Khumalo, JCI chairman, is tomorrow expected to announce a radical shake-up in the ownership of JCI which will establish him as South Africa's first black "randlord", in control of the world's sixthlargest gold producer.

He will also acquire a

Consolidated Mining.

The new structure will extend ownership to minority members of the African Mining Group, who had failed to raise the funds to take up a stake in JCI, which was sold by Anglo American in November at a hefty premium to the market to promote black economic empowerment.

a range of black interest groups including rural trade unions and provincial committees. Mr Khumalo, who vester-

over the past few months to

develop the strategy, "Accor

from a new corporate logo to

cost reductions, purchasing

discounts and plans to lift

gramme of technological

investment will be under

way by the end of next year.

and Mr Espalioux believes

Accor's new strategy should

be at "cruising speed" by the

In an interview, the chair-

turn of the century.

A FFr500m (\$87.8m) pro-

2000", covering everything ning a new corporate organi-

Mr González Migoya said Hylsa-

mex was refinancing a \$175m bond

that matures this year. The steel

company had obtained a backstop

facility of \$125m from a group of

international banks, and was negoti-

pean bank. "We still need to raise a

further \$100m to cover the expansion

programme that is currently under

way in our steel mills," he said.

ating a new \$80m credit from a Euro-

try, via a joint venture with cent stake in JCI, would white institutions, was only Mr Brett Kebble, director of retain control of the enlarged group if JCI merged with Lonrho, the UK conglomerate. A final decision on the merger is expected this week, possibly tomorrow.

The sale of JCI has been criticised as largely symbolic, because Mr Khumalo has depended on a rights issue at Saflife, a local life assurer which he does not control, to fund the acquisition.

Minorities in the AMG failed to raise funds to Saflife and the rights issue, and Johannesburg, will

8 per cent subscribed when it closed on Friday.

To date, AMG's only interest in JCI is an option to buy 4.9 per cent at a premium of more than 20 per cent to the current market price, on or before April 2 1998.

However, the new financing plan will accommodate minorities by vesting control of Saflife in NK Properties, a new joint venture vehicle controlled by Mr Khumalo with the Kebble family as a minority partner.

NKP, a dormant property acquire preference shares in company listed in London

neered reforms in the indus- Anglo American for a 30 per ten by a syndicate of mainly life from the underwriting syndicate in exchange for equity.

Saflife holds 30 per cent of JCI, and NKP is expected to hold a further 7 per cent of JCI directly. It will also absorb Consolidated Mining, which owns 20 per cent of Randgold.

A further 6.5 per cent of Saflife will be controlled by the AMG minorities via a second holding company, Witwatersrand Nigel, an NKP subsidiary listed in London and Johannesburg. AMG will acquire a controlling stake of 63.5 per cent of WitNigel in exchange for its option to buy 4.9 per cent of

vear - or just 2 to 3 per cent

ahead of acquisitions - and

he aimed to rapidly increase

this figure into double digits.

fourth business activity -

luncheon and other special-

ist vouchers - saying it was

highly profitable and the

railway network, which is

heavily subsidised. This

would require an extension

He also said it was possi-

He defended Accor's

Telecoms lift Mannesmann

debts rose from \$24.4m to \$25.3m, or 16 per cent of

financing income but were 46 per cent lower than the

Rapid expansion in telecommunications helped lift turnover at Mannesmann, the German industrial group, to DM8.1bn (\$4.8bn) in the first three months of this year. 15 per cent higher than for the same period of 1996. In telecoms, where Mannesmann is building up operations to take advantage of the German market's liberalisation next January, turnover rose 69 per cent. Mannesmann did not disclose first-quarter profit figures, but said the results had improved compared with a year earlier. For all 1997, "noticeable" gains were expected in thes engineering and "tubes and trading" divisions. However the company confirmed that start-up costs would hit Ralph Atkins, Bonn telecommunications profits.

Fiat chief sees higher sales

Fiat, Italy's largest private enterprise, expects its sales to rise by about 15 per cent this year and report profits at least as high as in 1996. This is the forecast without even discounting last year's substantial gains from the flotation of a 31 per cent stake in its New Holland farm machinery subsidiary and the sale of its Prime fund management group to Assicurazioni Generali.

Mr Cesare Romiti, chairman, said yesterday in an interview with the Turin daily newspaper La Stampa that sales this year were expected to total around L90,000bn (\$54bn), compared with L78,000bn in 1996, when they rose 4 per cent over 1995. The group's consolidated net profits in 1996 were 1.2,371bn compared with 1.2,147bn in 1995 and included special gains of around L1,400bn from the sale of the New Holland stake and of Prime. Paul Betts, Milan

Gazprom signs Polish deal

Mr Rem Vyakhirev; chairman of Russian gas group Gazprom, was in Warsaw yesterday to sign a financing agreement for the first stage of the 650km Polish section of the natural gas pipeline from the Jamal peninsula to arranged by Gazprom, while Poland's Oil and Gas company will be responsible for borrowing a further \$350m to fund construction of the initial stretch.

A liquidity squeeze at Gazprom has affected dealings with Polish companies, which have up until now provided food and consumer durables to Russia in exchange for natural gas under barter deals. Now Gazprom is demanding cash payments for the gas it delivers, leaving the Poles to export goods to the Russian market on their own account. Christopher Bobinski, Warsaw

South Africa have salvaged their stake in JCI, the mining group which is in merger talks with Lonrho, after struggling for six months to

stake in Randgold, the min-

By Andrew Jack in Paris

Accor, the French leisure

group, plans to more than double the return on invest-

ment from its hotel activities

in the next few years as part

of a wide-ranging business

Mr Jean-Marc Espalioux,

chairman, also wants to

build stronger connections

between Accor's three core

business divisions, as part of

a strategy to be announced

at the annual general meet-

With advice from the Bos-

Hylsamex, the steel subsidiary of

issue and take on extra debt if it

wins the bid for Venezuela's Sidor.

the last Latin American steel com-

Mr Alfonso González Migoya,

Alfa's corporate vice-president, said

Hylsamex was sounding out poten-

tial partners for the Sidor offer, but

pany in state hands.

week.

plan to be unveiled next sales across the company.

The new owners represent

ing group which has pio- day paid R2.4bn (\$537m) to which had been underwrit- acquire 34.9 per cent of Saf-

Accor seeks to lift returns from hotels

sation designed to break

down the internal "baronies"

based around the group's

leading brand names, which

At the centre of his plan is

the objective to boost the

"synergies" between the

divisions. He estimated that

the current volume of cross-

selling between the three

businesses was "a few doz-

ens of millions" of francs.

can hinder co-operation.

has co-ordinated 11 internal centre of the group - hotels, eral hundreds of millions", ment of about 5 per cent a working groups in Accor car rentals (through its notably by increasing the links between the travel stake in Europear) and travel agencies - while planagencies and its hotel

network.

J.P. Morgan warned in a recent

had net debt to total capital of 39.9

abundance of debt capacity."

per cent, which is by no means over-

expansion programmes at Hylsamex

and Alpek, Alfa's petrochemicals

business clients increasingly wanted packages from their travel agents which included accommodation, and stressed the importance of group was the world leader. developing better information systems to improve a ble to make profitable situation in which Accor Accor's catering service on travel agents sometimes "do SNCF, the French national not know all our available

Mr Espalioux said that

hotel offers". Mr Espalioux said that man defended the existence He said he planned to Accor's hotels had been to the existing contracts, ton Consulting Group, he of the three divisions at the increase that rapidly to "sev- reporting a return on invest- from one year to five years.

Hylsamex ready to finance Sidor bid Given the willingness of interna- \$150m and \$200m to about \$2.2bn. postponed Sidor's privatisation three tional investment banks to lend to However, given that Alfa is generattimes, and it is now slated for July. Mexican corporations, Hylsamex is ing about \$800m a year in cash, Mr

> His one worry concerned the report: "In March 1997, Hylsamex steady appreciation of the Mexican peso, which has gained 15 per cent in value against the dollar over the leveraged, but nor does it suggest an past 12 months, and depressed Alfa's dollar earnings when they are trans-Mr González Migoya said the lated into pesos. "At today's rate, Alfa continues to export at a profit. However, we are concerned about division, would raise the group's the trajectory of the exchange rate." overall debt this year by between Mr González Migoya said.

res the latest available rates of exchange (rounded) against four kay currencies on Friday, May 23, 1997 . In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise, in some cases market rates have been calculated from those of foreign currencies to which they are tied.

Cowen & Company and Gilde Investment Management would like to thank all of the presenting companies at our Emerging Technology 97 conference held last month in Cannes, France.

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GraphiSoft Harmonic Lightwaves, Inc. Jyra Research LeCroy Lernout & Hauspie Speech Products Lightbridge, Inc. MainControl Mentor I National Semiconductor Nat Systems International

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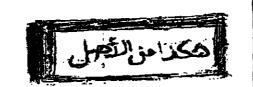
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FT GUIDE TO WORLD CURRENCIES



COMPANIES AND FINANCE: ASIA-PACIFIC

Japanese trust banks return to the black

Japan's trust banking sector returned to profit in the 1996 fiscal year, after heavy write-offs for ings which they have to hold to property-related bad loans were responsible for a large loss in fiscal "trust principals."

The seven trust banks reported a combined recurring pre-tax profit use some of their capital to make of Y124.38bn (\$1.1bn) - a sharp bad loan provisions. improvement from the previous year's loss of Y1,396bn.

the government during the last fis- 1997. Six of the seven trust banks reported profits of between Y5bn. this would probably not hurt them cal year to help the banks write off bad debts.

These allowed the banks to lower the levels of special retained earnguarantee the repayment of loan

By lowering the level of these earnings, the banks were able to

However, the banks also reported reasonably healthy levels of fee The upturn partly reflected new income, and forecast that they accounting measures brought in by would remain in profit in fiscal Toyo Trust and Chuo Trust - ted interest rates to rise this year,

reported pre-tax recurring profits, with Mitsubishi Trust, the largest, posting recurring profits of Y79bn. compared with a loss of Y321bn in the previous fiscal year.

At the other end of the scale, loss - though at Y2.8bn its did not expect net profits to rise recurring loss was far smaller substantially in this fiscal year, Y43.4bn.

All the others - Mitsui Trust, market. Sumitomo Trust, Yasuda Trust,

and Y20bn.

Some analysts yesterday hailed the results as a sign that the underlying trend in the banking results was improving.

However, Mr Shigeru Kobeyashi, Nippon Trust was the only bank deputy president of Mitsubishi to report a second year of recurring Trust, warned that the banks than that of the previous year's due to sluggish demand for loans and the weakness of the property

Although the banks also expec-

ket will bear, then that sug

gests the margin of inexactitude is as big as last week's queues for forms. But the

bankers prefer to attribute

this to an inefficient retail

offering mechanism and the relatively small size of pub-

There is certainly an

element of this, which

is why the Hong Kong

regulators last week intro-

duced interim measures to

stop investors applying for the maximum value of the

Since applications, if suc-

cessful in the ballot process,

are scaled back, investors

apply for the maximum in

the hope of getting a smaller

tranche - thus, the argue-

ment goes, the level of

give a true picture of

Nevertheless, it cannot be

long before issuers start

demanding bigger returns

from their sponsors. At the

moment they have a big sop:

simply by depositing appli-

Enterprises, small cheques

will not be cashed - in part

because of fears that a sub-

stantial amount of money

will be frozen in the banking

scoop big windfalls.

offering.

too badly, he added.

In a sign of the continuing financial pressures, two groups said that they planned to issue debt in an attempt to raise their capital adequacy ratios.

Sumitomo Trust announced that it planned to issue about Y110bn worth of yen-denominated

Meanwhile, Toyo Trust said it would shortly issue Y50bn of euroyen debt with share conversion rights, and another Y50bn of euroyen convertible bonds.

Plan for Vietnam's first stock exchange

By Jeremy Grant in Hanoi

Vietnam's State Securities Commission plans to submit a proposal to the governent next mouth outlining how the communist-run country's first stock exchange could be set up

Mr Vu Bang, a senior SCC official, said the proposal included suggestions for the scope of foreign brokerage participation on the even-

inal bourse. He declined to elaborate,

Assembly, or parliament, by

the stock exchange in Ho Chi Minh City, the southern commercial hub. But analysts said a launch was still years away.

first mooted in the early 1990s, has been repeatedly delayed by a lack of suitable candidates for listing and poor accounting standards.

A privatisation programme that was designed to groom some state-owned companies for public offering has been stalled for about two years.

rooted in the Soviet era.

but Hanoi has indicated it might allow joint ventures or grant foreign securities houses individual branch

oversubscription does not status. Last month, Daiwa Securities, of Japan, signed a memorandum of understanding with a Vietnamese bank to set up a joint

brokerage. Mr Bang said the SCC had also completed a draft securities ordinance following consultations with the International Finance Corporation, the World Bank affiliate. That could be submitted to the country's National

the third quarter. Vietnam plans to set up

The project, which was

Vietnam's private companies are too small to warrant listing, while the country's auditing and accounting systems are still

ASIA-PACIFIC NEWS DIGEST

Mitsubishi Materials up 27%

Mitsubishi Materials, the Japanese ceramics and metals group, brushed aside a fall in aluminium product sales and reported a firm rise in profits for the year to March. The company, a leading maker of aluminium cans, reported a 4 per cent rise in parent sales from Y723.5bn to Y749.4bn (\$6.5bn). The group attributed the rise to buoyant demand for fabricated metal products from the car industry, firm demand from the information technology industry, higher exports and cement construction materials.

Demand for these products overcame a fall in aluminium product prices during the year and, combined with cost-cutting measures and the beneficial impact of the weaker yen, helped to boost recurring profits by 27 per cent to from Y8.3bn Y10.5bn. Net income rose 79 per ent from Y2.3bn to Y4bn.

Mitsubishi Materials said it expected the trading environment to remain tough in the current year amid a decline in public works activity, which was expected to impact cement sales, and price declines for many of its mainline products.

However, the group believes higher sales of advanced and silicon products to the information technology industry, as well as lower costs, will help it lift sales and recurring profits in the current year to Y765bn and Y13.5bn, respectively. Net income is also expected to increase substantially, to Y6.5bn.

Michiyo Nakamoto, Tokyo

Weak yen helps lift Kubota

Kubota, the Japanese producer of farm machinery and iron pipes, yesterday reported a rise in annual sales and profits, thanks to a strong export performance helped by a weak yen. The group announced a 6.5 per cent increase in consolidated turnover to Y1,141bn, slightly more than its own forecast. Pre-tax profit rose 9 per cent to Y60.2bn. Net profits rose by 15.6 per cent to Y28.9bn, leaving earnings up by just over Y2 per share at Y18.84 per share. Export sales rose 13.6 per cent to Y 21.7bn, but domestic sales climbed more slowly, rising 5.3 per cent to Y48.1bn.

While the yen's fall helped exports, Kubota also attributed its strong overseas performance to higher sales of industrial and engineering products, led by industrial castings and computer peripherals.

The parent company, which is more exposed to the domestic market than the group, did slightly less well. It announced a 4 per cent increase in consolidated turnover to Y835bn in the year to March, on which pre-tax profit increased 4.9 per cent to Y35.8bn. Net unconsolidated profits rose 5.8 per cent over the same period, to Y18bn.

Kubota gave no consolidated forecast, but the parent expects unconsolidated sales to rise 4.6 per cent to Y840bn in the year to next March, on which net profits are projected to rise just 2.8 per cent to Y18.5bn. William Dawkins, Tokyo

ICI India advances 20%

Strong growth in paints and explosives helped ICI achieve a 20 per cent increase in net profits for the year to March 31 as net sales rose 15 per cent. Pre-tax profits rose 12 per cent from Rs620m to Rs696m (\$19.44m) on sales of Rs6.7bn Net profits increased from Rs349.7m to Rs421m; earnings per share rose from Rs8.56 to Rs10.42. The annual

dividend goes up 12.5 per cent to Rs4.50 a share. ICI India is investing Rs1bn to build a paint factory at Mobali and a polyurethane blending plant at Thane. The company, which aims to raise sales to Rs50bn by 2005, sees a "period of rapid growth" based on the "current strong businesses" and "new activities".

Qantas shuffles management

Qantas, the Australian airline in which British Airways holds a 25 per cent interest, yesterday announced management changes which it said were part of its cost-cutting programme. Under the plan, the operations division and associated husiness division will be merged into other areas. Mr Gary Tommey, finance director, will take responsibility for airports, freight and catering, and Mr Geoff Dixon, who looks after commercial operations, will take on in-flight services and resorts.

Nikki Tait, Sudne

Red chips remain hot property

Overnight returns of up to 100% are keeping demand high, writes Louise Lucas

The rise of the red chip

ostmen will this week down through the economy: lucky few, share certificates to applicants for Hong bas tended to gather in a Kong's record-breaking relatively small pool, sug-share offer for the invest-ment arm of the Beijing are taking a more selective municipal government

Applications for shares in Beijing Enterprises are still being processed, but it is market. These have spread already clear that the issue has been oversubscribed around Hong Kong's investmore than 1,000 times - a record even by the euphoric standards of red chips, or chip league include Pere-mainland-backed Hong Kong grine Investments, the pan-

ten with the red chips, partly because of their links to China's economy and partly because of their performance record.

Such stocks have risen more than 40 per cent so far this year, and in many cases investors have been rewarded with overnight returns of up to 100 per cent. Beijing Enterprises is already trading in the grey market at three times the issue price. Shanghai Industrial, which a year ago heralded the current wave of municipal government red

HK\$7.28 issue price. The wealth generated by

described as "fair and

Both companies said that

publication of the report yes-

independent report.

By Nikki Tait

be delivering returned to the post office, printers cheques - and, for a and, of course, the banks.

approach to the distribution of mandates than the stateowned enterprises coming to their business equitably ment banking community.

Banks heading the redgrine investments, the pan-Asian investment bank, and Investors have been smit- Morgan Stanley, of the US (these two co-sponsored the Beijing Enterprises issue); ABN Amro Rothschild, the year-old Anglo-Dutch equity capital markets joint venture, and BZW Asia.

> ore lucrative than the initial public offerings themselves - which tend to be small and shared with a slew of underwriters - are the placements that invariably

Part of the cachet of red chips for investors has been chips, closed on Friday at favourably-priced assets HK\$44, five times the

related to the ambitious Mid-

Kingstream Resources, a amount sought would in the state, which houses

they hoped to undertake the

The A\$1.4bn Midwest proj-

ect envisages the develop-

much smaller Australian "depend on final project rich iron ore deposits.

The reverse takeover of An west iron and steel project in

largest steel group, by The companies said the

resources company, has been costing", but indicated that

reasonable" by an fund-raising in the second

terday should pave the way ment of an integrated "direct

half of 1997.

Feng, Taiwan's second Western Australia.

concerned at this outflow of assets into foreigners' hands.

These assets are generally financed with a secondary share offering, or placement, their habit of acquiring which are the real moneyspinners - fees are between from the mainland parent 1.5 per cent and 2.5 per cent authorities tion) is far less arduous and

The independent report,

by Grant Samuel, acknowl-

edged that both the takeover and the associated venture

· It noted that An Feng was

highly-geared and commit-

had significant risks.

Placements are also more

easily priced, as there is a cants' cheques, red chips can traded benchmark. When it comes to IPOs, the heavy. But in the case of Beijing oversubscription rates suggest bankers are guilty of understatement when they shortly after listing - a and the work (such as concede that "pricing is an tendency under review by documentation and distribu-inexact science".

If pricing is what the mar- system.

An Feng deal is 'fair and reasonable' sequent A\$500m (US\$383m) steel slab plant near Gerald- expenditures, and that there went ahead as a joint equity capital-raising, ton, in Western Australia. was "little definitive infor- venture only, the benefits of The plant would use iron ore mation on the financial posi- the merger would outweigh deposits at Tallering Peak, tion or stability of Mr Chu, the drawbacks. These also in WA, and would be Madam Wu and their associ- include conflicts of interest

the first steel-making facility ates" - the main sharehold- for An Feng and excessive ers in An Feng. If the reverse takeover goes ahead, Mr Chu, Madam Wu and their associates would own 62.1 per cent of Kingstream. Existing Kingstream shareholders would

have 21 per cent. But Grant Samuel added for the merger and for a sub- reduced iron" pellet and ted to significant capital that if the Midwest scheme

will be asked to vote on the reverse takeover - the first big Taiwanese venture in Australia – on June 18.

exposure for Kingstream to a

Kingstream shareholders

large but potentially risky

on January 3.

The deal was announced

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This announcement appears as a matter of record only



has been sold to

HAL Investments

Willem Sijthoff

The undersigned acted as advisers to the sellers

pk@granaria.nl

FT Surveys

MONTEDISON

NOTICE OF SHAREHOLDERS' MEETING

A meeting of the shareholders will be held at 10.30 a.m. on Tuesday June 24, 1997 at Assolombarda, Via Pantano 9, Milan, or at second calling, if necessary, at the same time and place on the following day. A possible third calling just for the extraordinary meeting is fixed for 10.30 a.m. on Thursday June 26, 1997 to consider the following

1) Financial statements at December 31, 1996. Report of the Board of Directors on the Company's operations. Report of the Board of Statutory Auditors. Relevant and subsequent decisions.

Extraordinary part

 Approval of Montedison Spa's proposed merger by absorption of Finausim Spa, Montedison Servizi Finanziari Spa, Palazzo Mauro De André Spa and Società Italiana Finanziamenti Industriali - S.I.F.I. Spa, Involving the cancellation - without the Issue of shares by the absorbing company - of shares of the absorbed companies, wholly or directly held by the absorbing company, or indirectly held through companies in the process of being absorbed.

2) Authorization (under art. 2420-ter of the Italian Civil Code) for the Board to Issue bonds totalling up to Lire 1,000 billion, in one or more tranches, over a period not exceeding 5 years from the date of authorization, and consequent amendment of the Company's by-laws to include art. 5-bis (delegation under art. 2420-ter of the Italian Civil Code).

Relocation of the Company's registered offices in Milan from Foro Buonaparte 31 to Plazzetta Maurilio Bossi 3, and consequent amendments to art. 3 of the Company's by-laws (registered offices).

Shareholders are entitled to attend the General Meeting if at least five days prior to the Meeting they have deposited their share certificates at the Company's registered office, or at the Montedison Securities Office, Via Cerva 28, Milan, or at one of the

In Italy: Monte Titoli (for certificates deposited with the same), Credito Italiano, Banca Commerciale Italiana, Istituto Bancario San Paolo di Torino, Banca di Roma, Cassa di Risparmio delle Provincie Lombarde, Banca Nazionale del Lavoro, Banco di Napoli, Banca Monte del Paschi di Siena, Banco Ambrosiano Veneto, Banca Nazionale dell'Agricoltura, Banca Popolare di Milano, Banca Popolare di Bergamo - Credito Varesino, Banca Popolare di Novara, Rolo Banca 1473.

Abroad (as appointed by Italian banks in accordance with Italian law): rtand: Union de Banques Suisses - Zurich.

In France: Banque Indosuez - Paris.

in the UK: National Westminster Bank - London.
In Belgium: Banque Bruxelles Lambert - Brussels.
In Germany: Deutsche Bank - Frankfurt am Main.
In the Netherlands: ABN-AMRO N.V. - Amsterdam a

and Rotterdam. In the USA: The Bank of New York - New York.

for the Board of Directors Luigi Lucchini Chairman

Registered Office - Foro Buonaparte 31, Milan Capital stock: Lire 5,716,444,832,000 fully paid-in Milan Company Register No. 310653 Tax Code 01174030153

🕮 CS First Boston Group CS First Boston

US\$200,000,000 Guaranteed subordinated

Finance, B.V.

floating rate notes 2003 Notice is hereby given that for the interest period

1997 the notes will carry an interest rate of 5.875% per annum. Interest payable on 26 November 1997 will amoun to US\$29.86 per US\$1,000 note and US\$298.65 per US\$10,000 note and US\$2,986.46 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

alba un Bahrain B.S.C. (c)

U.S.\$ 100,000,000 Secured Floating Rate Bonds Due 2001

accordance with the provisions contained in the Terms and Conditions Terms and Conditions governing the Bonds, notice is hereby given that for the interest Period from 27 May 1997 to 24 November 1997, the Bonds will carry an interest rate of 8,7344% per annum calculated on a principal amount per of U.S. \$1000/-.

The interest amount payable by the issuer on the interest Payment Date falling on 24 November 1997 will be US. \$ 33.86 per Bond.

Bank of Bahrain and Kuwait Reference Agent.

Wells Fargo & Company U\$\$200,000,000 Floating rate subordinated

capital notes due 1998

The notes will bear interest at 5.9375% per arrown for the interest period 27 May 1997 to 27 August 1997. Interest payable on 27 August 1997 will amount to US\$151.74 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

COMPANIES AND FINANCE: THE AMERICAS

Telefónica, Unisource sever ties

By Tom Burns

Telefónica and Unisource alliance are likely to agree a "divorce settlement" within two weeks. scarcely a month after the Spanish operator withdrew to join the Concert alliance of British Telecommunications and MCL

The settlement involves the return by Telefonica of the 25 per cent stake it acquired in Unisource and a compensatory cash payment by the Spanish company to and in Amsterdam, Uni- both have links with Uniits former partners – the national carriers of The Netherlands, Sweden and

trol of TTD, a data transmis-

sion company it handed over

to Unisource as part of the tiations said final approval equity purchase. Telefónica was expected before June 9, said yesterday that the cash when competing bids have compensation would be to be entered for the acquisi-"considerably lower" than a tion of Retevision, Spain's figure of Pta18bn (\$126m) second fixed-line telecoms Spanish press.

last year through its Uni-

have been agreed by representatives of both sides, who began meeting in Madrid source's headquarters, shortly after Telefónica US ally of the European switched to Concert. The terms now have to be Telefónica will regain con- approved by the Telefónica

source involvement.

that has been quoted by the operator. The operator claims it source, which was excluded incurred losses of Pta7bn from the Retevision hidding

Sources close to the nego-

This timing will allow Uniprocess because of its ties with Telefónica, to negotiate Details of the severance a presence in the Spanish

> Italy's Stet and Mannesmann, of Germany, which source and with AT&T, the partnership, are preparing separate bids for Retevision. A third bid is being drawn up by France Telecom and

Sprint, of the US, which with Deutsche Telekom form the Concert services in Spain. rival Global One alliance. Once the Telefonica-

Unisource knot is untied, the Spanish company and BT some Pta65bn.

It was agreed last month that Telefónica would take about 1 per cent of BT and that the UK company would acquire about 2 per cent of its Spanish partner.

BT is also expected to dispose of the 15.8 per cent ing integrated services to stake in Airtel, a domestic customers in the Americas. cellular phone network that competes with Telefonica, as well as sell a data transmission company it created in Spain four years ago.

Telefonica is to become

Meanwhile, Telefonica will

SCHANGE CROSS RATE

DENN PUTURES THE THE PERSON

. . .

LOG TERM FRENCH BOND CHIEF

361

500 at an Charge 76.21 - 4.26 76.25 - 0.26 76.25 - 0.76

IX GRITS PRICES

The second secon

For furtises

tomorrow hold its monthly board meeting in Washington, in a move to emphasise will press ahead with an the transatlantic nature of exchange of equity valued at its strategic agreement with Concert.

The board will appoint Mr Fernando Panizo to manage Telefónica Panamericana MCL, a company based in Miami and jointly owned with MCI that will develop a fibre optic network provid-

Mr Panizo is a senior executive of Tisa, the Spanish company's international subsidiary and the dominant foreign operator in Latin

Gaylord puts faith in new genre

The company that made its fortune from country is turning to Christian music

sprightly, Mr Earl the biggest resort hotels in "Bud" Wendell is an the US. unlikely looking country music impresario. Yet he has probably done more than, anyone to turn the sound of twanging guitars and plaintiff cowboy laments into one of the biggest music industry success stories of recent

Recently, at the age of 70, Mr Wendell announced he was retiring as chief executive of Gaylord Entertainment, a company which has made a fortune for its shareholders on the back of the country music craze.

Rather than look back, though, he was more interested in looking ahead, to what he believes will be the next great success story in US entertainment: Christian music. If he is right, then Nashville-based Gaylord could be set for one of the most unlikely encores the industry has seen. "A lot of people got turned

off by hard rock, and they didn't like rap." said Mr Wendell. "Big band music disappeared on them, they had to go somewhere."

That was the soil that nourished the middle of the road sound of modern country music. Add in the resurgence of interest in the US about traditional moral values and the strength of the Christian movement, and it could also produce the country's next music craze. "We're thrilled about it,"

Mr Wendell said, "We're see ing a move back to traditional family values.' It is impossible to go far in

Nashville, home of country music, without stumbling on monuments to Gaylord's refurbished former tabernacle where country music's Grand Ole Opry, began more

uited, dapper and sive Opryland Hotel one of

What Bud has done for this industry has been pretty incredible," said Mr Terry London, the man who now takes over from him.

Top of that list was the creation of TNN and CMT, two cable television networks that Gaylord agreed to sell to Westinghouse Electric for \$1.6bn in stock.

TNN had just been launched in 1983 when Mr Edward Gaylord paid \$225m for a collection of country music assets. By the end of last year, it had grown into one of the most successful cable networks in the country, with revenues of \$252m.

Country music's share of US record sales, in the meantime, grew from 5 per cent to a peak two years ago of about 18 per cent. That may go down as the genre's high-water mark: last year. country fell back to 15 per cent of sales. "We think it's plateaued, and then it will rise again," Mr Wendell said. But Gaylord, while

remaining heavily dependent on country, has placed its next bet on a different musical form. In 1994, it acquired an option to buy Z Music, a cable network that transmits Christian music videos. Then, earlier this year, it acquired a Christian music publisher whose stars include the of the genre, Ms Amy Grant.

According to Mr London, there are many parallels reach a larger audience. between this musical genre and the country scene some years ago. Contemporary pel to reggae, the new stars Christian music is also based of the genre play a gentle in Nashville, he said, and form of pop music. success. They include the accounts for only about 3-4 per cent of record sales. And just as country's suc-

Junk bonds:

the second second

Market capital of all high yield bonds (\$bn)

cess was based on its evolution into a musical style today," Mr London said - such stations in the US, than 70 years ago, as well as with broad appeal, so Christhough he added that this including half of the 100 newer venues like the mas- tian music's growth will be did not mean diluting the largest TNN, a network that



widely-acknowledged leader Amy Grant, one of the stars of the Christian music geme

Though taking many different musical forms, from gos-

desire to see a family values product that is different

dependent on its ability to content. "We're not embarrassed about putting forward a Christian message."

To repeat the trick is likely to prove difficult. though. The success of country music was due in large stations that are devoted to this style of music: there are from what is available now reckoned to be 2,500

"country lifestyle", is available in 97 per cent of the US homes that are hooked up to cable systems

Christian music may find it harder to find a mass audience. The airwaves in the Nashville area, like much of the South, are littered with Christian radio stations but these are primarily bent on proselytising, not promoting the music that companies like Gaylord seek to

or will Gaylord be setting out to buy radio stations to promote its new musical form. Rather, prompted by the high prices at which US television and radio stations have been changing hands recently, it has been shrinking its broadcasting base of late. And Z Music is available round-the-clock in only im cable homes so far, held back by the limit in bandwidth that has produced a temporary bottleneck in the development of the multi-channel future. All of this means that the

boom in the Christian music could be some time coming. In the meantime, the new Gaylord will be largely dependent on its hotel and other hospitality ventures, which it hopes to extend across the country through partnerships with other

And there will still be country - and a small cable network in the form of CMT International, which reaches 6.8m homes outside the US.

"There is every sign there is a market around the world for country music," said Mr Wendell. It is a form

Richard Waters

Europe gets taste for high-yield debt

and Edward Luce

To the casual observer, the recent birth of a high-yield bond sector in Europe might conjure up images of the racy US junk market of the late 1980s, when a series of defaults left many investors with losses. The US market's reputation for unscrupulousness has only recently been dispelled.

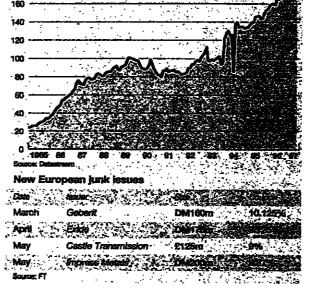
But Europe's fledgling junk bond market is unlikely to become a stamping ground for cowboys. Investors tempted to take a closer look will be reassured by the status of its market makers

 blue-chip investment banks including Morgan Stanley, Credit Suisse First Boston, Bankers Trust and Salomon Brothers - and indications that they are stressing the importance of transparency and detailed

So far, the response to Europe's first four high-yield issues from institutional investors has been enthusiastic. The DM160m deal by Geberit, a Swiss sanitaryware company, which kicked off the new market in March, was heavily oversubscribed.

Three subsequent deals have also been well-received. Bankers say that demand for the bonds - a DM175m offering from Exide, a leading battery maker, a £125m issue by Castle Transmissions, a UK television company; and a DM200m bond from Impress, a European can producer - has exceeded

expectations. Mr Michael Ridley, director of fixed income at Salomon Brothers, which arranged the Impress deal, said that 63 institutional



buyers had bought the offered to investors with a paper. That was more than coupon of 10.125 per cent, double the number of orders Salomon had been expecting. "European banks and

investment funds are clearly doing a lot of homework into the high-yield market and they like what they see," Mr Ridley said.

High-yield bonds are speculative debt securities issued by companies with credit ratings below rating agencies' "investment grade" threshold - BBB- and Baa3 from Standard & Poor's and Moody's, respectively. In exchange for the higher

credit risk, the issuer rewards investors with sub- US. stantial interest margins over benchmark government or corporate bonds. Geberit, for example, was

This compares with returns of less than 6 per cent on 10-year German government bonds, or bunds. Bankers are optimistic

that the market will grow quickly. They expect between 10 and 15 issues this year for a total amount of more than \$1bn. Issuance could double in

1998 and the total size of the European high-yield market could settle between \$20bn and \$30bn in coming years as the sector matures. This compares with a market of more than \$150bn in the

But bankers say that some

Europe's only previous experience of junk bonds was in Switzerland, where a lively market for high-yield corporate debt collapsed in the early 1990s after a number of defaults. Part of the problem was

the quality of the issuers yields than before on governwhich included Polly Peck, the UK company which subsequently became insolvent, and Australia's Bond Corporation, which became mired in legal controversy. Bankers active in the

nascent market are adamant the mistakes of the past will be avoided. increasingly focusing on "The Swiss junk bond

market was completely unregulated and institutional investors were not well educredit risk," said a senior official at a large US bank in London. "This time round it is in everyone's interest to avoid those mistakes."

They are emphasising the detailed information to investors, for example.

The prospectuses of recent issues contain more information on companies than is required by market regulators. "We have deliberately chosen to adopt SEC-style disclosure," said a syndicate manager, referring to disclosure rules imposed by the US Securities and Exchange Commission, widely viewed as the strictest in the world.

The prospectus of one recent issue, for example; states clearly in prominent bold letters on the cover: "See 'risk factors' on page 16". Detailed descriptions of the company's financial posistereotypes must still be tion follow, including referovercome before mainstream ences to the parent compainvestors are comfortable ny's indebtedness and

with European high-yielding warnings that expansion plans impose "significant capital requirements".

Bankers say that there are other conditions in favour of the development of a European junk bond market. Tight monetary conditions in Europe, are forcing investors to accept much lower

ment and private sector bonds. This, coupled with the fact that European monetary union in 1999 will eliminate the exchange rate gains to be made from bonds denominated in a foreign currency, means that investors are

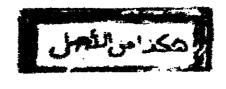
credit. Added to this, the creation of a genuine single market in Europe means there will cated in the market for be far more takeovers, mergers and leveraged buy-outs than before. To the yieldhungry bond investor this can only mean one thing.

"Investors are going to have to concentrate much importance of providing more on credit stories if they want to maintain the portfolio returns they are used to."

sald one banker.

To put it crudely, that means there's going to be a growing appetite for junk bonds in Europe."

> BANQUE NATIONALE DE PARIS Peter for the Issue Debt hadraments USD 50,000,000



May 29		Closing	Change	Sid/offer	Day's	e paid	One at	enth	Тужев гг	adino	One year	r JP	M
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Norway	, WK			810 - 910		168,950		_	170.62	0.2	169,31	0.6	
Portugal Scaln	· (E)	,		700 - 800		141.780			142.553	. 02	141.295	0.9	_
opaun Swaden	(Fig			247 - 297	7,6380				7.5616	1.6	7,4871	1.6	-
owecen) Switzenian				002 - 007	1,4032			4.1	1,3934	4.1	1.3477	4.3	
UK UK	. (21			393 - 403	1,6451			0,7	1.8248	0.7	1.6165	0.7	
en. Beu				620 - 525	1,1597				1.1575	-1.7	1,1751	-1.9	
SORI		0.71703				.,					•	-	
Americas											3		
Árcentina		0.9998	+0.0004	995 - 999	0.9990	0.9998		-	-	~	•		
Brazil	· (P\$			720 - 722	1.0722	1.0715				•	-	-	
Cenade	įC\$		+0.0019	768 - 771	1,3780	1.3755	1.3723	26	. 1,3568	2.5	1,3478	2,0	ı
Mexico	New Peso		-0.0115	950 < 050	7,9050	7,9950	7,9755	-16.6	8.177	-15,8	9.172	-16.6	ĺ
JSA .	· · · · 5	•	-	•	-	-	~	•	•	•	. •	-	. 1
Pacific/M	فالما مكال		•										
	(AS			029 - 048	1.3046	1.3020		-0.4	1,3049	-02	1,3033	0,0	
long Kon				370 - 400		7.7370	7.7399	-0.2	7.7413	-0.1	7.7514	-0.2	
ndie	(Pas			700 - 000		35,7500	35.86	-30	35.145	-42	33,95	5.1	
	Shk			922 - 982		3,3864					100.071	5.7	
lapen	-67			310 - 360		115,700	115.28	5.7	114.175	5.7	109.275		
Anieysia	(MS			014 - 024	2,5030	2,4990	2.504	-1.1	2.5062	-1,0	2,5251	-09 20-	
lew Zeeis				430 - 445	1,4447	1.4490	1.4445	-0.7	1.4469	-0.9	1,457	-4,3	
indipoines Saudi Arel				730 - 760 804 - 507	26.3760 3.7507	3,7504	3,7508	-0.1	3.7513	-0.1	3.7542	-0.1	
	ıα γοπ. 551			300 - 320		1,4290	1,4307	1.4	1.4266	1.6	1,4049	1.9	
ängapera South Afric				710 - 740	4.4785	4.4710	4.5115		4.589	-10.5	4.887	-9.3	
iouth Kon				600 - 900	882,000					- 1013	-1001	٠	
alwan	(15)			180 - 250		27.7980	27.8267	0.0	27.828	0.0	27.6323	0.0	
hallend	(84			600 - 600	25,9200		25.5913	-2.0	25.715	-20	26.285	-80	

عميج, س		0,000	وعد	J4.50	- 20	43.57		100,0		-	_	_	_	_			
	6.3810		2.2	6,406		6,294		105.0	. week ago	34	314	376	35	38	3.10	-	4,75
5.1047				5.0724		4.9642	2.8		Prence	29	374	377	45	20	4,10	_	4,,,
5,7087				5,6636	. 2,4	5.5485		105,5	week ago	3	54	3%	33	32	4.50	2.50	3,00
1,6909				1,6797	2,7	1.5428		103.9	Garmany week ago	3	38	37e	40	316	7.20	4.40	4,00
70,470				272,455	-3.6	278.73	-32		ireland	. 6	6.	62	64	61/8			6.75
1.5306				1.5103		1.507	0.3		. week and		٠,	0 <u>s</u>		-		_	-
	1659.00			1671.5	-1.1	1573.78		76.1	italy	6%	62	61	62	6.	8.25	8.75	6.78
	. 34,6390			34.68	2.6	33.54		109.0	week 600			-2	-	-			_
1.9012			2.6	1,6888	2.7	1.8481		102,6	Natherlands	. 3%	315	34.	3.	313	_	3.00	2.90
7.0805		7,0999	29	7.0145	24	6.8867	2,4		week ago			-2-	~=	-4	_		-
70.910			0.1	170.62	. 02	169,31	0,B		Settzerland	12	116	12	12	12	٠ -	1,00	-
42.850				142.553	0.2	141.295	0,9	77.6	week and				-	-	٠ _	_	_
7.6380	7,5521	7,5822	1.5	7,5616	1.6	7,4871	1,6		TZE TÊT	5%	5%	50	50	64	· _	5.00	_
1.4032	1,3890		4.1	1.3934	4.1	1.3477		105.7	Week ago			-	-2				_
1,6451	1,8379		0.7	1.8248	0.7	1,6165	9,7	20.1	Japan	4	14	16	46	14	_	0.50	_
1.1597	1,1515	1,1542	-1.5	1.1575	-1.7	1,1751	-1.9		week ago	. =	-	-	-	-	-	-	
	•			_		3			S LIBOR FT	London					:		
0.9999	0.9998		•	-	-		-	-	Interbank Fitting		52	53	58	62		-	-
1,0722	1,0715			-	•		-	-	week ago	•	Ξ	-		7		-	-
1,3780	: 1.3755	1,3723	28	. 1,3566	2.5	1,5478	2,0	84.7	US Dollar Cos	_	5.46	5.59	5.72	6.01		_	-
7.9050	7,9950	7,9755	-16.6	8.177	-15,8	9.172	-16.6	• -	Week ago	_		_			· _	_	~
	-	-	•	-	•	. •	-	102.9	ECU Linked Ds	-	44	4&	4%	42	-	-	~
									Week ago	_	-	-	_	7	_	-	~
1.3046	1.3020	1.5042	-0.4	1,3049	-02	1,3033	0,0	97.5	SDR Linked Ds	-	31/2	3%	346	33	-	-	~
7.7412	7.7370	7.7399	-0.2	7.7413	-0.1	7.7514	-0,2	-	week ago	-	-	-	_		_	-	~
5.8000		35.86	-3.0	35.145	-42	33,95	5.1	-	S LIBOR Interban	ik fbono razi	e ere cife	ned rates	ter S	10m cuce	ed to the	merket	by four
1,3994	3,3864	•		•					reference benks a	d 11am eec	k working (day. The					
16.700	115,700	115.28	5.7	114.175	5.7	109.275		131_2	Mitsubishi, Barcia								
2,5090	2,4980	2.504	-1.1	2.5062	-1.0	2,5251	-0,0	-	Alid rates are show	n lor the don	MESOC MONEY	M2005, L	505 L/J	, 200 2 5	DH THE	Deposit	; (List.
,4447	1.4490	1,4445	-0.7	1.4469	-0.9	1,457	-0,9	-	EURO CU	RRENC	Y INT	ERES	ST F	RATES	;		
3.3760	28.3730				-	3.7542		•	May 23	Short	7 days	Ón		Three	Sbo		One
3.7507 1.4 32 5	3,7504	3,7508 1,4307	-0.1 1.4	3.7513 1.4266	-0.1 1.6	1.4049	-0.1 1.9		may 23	temi	notice	mor		months	manti		VS&C
.4785	4.4710	4.5115	-10.6	4.589	-10.5	4,887	-9.3	-								:	<u></u>
2.000	4.47 IU 003.168	4.3110	-1300	4-300	-10-3	4.001	~~~	_	Balgian Franc	3 ¹ 4 - 3 ¹ 4	3 ¹ 2 - 3 ¹ 1			33 - 34	33 ₅ - 3		- 333
	27.7980	27 8267	0.0	27.828	0.0	27,6323	0.0		Danish Krone	3 <u>11</u> - 312	313 - 312	358		314 - 312	36 - 3		- 36
		25.5913	-2.9	25.715	-20	26.285	-an	-	German Mark Dutch Guilder	3/4 - 212	34 - 34			34 - 24			3,
book tele	in whow or	dy the last	firee de	cimal place	a. Forwa	rd rages an	e not d	inactly	French Franc	31 31 31 31	32 - 32 32 - 32			34 - 34 38 - 34	31 3 347 - 3	1 3	- 32 - 31
UK, Ind	land & BCL	are quote	d in US	currency. J	.P. Morg	an nomine	indica	May	Portuguesa Esc.	511 - 54	6 - 541	537 -		548 - 548		11 51	
	/سنافط سان	ww.Ft.o	~**						Spanish Pasata	543 - 57	513 - 52			512 - 512	51, .		
									Sterling	6 ¹ 4 - 6	6, - 6,			63 - 63		6	
•							•		Swiss Franc	112 - 119	14 - 15	3ĺ2 .	,14	13 - 14	150 - 1	11 11	- 74
TER	CCT O	ATES							Canadian Dollar	213 - 213	3 - 3	3,1 -	316	34. 34.	342 - 3	16 47	
4-11	-51: 11	A I ES							US Dollar	516 - 516 23 - 614	55 - 517 617 - 617	5]] -	5,6	54 · 58	5数 - 5		- 6,}

WORLD INTEREST RATES

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94,17 93,95 93,71

MONEY RATES

USA		5 1.627	5 -0.002	6 393 -	103. 1.6	451 1,63	79 1.6266	0.7	<u>.6248</u>	0.7 1.6	3165 0.	.7 102	u Us	A.	(S)	,,,,,,	-0.4116		-			
Pacific/N Australia		# /Atrica \$) 2.138	0 ±0.mme	2 359 -			45-i ⁴ 2:1374	0.3	2.1355	0.5 2.1	1254 O.	6 - 93.1		cillo/bilicle stralia	in Gest/ / (AS)	Urica 7.3038	0.000	029 - 048	1,3046	1.5026	1,3042	-6
Hong Ker	ng (Hir	5) 12.689	6. +0.072	5 833 - 1		341 12.87			2.873		3383 D	_		ng Kong .	9-103)	7,7389		370 - 400		7.7370	7.7399	
india Israel	(F ISI	15) 58.680 10 5.587		6 378 - 2		590 58.57		- .	-	•		•	- Ind	le .	(Pa)	35.7700		700 - 000	35.8000	35,7500	35.88	-3
Japan	•	Y) 190.78		5 609 - 7 8 867 - 8		745 - 5.55 390 189,5		8.7 18	7.696	6.4 178	.881 6.	2 1303	- Mara Jac		(Shid) _(Y)	3.8972 115.835		922 - 982 310 - 380	3.3994 116,700	3,3864 115,700	115.28	٠,
Melaysia New Zeek			6 +0.024	9 005 - 0	47 4,1	126 4.09	*		-		-	_	· Ma	ieysia	(MS)	2.5018	+0.0003	014 - 024	2,5090	2,4980	2.504	-1.
Philippine				2 655 - 6 2 888 - 6		783 2,38 546 43,23		9.1 2	1.9682	0.1 2.2	754 -0.	3 / 112.5		v Zesiand Rocines	(NZ\$)	1.4437 26.3250		430 - 445 730 - 760	1,4447 28,3760	1.4490 28.3730	1,4445	-0.
Saudi Am		P) 6.150	2 +0.036	4-480 -		696 6.14		-	- :			7		di Arabia	(Peso) (SR)	3:7508		504 - 507	3.7507	3.7504	3,7508	·-O.
Singsport South Afri		\$7 2,3461 F1) 7,3341		3 442 - 4		520 2.34		- :	• = :	₹.		٠		andere	(53)	1,4324	+0.0004		1.4325	1.4280	1,4307	1.
South Kor				2 293 - 9 3 160 - 2		528 7.329 585 1480.3		-			:			ath Africa ath Korea	(Pi) (Won)	4.4720 890.900		710 - 740 600 - 900	4.4785 882.000	4.4710 891,800	4.5115	-10
Talwan Trustand	ຼຸ			1 020 - 4		288 45.54	ī -	- ' '	· -	- ,			Tak		. (15)	27.8280	+0.001	180 - 250	27.8250	27.7980	27,8267	Q.
† Rates for	May 23 . 8	idioffer scree	ris in the Si	2 644 - 5 Justi Scot 1		-		· _	-	· _	- 6 married 1			iiiind Nii aas oo	(Bt) - 2 (14-	25.5300	0.12- مستند سالد	600 - 600 Ide in the Doğu			25.5813 u the law	-2. *****
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The exchang	90 mass pri	the in this tel	000 are also		the Interne	et later/en	nul 7.com	· maiss, a	-		i Maran himo	F-14.	7he	Base avera enchange	Sept biggs	ec și this t	أعد جوء جاداء	no eldallaren ou	the inferre	t er http://	ww.FT,o	ON
			<u></u>				\$1.00 L				` <u>:</u> :								: :			
CRO:	SS RA	TES A	ND DI	ERIVA	TIVES													UK I	NTERE	EST R	ATES	
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	restant Ny 26	BF	DK:		Dea.	. ′	4	Mbr.	-	-	`	·			÷		·	LOND	OK IN			
Seiglum	(BFt)			FR	DM	1007	L R	NKr	_=	Pta	SKr	\$Fr			3	_Y	Ecu.	May 23		Over- night		
Denmark	(DKA)	100 54,19	18,45 10	16,32 8.644	4,844 2,625		775 5,446 587 2.961	20,22 10,95	489,0 - 265.0	408.6 221.4	21.75 11.78	4.033 2.185	1.780 0.954	3,940 2,135	2.865 1.552	331,8 179.8	2.485 1.347	Interbank	Sterano	62 - 6	ž 62 -	61,
France	(PFr)	61.27	11.31	. '10	2.968	1.161 2	925 3.337	12.39	299.6	250.3	13.32	2,471	1.078	2414	1.755	203.3	1.523	Starting Cl	De '	-	· · ·	•
Germeny freiend	(DMCI) (E21)	20.64 52.77	3,810 9,738	3.369 8.613	1 · 2.558		85.7 1.124 520 2.874		100 <u>.9</u> 258.0	84.34 215.6	4,489 11,47	0.833 2.128	0.963	0.813 2.079	0.591 1.512	68,50 175.1	0.513 1.311	Treasury E Benk Bills	48 5 ·	-	:	
italy	(L)	2.094	0.387	0.342	0.101	0.040	100 0.114		10.24	8.557	0.455	0.084	0.037	0.083	0.060	6,949	0.052	Foces enth	contry depa			6,4
Netherland Norway	(191) atd (12)(197)	18.36 49.47	3.388	2.997	0.889		76.7 1	3.712	89.78	75.02	. 3.993	0.741	0.323	0.723	0.526	60.92	0.456	Discount &	Auriest dec	× 6¼ - €	4 64 -	64
Portugal	(Es)	20.45	9,129 · 3,774	8.074 3.338	2.396		382 2.694 78.6 1,114	10. 4.134	241.9 100	202.1 83.58	10.76 4.447	1,995 0,825	0.871	1.949 0.806	1,417. 0,586	164.1 67,88	1.229 0.508	UK clearin	g benk be	sa lending	rate 614	per
Spein	(Pta)	- 24,48	. 4.517	3.995	1.186		159 1.333	4.948	119.7,	100	5.323	0.987	0.431	0.964	0,701	\$1.21	0.608	,	٠.		Upt	D 1
Sweden. Switzerlen	(SKr) rd(SFr)	45,99 24,79	8.486 4.578	7.506 4.047	2.228 1.201		196 2.504 184 1,350	9.298 5.012	224.9 121.2	187.9 101.3	10 5,392	1,855 J	0.809 0.436	1.812 0.977	1.317 0.710	152.6 82.27	1.143 0.618				mor	
UK	(2)	56,82	10.49	9.274	2.752		713 3.094	11.48	277.8	232.1	12.38	2.292	. 1	2.238	1.628	188.5	1.412	Center of Ti			2 ¹	
Canada USA	(CS)	25.38 34.91	4.884 6.443	4.143 5.898	1,230		212 1,382 867 1,901	5.131	124.1 170.7	. 103,7 142,6	. 5.520 7.592	1.024	0.447 0.614	1 1.375	0.727	84.23 115.8	0.831 -	Cents of Tax Ave. tender	rate of cles	court on Ma	y 23, 6.1	145pa
Japan	(S) (Y).	30.14	5.562	4.919	1:891		967 1,901 439 1,641	7.057 6.092	147,4	123.1	B.554	1,218	0.530	1.187	0.863	100	0.749	up day Apr Reletted 8	30, 1997. A	igreed mita ad Mar 28.	for period 1997 to A	May ar 30.
Ecu	3.	40.24	7,426	6.588		0.763 1		8_135	196.8	164.4	B.751	1.623	0.708	1.585	1.153	133.5	1	Reference in House Base	Rate 6120	g from May	1, 1997	
Danish Krone	er, French (cano. Norweg	den Keiner,	and Swed	an Kronoc)	or 10, Belgi	n Franc. Yan, S	ecudo, Cita	and Pess	ta per 100.											·	
P-MA	K POTL	RES (MM	DM 125	,000 per	DM 😤	4	4.	_ `					-uov			F0		BANK	OF E			
	Open	Sett price	Chang	e High	مُ ا	e Esti	Open In			ROPE				UNIT			os.			May 23	May 16	-
Jun	0.5914	0.5915	+0.000					New	26	Ecu ce		Rate net Ecu	Chang on dag			6 spread weaked		Total of app	-	£200m £1218m	£200m £1498m	
Sep Dec	0.5953 0.5993	0.5953 0.5994	+0.000	0.597 1 0.600			4,083 516	Irela	md	0.79870		61521	-0.0013			7.20	31	Lotal Agocat		' \$200m	\$200m	
- ·			•		•			· Port	احود	197.3	36 . 1	97.723	+0.3	41 D.	.18	2.04	-1	Min. accepts		£98,470	£98,475	
F 36155	FRANC	#VTVIde	(INAM) SI	125,00	0 per SP	· · · · ·	J	_ Spei		.163.82 .5.854		85.207 <i>9</i> 0738	+0.21		84 91	1.35 1.28	-6 -8	Allotment at	Berl Yang		47%	1
Jun Sen	0,7095 0,7162	0.7146 0.7224	+0.004					· Italy		1906.4	18 · 19	928,13	+1.3	18 1.	14	. 1.06	-8			A		
Sep Dec	0,7293	0.7304	+0.004				. 442		serlêndê mark	2.1697 . 7.3455		.19958 .44979 .	-0.000		.38 .42	0.82 0.77	-10 -10				;	
- 1454				v- 10 5		100			nesy .	1.9257		95616	-0.000		58	0.81	-16	Pound				- 1
E JAPAN								- Aust		18,548		3.7683	-0.004		62	0.57	-12	May 23	Close ~- 1.6345		r. close 6245	٠ إ
	Open 0.8852	Sett price 0.8684	Change +0.0010	-			-	. Belg Fran		39,719 8,4586		3.3813 50100	+0.0097		67 · 20	0.53 0.00	-12 -19	£epol 1 mäh	1.6335		6236	
Jun Sep	0,8778	0.8778	+0.0010								-		- 4.222	•	-:			3 mil	1.6327		8217	ľ
Dec	0,8890	0.8894	+0.0010	0.890	4 - 0.88	90 20	785	NON Gree		EMBERS 295.26		2.733	+0.36	7 5	 01	-3.50		jуr	1.6238	1.	6185	ι
E STERL	ING FUT	· UTIES (IMI	M) 982,50	Oper 2	74		*	. UK		0.79310			0.00152			14.81	-					
h=	1,6236	1.6348	-0 0122	1.638	4 1.62			- Eatle		set by the	Buropean (Force noos	Commission	Currence	e are in dea work cure	conding 19	intivo strenç	itte melo	4.00		٠		
Sep	1.6208	1,6320		1.635				bette	to pro abs		contage o	Stierence b	stemen the	actual meri	et and Ea	oening al	s for a	_				
Dec	-	1.6292	+0.0120	1.631	¹ - <i>-</i>	1	116	COLLEGE	oy, and 17/9	192 Sterling	ampende	d from Eigh	L Adjuston	ectual medi of the cultico out calculate	d by the F	handal To						
								-	٠٠.		• . • •		• •	. :		-		J-J-07	TER	PAD		
M PHILAS	ORLPHIA	SE 2/3 0	PTIONS	E31.250	(cents pe	r pound)			HE ADE	LPHIA S	E D-MA	RIK/S OF	TONS	DM62.50	0 (\$ per	DM)						
Strike		CAL			-	EUIS.		Strike		- T	CAL	<u>i, i</u>			PUT		=-	ł.,	:			
Price	برال "			0	100	200	Aig	Price		* Jun	4.330		Aug :	Jun'	انتل `		ug '	} '		•		
1.620	2,1			121	0.69	1.84	1.96			. 0.89 0.59	1.2		1.48 1.18	0.27 0.45	0.40		.64 .84	1				
1.630 1.640	1.5			2.88 2.24	1.07	·· 1.76 2.28	2.89	0.595		0.36	0.6		0.95	0.73	0.90		.09	1				
Previous day				by's open	ing_ Calls r	via Pytts n/a		Previo	us day's v	roiL. Cellis n	de Puts ni	le . Prev. d	pal, a ober	irt, Cale	nds Pubs (₩.		ł		:		
BOND	er pre s	DEC *	un of	MVM	•	. •		Soa	dn.									1				
		LES AI	ND OF	IIVR	• ;	٠.			,	L SPANIS	H BONE			7 3				1				
France					-191) D. CC-000		i			open S			High		y Fast	vol. Op	en ire	1		•		
MOTION							:	Jun		15.25 :		-0.53	115.2				481	}				
		Sett price		High	-		A. Open lat.	Sep		14.11		-0.52		4 . 114.			793]				
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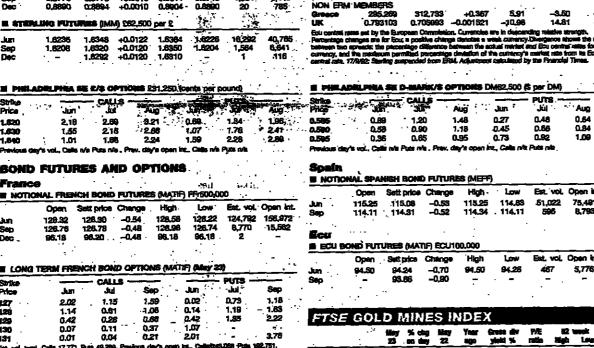
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The FT Guide to World Currencies table can be found on the ICI page in today's edition.

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1 Faraway places serving the conductor's purposes 10 Helium in useful quantities is somewhat lacking (5) 11 After a drink seek a battle

(9)
12 This sly eccentric is fashionable (7)
13 Queen is introduced to man before seeing dairy product 18.4 1837 (7) 10.3 146 14 After a bit of sleep, one in 5 Majora 23 - bed turned over resigned 25 Majora 25 Majora 15 - (5)
5 Majora 27.1275 16 Doctor continued, not having hear charmed (**) 8 The impetuous person is the one in the brick con-

> Prophet having former tainment (9)
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19 Young getting disease from

carp (5) 29 The otter, owl and bat dis- 24 English support for expediturbed the comfort of the retired (3-5,6)

2 Girl in New York's to attack beast (5,4)
3 Somewhat suspicious welcome for Japanese dish (5)
4 Fellow's to the plant to get 4 Fellow's to be plant to get strong light source (9) 5 Running at speed and turn-ing away after dropping pole (5) 6 England's openers opposing hostile contest (9) 7 We hear forage is found in

tainer (7) 9 A Greek nonet entertains 15 Drink inspires lots of material to fill the end of writ-20 Rummage round stable, initially for a place to sleep 17 Empty-headed paladin put on suit for place of enter-

25 Model managed to pose in 19 Turner baselessiy accepts honour in palace (7) conveyance (7) honour in palace (7)
27 Real idiot unsettled leader 21 Scrap dealer is to be on the (5) verge of ruin (6)
28 Understanding European 23 Raise one gets in the army

> tion is complete nonsense (5) 26 Rising artist picked up the vernacular (5)

Solution to Saturday's prize puzzle on Saturday June 7. Solution to yesterday's prize puzzle on Monday June 9.

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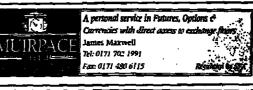
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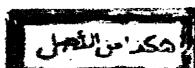
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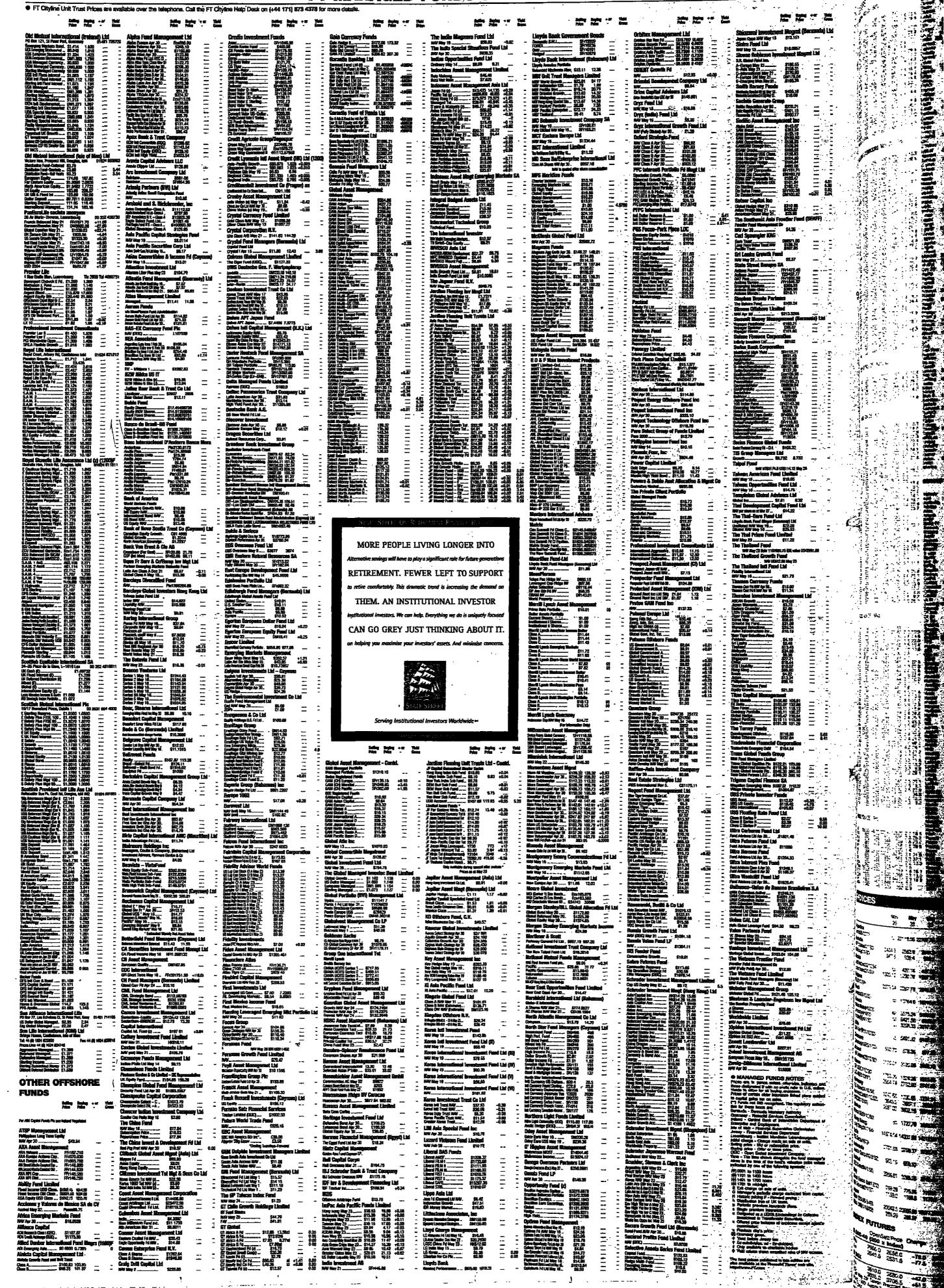


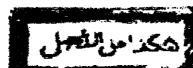
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shaky Paris bourse

In the absence of the exuberant US market and its anxious. UK counterpart. both on holiday, 10 continental bourses notched up all-time highs.

The main exception was PARIS, engulfed in a tidal wave of uncertainty in the wake of Sunday's first round election vote.

A fifth of the CAC 40 index components showed losses of more than 5 per cent. The banks took a nasty hit, and Thomson CSF tumbled nearly 10 per cent.

CSF. off FFr18.20 at FFr171.30, was the day's heaviest casualty as talk that the planned sale of the state's 58 per cent stake in the company would be abandoned should a left-wing government emerge victorious next Sunday.

The fall-out was widespread. Lagardère and Alcatel Alsthom, the two groups vying to acquire CSF, fell FFr10.80 or 5.8 per cent to FFr174.50, and FFr19 to

FFr661 respectively. Banks suffered from worries about the EMU timetable and fears for an end to the restructuring talk that the market had been enjoying all year. BNP came off FFr16 or 6.1 per cent to FFr247 and Société Générale retreated FFr42 to FFr654. Sentiment was said to

have been severely shaken, although actual volume was fairly modest at 12.56m shares. Euro Disney improved 5 centimes to FFr9. The CAC 40 index closed down 108.16 at 2,654.74.

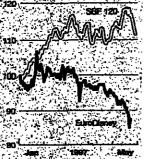
FRANKFURT shook off early weakness on the French polls, moving from a Dax low of 3.598.56 to peak 47.59 higher at an Ibisindicated 3,669.31. Turnover reflected the Anglo-Saxon F182.20. holiday with a fall from

DM11.3bn to DM10.2bn. Mr Jens Wiecking at Prof. Dr. Dolff & Partners said that the focus of the market had moved from a rising dollar and a favourable interest rate environment to corporate results and takeover Fl 266, helped by hopes of an stories; Roche's price for upbeat meeting with ana-

indication that chemicals

Bayer and BASF rose DM1.75 to DM68.65, and DM1.65 to DM66.15 respectively. Commerzbank, with 10 years of takeover rumours DM51.20; it was bracketed by by gains of 3.3 per cent and 3.1 per cent at Allianz and Munich Re, big insurers that were seen more as predator than victim, up DM12 to

Share price and Index rebased



DM373, and DM134 to

On the broad market, said Mr Wiecking, longer term rates had risen recently, taking the average long bond yield back to 5.18 per cent, where it was at the end of March; at that time, he noted, the Dax was around 3,300 and the dollar DM1.725. AMSTERDAM racked up another record and looked to have been a beneficiary of

investors switching out of France. The AEX index rose 8.23 to 812.19. ING and Fortis Amev appeared to anticipate good first-quarter statements this week. ING added F12.70 or 3.1 per cent at F188.80 in

3.1m shares traded, while

Amev jumped F1 2.30 to There was an early morning rumour that Akzo Nobel was set to announce a big acquisition, possibly the tioxide paints operations of

ICI of the UK. But the shares staved on the upside, gaining Fl 2.80 to

BRUSSELS celebrated Paribas's Gevaert reshuffle involving the investment company itself, Almanii and Cobepa, which left the trio up 12.3 per cent, 7 per cent and 6.3 per cent respectively: behind it, rose DM1.60 to by BFr565 at BFr3340, BFr1,075 at BFr16,500 and BFr90 at BFr1,520.

> It speculated on separate alliances in the banking sector, with Kredietbank up BFr200 at BFr14.400 and BBL BFr250 better at BFr9.300. But it lacked strength in depth, and the Bel-20 index came in just 11.26 higher at 2.279.04

ZURICH took on board the Roche admission that its acquisition of Boehringer Mannheim was likely to dilute earnings in its first year, and Roche certificates came back to close SFr185 lower at SFr13,005 after an earlier intra-day high of SFr13.745. However, the SMI index still scored a record high, up 15.7 at 5,196.7. MADRID saw strength in

utilities and banks as it extended its record run, the sectors gaining 3.1 and 2.5 per cent respectively as the general index put on 11.83 at 570.73. In utilities, Fecsa rose Pta65 or 5.2 per cent to Pta1,310 and Iberdrola Pta70 to Ptal 920 In hanks Rankinter rose Ptal.190 or 4.8 per cent to Pta26,000 as it brought in an employee incentive scheme, and BBV by Pta290 to Pta10,300, supported by news of a share split after weakness in the

stock last week, dealers said. MILAN moved lower, BCI continued to slip as investors fretted about potential takeover forays. The shares dipped L100 to L3,350. There was profit-taking among telecoms stocks. Stet fell L178 to L8,515. The Mibtel index closed with a loss of 178 to 12.253.

BUDAPEST closed at a new high, the Bux index rising 117.73 to 5,991.32. With London closed, the supply of stock was weaker than it might have been, and brokers, pragmatically, foresaw profit-taking today.

Written and edited by William

Tidal wave engulfs Foreign support for Japanese stocks

Gwen Robinson on the arguments for, and against, Japan's recent equity revival

dollar last week, when the US currency approached Y111 and the Nikkei 225 average fell 2.4 per cent, observers were still pointing to signs of new resilience in Tokyo equities.

The key index recovered index closed at 20,009.00, up 11 per cent since the end of Japan's fiscal year on March The view that Japan's

equity market is recovering or at least bottoming out has been a popular theme recently among Japan-based analysts and foreign fund managers. The prognosis is tempered, however, by lingering concerns about cur- ency and better corporate rency movements, the pace of Japan's economic recovery and anxiety about the investors, analysts say. impact of a possible interest rate increase. Recent assurances by Japanese officials that the official discount annual reporting season, flow benchmark.

t the height of the rate, now at a historic low of which finishes this week, yen's rally against the 0.5 per cent, would not be companies have so far dollar last week when increased until a solid eco-posted an increase of nearly increased until a solid eco- posted an increase of nearly nomic recovery is under 16 per cent in aggregate way, have laid market profits. In the short term, rumours to rest for now.

to the bullish view, includ- movements, says Neil Roging forthcoming reforms in ers of UBS Securities in the securities field as part of Tokyo. "But over the on Friday, amid signs that the government's "big bang" medium term, profit growth the dollar had stabilised for financial deregulation plan. sets the ceiling for equity the time being in the Y116- Stock options will be intro- market returns." Y118 range. On Monday, the duced next month, to be followed by the abolition of stocks are particularly fixed commissions on securi- attractive, when valued ties transactions some time against cash flow rather next year.

> ties' illegal trading activities with Merrill Lynch. point to greater policing by financial authorities. In step with a growing shift to international accounting standards, enhanced transpargovernance; this will inspire greater confidence among

Another factor is the steady improvement in corporate profits. In the current tiple of 5.6 against the cash

Australia

indices rebesed

profit growth may provide a Several factors contribute poor guide to equity market

Furthermore, Japanese than reported earnings per The recent scandals stem-share, says Charles Clough, ming from Nomura Securi- chief investment strategist

> The sky-high price/ earnings multiples so common to Japanese companies are "a little contrived", he Taking telecommunica-

tions giant NTT as an example, he says that NTT's p/e ratio of 49 is based on estimated 1998 earnings, but that the company has a mulIndices rebased (yen terms)

tant factor in the stock mar-

Jun 1996

ket's rise, however, has been the steady increase of foreign investors buying into Japanese equities. While not yet as excited as in 1994, when foreign buying surged, international fund managers are eyeing Tokyo with a great deal more interest than seen early last year. mont of Morgan Stanley in made substantial gains.

Tokyo, "Japan has started to bottom out, at least for now. relative to the rest of the world. Consequently, the risk of being out of Japan is beginning to appear greater than the risk of being in."

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Secretaria and Activities

TOSTA MA

he market's fall last week demonstrated an ongoing shift in stock-buying patterns among large investors, both foreign and domestic. The equity market has been increasingly described as two-tiered, with stock performances diverging sharply between globally competitive companies with strong earnings Arguably the most impor- and domestic demand-driven laggards, including construc-

tion and real estate issues. But buying interest has broadened to encompass a range of sectors, including those reliant on the domestic market. Even retailers, entirely dependent on domestic consumption and facing the effects of the April 1 sales tax increase from 3 to According to Alexander Kin- 5 per cent, have recently

Hong Kong peaks on overseas money

Overseas money continued to pour into HONG KONG. The Hang Seng index peaked again, up 242.96 or 1.7 per cent at 14,574.64, and turnover surged to HK\$20.6bn, comfortably eclipsing the record set 12 days ago.

Strong liquidity, red chip fever and pressure from futures ahead of Thursday's expiries all contributed. In properties, Cheung Kong jumped HK\$3 to HK\$80; and six of the day's most active stocks were mainlandbacked shares, following a grey market surge for Beijing Enterprises.

Beijing Enterprises was

said to be changing hands at more than HK\$40 against a flotation price of HK\$12.48. The offer was widely thought to have been more than 1.000 times subscribed. Among other recent new issues, Chu Kong Shipping jumped 97.5 cents to

was issued at HK\$1.20. SYDNEY shrugged off a profits warning from BHP to close higher, underpinned by good demand for banks and

made its debut on Friday,

building shares. The All Ordinaries index ended up 20.9 or 0.8 per cent at 2.584.8. BHP slid 40 cents to A\$18.92 after the resources giant warned of difficult

trading. But banks were Shin-Etsi Chemical, a lead- Bank lost Y13 at Y445. Sumistrong, and building stocks rose almost 3 per cent on a

Both were pushed ahead by Friday's interest rate cut, ring profit to rise nearly 30 NAB gained 14 cents to cents to A\$8.53. Among and Tamura Electric Works. builders, CSR added 14 cents at A\$4.69 and Pioneer gained 16 cents to A\$4.46. Boral rose 15 cents to A\$3.98.

TOKYO made modest gains on strong demand for carmakers and other exportdriven issues that declined sharply last week as the dollar plunged against the yen. writes Gwen Robinson.

The Nikkei 225 average rose 34.50 to 20,043.50 after moving between 19,989.10 and 20,154.52. Turnover fell sharply from 368m shares to an estimated 269m due to to Y2,570, 1 the holiday weekend in the US and in the UK. Declines narrowly led advances 552 to 505 with 185 unchanged.

Good corporate prospects also drew buying interest. Y17 to Y722, while Daiwa

in semiconductors, rose Y100 to Y2 690 on Friday's report per cent in the business year A\$18.93 and ANZ put on 21 to March. Shinkvo Electric both involved in development of pre-paid integrated circuit cards, surged on reports that telecommunica-

tions giant NTT would use the cards for a new telephone card system. Among carmakers, Toyota jumped Y170 to Y3.590 and Honda Y50 to Y3.580. Other big exports saw Sony add

Y2,910 and Matsushita Electric Industrial Y50 to Y2,170; but TDK fell Y60 to Y8,570 and Pioneer Electronic Y60 Securities houses rose on

short-covering, with Nomura up Y60 at Y1.470. Banks were mixed: Fuji Bank added Y20

ing maker of silicon for use tomo Trust and Toyo Trust retreated Y20 to Y1.070 and Y7 to Y824 respectively on that it expects parent recur- reports that the trust banks planned to issue convertible bonds overseas to boost their capital adequacy ratios.

In Osaka, the OSE average added 29.46 to 20,879.39 and volume dwindled to 13m SHENZHEN went into

reverse again, dropping 4.5 per cent after the Shenzhen Development Bank, a largecap company on the local currency A share market, said that it would defer a shareholders' meeting pend-Y20 to Y9.700, Canon Y80 to ing an investigation into trading irregularities. The foreign currency B

share index dropped 6.85 to 146.34 as turnover soared from HK\$99m to HK\$263.5m. Shenzhen Bank officials declined to elaborate; its shares ended at Yn37.80, down Ynl.25 or 3.2 per cent. to Y1,540 and Sakura Bank after an intra-day low of

Strong run for Canadian financials

Buoved by a strong run for ing slow volumes. Dealers financials, TORONTO said the slack turnover was Street had reduced activity, some sectors met with good buying. At noon, the 300 composite index was up 51.39

at 6.472.90. Banks forged ahead in anticipation of good news on earnings. Bank of Montreal rose 90 cents to C\$55 and Bank of Nova Scotia gained C\$110 to C\$58.65. Both banks post results today. Royal Bank of Canada added C\$1.30 at C\$61.35.

"The market is clearly looking for some good numbers from the banks. There is talk of record earnings and a possible upkick for dividends," said one broker. Elsewhere, Seagram rose

80 cents to C\$56.00 and Alcan Aluminium gained 10 cents to C\$50.10. Among golds, Barrick paid scant attention to the flat bullion price, adding 30 cents to C\$34.15.

NATIONAL AND

Brazil (30).... Canada (113 Denmark (3 Finland (28)

Hang Kong (96

Norway (41) Philippines (22)

Singapore (42) ... South Africa (44)

Sweden (49)..... Switzerland (35).

Europe Ex. UK (514)...... Pacific Ex. Japan (397) ...

FT/S&P ACTUARIES WORLD INDICES

.279.84

.508.25 .225.09

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.401,48

MEXICO CITY made mod- pesos. At midsession the IPC one dealer. News of participation in a development project at the Mexico City racecourse boosted the ECE restaurant chain. The shares gained 72 centavos to 11.44

est progress with dealers citindex was up 4.27 at 3.992.56. SANTIAGO saw a modest pushed ahead in light vol- caused by the absence of US ing bell after profit-takers week, was 3.86 higher at ume. Dealers said that investors, "It's just range moved into electricity utili- 6.750.55 at midsession. back on to the upside as the morning session progressed. At midsession, the IPSA index had pushed up to a

CARACAS stayed on the

The IBC index, which downward dip at the open- staged a four-day rally last **BUENOS AIRES**

traded quietly, after notching up its tenth consecutive day of gains on Friday. At midsession, the Merval index was 2.11 ahead at

South Africa dips in narrow trading

three-year high with a gain

Shares in Johannesburg traded narrowly to end marginally lower, the main focus being on selected

Standard Bank took a knock on news that its merchant bank offshoot was owed R230m by New Age Beverages, which had applied for liquidation; and Amalgamated Banks of South Africa fell foul of dis-

appointing annual results. At the close, the all-share

index was off 4.2 at 7,067.5.

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The World Index (2473)......246.06 1.0 223.80 179.48 216.28 217.09 1.0 1.91

Industrials managed to push higher, adding 7.5 to 8,319.6, but golds continued to suffer from bullion price

The golds index ended 3.1 lower at 1,189.1. The day's central focus was on the banking sector where Standard Bank fell R7.75 to R205, having been as low as R200 at one stage

of 0.32 to 124.90.

The eventual clawback followed a statement from the bank that it could take the

US Dollar Index

3.85 1.89 3.29 1.41 1.84 1.52 2.75 1.60 2.21 2.39 2.21 2.39 2.21 2.39 2.21 2.39 2.37 1.21 2.37 1.29 4.88 3.67 8.68 3.78

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The Absa results came in

short of broker expectations. The shares were showing a gain of 10 cents prior to the news flash but quickly fell back. They ended R1.00 lower at R28.75.

South African Breweries eased 75 cents to R127.25 after it was learned that Mr Meyer Kahn, the group's executive chairman, had been seconded to the police service for two years.

1442.01 1307.96 1056,76 1289,43 12403.27 1445.68 1110.35 1310.77 376.36 341.37 275.81 331.31 326.90 377.85 279.88 295.80 88.42 80.20 64.79 77.83 67.60 95.60 75.94 79.68 311.08 282.17 227.97 273.85 297.32 321.23 246.04 248.15 156.25 141.73 114.51 137.55 205.42 - - - 388.51 352.39 284.71 342.01 258.28 448.01 380.08 418.15 356.46 323.33 261.23 313.80 348.27 370.12 301.49 350.67 253.90 230.29 186.06 223.51 274.30 255.72 171.91 177.59 481.84 418.81 338.45 406.57 577.82 487.81 334.35 350.56

296.53 288.96 217.30 261.04 259.30 297.42 290.36 230.28 63.85 57.91 48.79 582.1 63.66 180.08 56.76 175.75 300.00 272.12 219.85 264.10 272.12 303.18 229.63 230.10 338.15 306.71 247.81 297.68 338.15 342.72 254.79 275.36

309.85 280.87 226.93 272.80 280.65 313.75 233.09 251.51 283.33 238.85 192.99 231.82 241.59 264.79 204.71 207.72 397.26 360.35 291.14 349.73 386.10 401.48 291.45 299.99 148.59 184.77 108.89 130.80 109.35 170.85 127.18 168.74 196.45 178.18 143.96 172.94 159.22 196.16 173.55 184.87 330.06 299.38 241.88 290.56 329.27 334.52 248.55 268.44 237.51 215.43 174.06 209.09 219.62 238.96 185.65 180.28 306.67 278.16 224.74 268.97 266.31 320.85 268.97 290.81 199.79 181.22 146.42 175.89 165.48 201.27 178.94 186.16 238.33 216.18 174.66 209.81 209.27 241.01 199.56 212.15 301.89 273.82 221.23 285.76 290.65 304.62 233.10 245.99

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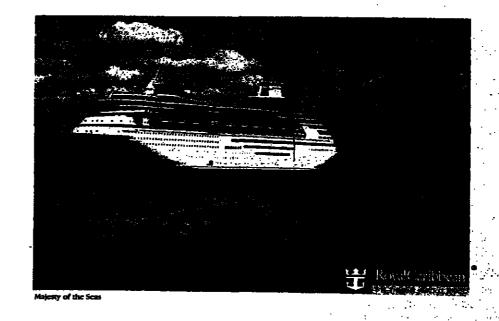
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